SCHOOL IMPROVEMENT PLAN 2006-2007



School Name: FeederPattern: Region: District: Principal:

Superintendent:

2781 - Kinloch Park Elementary School
Coral Gables Senior
Regional Center IV
13 - Miami-Dade
Ana Casas
Rudolph F. Crew, Ed.D.



SCHOOL IMPROVEMENT PLAN EXECUTIVE SUMMARY

Kinloch Park Elementary School

Kinloch Park Elementary School is an 80-year old school located in the city of Miami. The school provides a general education curriculum to 851 pre-kindergarten to fifth grade students from predominately low socio-economic backgrounds. The population at Kinloch Park Elementary School is comprised of ninety-eight percent Hispanic and two percent White. The number of students that qualify for free or reduced lunch averages at approximately ninety percent each year. Thirty-five percent of the students at Kinloch Park Elementary School are classified as Limited English Proficient (LEP), and five percent of the students qualify for Exceptional Student Education services.

Kinloch Park Elementary School has employed several different programs to assist in the attainment of its goals. There is a school-wide Title I program that enables the school to utilize allocated funds to purchase resources that can help increase student achievement. Additionally, Kinloch Park Elementary provides several different student services in order to meet the needs of the students. These programs include an Exceptional Student Education Program, English for Speakers of Other Languages program, Extended Foreign Language Program, and a gifted mathematics and science program.

In order to maintain high achievement and continuing to foster a love of learning, Kinloch Park Elementary School will institute an instructional program that focuses on literacy, critical thinking, and problem-solving skills. With an increase focus in these areas, the students of Kinloch Park Elementary School will demonstrate learning gains in all areas of academics. The faculty at Kinloch Park Elementary School will work cooperatively in order to comprise a curriculum that meets all the standards set forth by regional, state, and federal guidelines. A strong emphasis will be placed on continuous monitoring and assessment in order to ensure that the students are acquiring the skills that are needed to become successful.

Given instruction using the Sunshine State Standards, students in grades three through five will increase reading proficiency as evidenced by a five percentage point increase in the amount of students scoring FCAT Achievement Level 3 or above on the 2007 administration of the FCAT Reading Test.

Given instruction using the Sunshine State Standards, students in grades 3 through 5 will increase mathematical application skills as evidenced by a five percentage point increase in the percentage of students scoring FCAT Achievement Level 3 or higher on the 2007 administration of the FCAT Mathematics Test.

Given instruction using the Sunshine State Standards, students in grade 4 will improve writing proficiency, as evidenced by a one percentage point increase in the percent of students who earn a score of 4.0 or above on the 2007 administration of the FCAT Writing Test.

Given instruction using the Sunshine State Standards, students in grade five will increase science processing skills as evidenced by a seven percentage point increase in the number of students scoring at or above FCAT Achievement Level 3 on the 2007 administration.

Given a school-wide focus on parental involvement, parenting skills will be promoted and supported, as evidenced by an increase of 5 percentage points in the number of parents attending related schoolsponsored activities during the 2006-2007 school year, and documented in attendance logs of parenting activities.

Given an increased emphasis on creating and maintaining a safe and orderly environment, student behavior will improve as evidenced by decrease in the number of outdoor suspensions, going from 31 to 25 suspensions. Additionally, student behavior will improve as evidenced by a decrease in the number of detentions given in the cafeteria from 15 a week to 10 detentions a week.

Given emphasis on the integration of technology to enhance instruction, teachers and students will increase the use of computers as evidenced by a ten percentage point increase in the amount of students and teachers utilizing the computer lab.

Given instruction based on the Fitness Gram standards, students will improve their fitness as evidenced by a five percentage point increase in the amount of students passing the 2006-2007 Fitness Gram Test.

Given emphasis on the benefits of participating in the arts programs, the number of students participating in art and music related activities will increase by five percentage points during the 2006-2007 school year as compared to the 2005-2006 school year.

Kinloch Park Elementary School will improve its ranking on the state Return on Investment Index as evidenced by an increase in ranking, improving from the 43rd percentile to the 44th percentile.

Based on the results of the Miami-Dade County Public Schools Organizational Performance Improvement Snapshot Survey, there is ongoing area of concern is the area of Business Results. This category yielded the lowest result across the seven categories being assessed. Improvement in this area will be addressed in a variety of ways. The administration will address financial issues that continue plague the school during monthly faculty meetings and during EESAC meetings. This will allow all stakeholders to be abreast of the financial restrictions that have been placed on the school site.

Another area of concern is in the area of strategic planning. Improvement in this area will be addressed in several ways. Administrators will continue to meet with grade levels in order to address the weaknesses that teachers observe and together, devise a cohesive and unified plan to address the needs of the school.

MIAMI-DADE COUNTY PUBLIC SCHOOLS

VISION

We are committed to provide educational excellence for all.

MISSION

We provide the highest quality education so that all of our students are empowered to lead productive and fulfilling lives as lifelong learners and responsible citizens.

CORE VALUES

Excellence

We pursue the highest standards in academic achievement and organizational performance.

Integrity

We build positive relationships through honesty, respect and compassion, which enhance the self-esteem, safety, and well-being of our students, families and staff.

Equity

We foster an environment that serves all students and aspires to eliminate the achievement gap.

Citizenship

We honor the diversity of our community by working as a team to ensure the educational success of all of our students and recognize that our obligations go beyond our professional responsibilities to promote democratic principles.

Kinloch Park Elementary School

VISION

The purpose of Kinloch Park Elementary School is to maximize the potential of each student and create a desire for life-long learning. Teachers, parents, and students will work together to foster an environment in which students are excited about learning and working at the peak of their abilities. We will challenge and inspire our children to become creative, critical thinkers. We will motivate our students to be problem solvers who can work independently and collaboratively. At Kinloch Park Elementary School, we expect our students to take responsibility for their actions, respect one another, and make right choices.

MISSION

Kinloch Park Elementary School will ensure that each student participates in an educational program that facilitates academic and developmental growth. By providing activities that increase reading proficiency, application of mathematical concepts, science processing skills, writing proficiency, and technology skills, Kinloch Park Elementary School will empower its students with important life skills, which in turn, will allow students to become productive, contributing members of an increasingly diverse community.

CORE VALUES

Kinloch Park Elementary School understands the importance of instilling core values in all of its' students. Kinloch Park Elementary will inspire all of its' students to be responsible, respectful, kind citizens in an increasingly diverse society.

Kinloch Park Elementary School is a 80-year-old school located in the city of Miami. The school serves a pre-kindergarten through fifth grade student population from predominately low socio-economic backgrounds. Presently, the diverse population of 851 students is comprised of ninety-eight percent Hispanic and two percent White. The number of students qualifying for free or reduced lunch averages about ninety percent each year. Additionally, thirty percent of the students at Kinloch Park Elementary School are Limited English Proficient (LEP), while five percent of the students qualify for Exceptional Student Educational Program. The average daily attendance rate for Kinloch Park Elementary School is 94.9 percent, and the mobility index is twenty-four.

Kinloch Park Elementary School has a Title I school wide program which utilizes allocated funding to purchase programs and resources that are implemented to increase student achievement. Additionally, Kinloch Park Elementary School provides an Exceptional Student Education Program with the inclusion model being implemented in grades three through five. Other programs being implemented at Kinloch Park Elementary School include the Limited English Proficiency (LEP) Program which provides instruction in English for Speakers of Other Languages (ESOL), and a gifted program in mathematics and science.

Two administrators, a principal and an assistant principal, provide instructional and professional leadership at the school. There are forty classroom certified classroom teachers, three ESE teachers, and one elementary guidance counselor. Additionally, Kinloch Park Elementary School has one speech therapist, a social worker, one media specialist, and eleven special area teachers. There is one reading coach at the school, two full-time paraprofessionals and one Community Involvement Specialist (CIS).

The Florida Department of Education has graded Kinloch Park Elementary School as being an A school. This was made possible due to the increase that students demonstrated in Reading, Writing, and Mathematics.

Leadership:

Kinloch Park Elementary School's leaders have ensured that all who work at the school site know and understand the schools mission and what the ultimate goals of the school are. Administrators at Kinloch Park Elementary School share with all faculty and staff members the status and process of the organization. By keeping faculty abreast, faculty and staff members are able to brainstorm and develop creative ways to problem solve. With the knowledge of information and the open lines of communication, the leadership at Kinloch Park Elementary School creates an environment that supports faculty members to work to their fullest capabilities.

District Strategic Planning Alignment:

As Kinloch Park Elementary School plans for the future, faculty and staff members know and understand the different goals and objectives that the school must achieve. The OPIS revealed that this is one area in which the school can perform better. Kinloch Park Elementary will include all faculty and staff members in the process of adopting and writing of the school goals, as well as the means by which to achieve these goals. Additionally, faculty and staff members are continuously informed of progress towards the achievement of these goals by administration and grade level meetings.

Stakeholder Engagement:

Faculty and staff at Kinloch Park Elementary understand the most important customer is the student. As a community of learners, Kinloch Park Elementary School is constantly looking for new ways to keep in touch with its customers in order to understand their needs and wants, while fostering a creative learning environment.

Faculty & Staff:

The faculty and staff at Kinloch Park Elementary School realize the importance of working together and creating a cohesive unit to guide the school towards meeting its goals. Many of the faculty and staff members feel that they can grow and become better at their occupation. Also, many staff and faculty members feel that the leadership at the school site encourages staff members to further develop career skills and become involved in a variety of activities in order to advance the careers of those who take advantage.

Data/Information/Knowledge Management:

Faculty and staff members at Kinloch Park Elementary School know and understand the importance of managing data and information. Faculty and staff members are continuously monitoring and assessing the quality of their work. All stakeholders are informed of new strategies and resources to implement in order to improve one's work. By analyzing one's own work, faculty and staff members understand their role in the continuous improvement of the school.

Education Design:

There are a variety of processes that drive the functioning of the school Kinloch Park Elementary School. The school site provides students with a variety of extended learning opportunities such as before and after school

tutoring in reading and mathematics. These programs provide extra academic assistance for selected subgroups that have demonstrated a need of further assistance. Additionally, the school holds before and after school clubs in music and art. This allows students to further understand and participate in special area activities. Additionally, Kinloch Park Elementary School has, in conjunction with Miami-Dade College implemented a Family Literacy Program in which students whose parents are attending can receive tutoring. Scheduling also plays a significant role in providing extended learning opportunities.

As with implementing any program, continuous monitoring and assessment must be conducted in order to ensure programs are helping to achieve the goals of the school. Kinloch Park Elementary School implements the 8-step Continuous Improvement Model, in which all stakeholders Plan, Do, Study, and Act. This involves the continuous assessment of students for intervention.

Performance Results:

At Kinloch Park Elementary School, faculty and staff members feel that all stakeholders are satisfied with the work being completed at the school. Many of the faculty and staff members feel that high quality and excellence are vital in accomplishing the school's goals and objectives. Additionally, the faculty and staff members of Kinloch Park Elementary feel that time and talents are allocated adequately in the meeting of the schools' goals.

GOAL 1: READING

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
X	X	achievement.		

GOAL 1 STATEMENT:

Kinloch Park Elementary will increase students' reading skills.

Needs Assessment

Results from the 2006 FCAT Reading Test indicate that seventy-four percent of students in grades three through five scored at or above FCAT Achievement Level 3 on the 2006 administration. Moreover, sixty-four percent of students in grades three through five demonstrated learning gains. Students with Disabilities also demonstrated an eleven percentage point increase in the amount of students scoring at or above FCAT Achievement Level 3. On the other hand, twenty-six percent of students in grades three through five are not meeting high standards in reading. Results from the third grade FCAT Reading Test indicates that the lowest scores were shown in the areas of Main Idea and Author's Purpose, as well as in Comparisons. On the other hand, results indicate that Words and Phrases and Reference and Research were the two areas in which third grade students scored the highest. Results from the fourth grade FCAT Reading Test indicates that fourth graders scored the lowest in the area of Reference and Research, while demonstrating strengths in Words and Phrases. Fifth grade FCAT Reading Test results indicate that students demonstrated strengths in Comparisons and Reference and Research, but demonstrated weaknesses in Words and Phrases.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE

Given instruction using the Sunshine State Standards, students in grades three through five will increase reading proficiency as evidenced by a five percentage point increase in the amount of students scoring FCAT Achievement Level 3 or above on the 2007 administration of the FCAT Reading Test.

Action	Steps
--------	-------

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Provide tutorial program for identified LEP, SWD, and Lowest 25th Percentile students in grades two through five in reading to increase	Principal Reading Coach Reading Teachers	8/14/2006	5/30/2007	District-wide literacy plan	\$6196.08
comprehension skills. Implement the use of research-based intervention tools, such as Voyager Passport, Soar to Success, CARS and Stars, to help increase fluency and comprehension.	Assistant Principal Reading Coach Classroom Teachers Paraprofessionals	8/14/2006	5/30/2007	District-wide literacy plan	\$5115.60
Implement the use of computerized programs, such as FCAT Explorer, Accelerated Reader, Riverdeep, and Learning Today, to increase and monitor reading progress.	Principal Assistant Principal Classroom Teachers Media Specialist Microsystems Technician	8/14/2006	5/30/2007	District-wide literacy plan	\$0.00
Implement the inclusion model in all grade levels, providing ESE services to qualifying students within a regular classroom setting.	Principal Classroom Teachers ESE Teachers	8/14/2006	5/30/2007	Inclusion	\$2001.70
Utilize interim assessments to guide, monitor, and implement differentiated instruction in order to meet individual student needs in reading.	Principal Assistant Principal Reading Coach Classroom Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Comprise and maintain a curriculum map and focus calendar that addresses standards and timelines.	Principal Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	District-wide literacy plan	\$0.00
Analyze assessment data to identify student strengths' and deficiencies to guide intervention programs and instructional strategies.	Assistant Principal Reading Coach Reading Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00

Research-Based Programs

Kinloch Park Elementary is currently implementing the Houghton Mifflin Reading Program as the core reading program, which is aligned to the Comprehensive Reading Plan for the district. In addition to the Houghton Mifflin, Kinloch Park Elementary implements the Voyager Passport and Soar to Success as reading interventions. In kindergarten, Kinloch Park Elementary also is implementing the Voyager program to increase phonetic awareness. Another research-based program utilized at Kinloch Park Elementary is Riverdeep and Learning Today.

Professional Development

Kinloch Park Elementary will be providing various in-services and trainings in order to further develop teachers' skills. The Reading Leader will provide monthly in-services for teachers in the area of Reading to further help and advance teachers' skills. Additionally, all classroom teachers, reading teachers, and ESE teachers will attend trainings in the Houghton Mifflin Reading series to better facilitate reading instruction. Training in using the Learning Today Software program is currently scheduled. Furthermore, teachers will be trained in how to implement the 8-Step Continuous Improvement Model to address student needs.

Evaluation

Scores of the 2007 FCAT Reading Test will evaluate this objective. District Reading assessments will be given and analyzed in order to monitor student progress towards this objective. Additionally, identified students will be assessed every quarter using the DIBELS assessment

GOAL 2: MATHEMATICS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	Х	X	X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
X	X	achievement.		X

GOAL 2 STATEMENT:

Kinloch Park Elementary will improve students' mathematics application skills.

Needs Assessment

Results from the 2006 FCAT Mathematics Test indicates that 70 percent of students in grades three through five scored at or above FCAT Achievement Level 3 on the 2006 administration. Furthermore, 63 percent of students in grades three through five demonstrated learning gains. On the other hand, 30 percent of students in grades three through five are not meeting high standards in mathematics. Furthermore, results indicate that the lowest scores in third grade were shown in the content clusters of Data Analysis and Geometry. Fourth grade students demonstrated weaknesses in the areas of Geometry, Algebraic Thinking, and Data Analysis, scoring with 57 percent accuracy. Fifth grade students also demonstrated weaknesses in the clusters of Data Analysis and Algebraic Thinking. In contrast, results showed that students in grade threes scored the highest in Number Sense and Measurement. Fourth grade students scored the highest in Geometry and Measurement.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE

Given instruction using the Sunshine State Standards, students in grades 3 through 5 will increase mathematical application skills as evidenced by a five percentage point increase in the percentage of students scoring FCAT Achievement Level 3 or higher on the 2007 administration of the FCAT Mathematics Test.

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Utilize the pacing guide provided by the department of math and science to guide instruction.	Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Analyze assessment data to identify student strengths' and deficiencies to guide intervention programs and instructional strategies.	Principal Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Utilize interim assessments to guide, monitor, and implement differentiated instruction in order to meet individual student needs in reading.	Principal Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Participate in various mathematics competitions district wide, including the Math Bowl and SECME competition.	Principal Classroom Teachers	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Utilize manipulatives and hands-on activities throughout the curriculum to ensure concrete understanding of mathematical concepts.	Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Implement the use of computerized mathematical programs, including FCAT Explorer, Learning Today, Riverdeep, and Accelerated Math to supplement mathematical instruction.	Principal Classroom Teachers Microsystems Technician	8/14/2006	5/30/2007	District Strategic Plan	\$5000.00
Implement the use of Comprehensive Assessment of Mathematical Strategies (CAMS) and Strategies to Achieve Mathematics Success (STAMS) that is aligned to the core mathematical program in order to enhance and supplement mathematical instruction.	Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Implement the inclusion model at all grade levels, providing ESE services to qualifying students within the regular classroom.	Principal Classroom Teachers ESE Teachers	8/14/2006	5/30/2007	Inclusion	\$2001.70

Action Steps

Research-Based Programs

Kinloch Park Elementary currently utilizes the Harcourt Math 2004 edition as the core mathematics program. Additionally, Kinloch Park Elementary has implemented the computerized program Learning Today, a program that targets specific benchmarks in mathematics. In addition to Learning Today, the primary grades are utilizing Riverdeep, a web-based program that allows students to practice math skills.

Professional Development

Kinloch Park will be providing teachers with various in-services and trainings in order to support teachers and help develop sound teaching strategies. Trainings in new technology, such as Learning Today and Math Renaissance are already scheduled for teachers. Additionally, teachers were trained in the use of the Student Performance Indicators database, so they are able to log on and see how their students are growing academically. Future workshops, such as Title II and SMILE that are held by the Division of Math and Science will be attended by our teachers.

Evaluation

This objective will be evaluated by scores of the 2007 FCAT Mathematics Test. Additionally, District Mathematics assessments will be given and reported in order to monitor student progress towards the objective.

GOAL 3: WRITING

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X		X

Miami-Dade County Public Schools

District Strategic Plan

			Actively engage family and		
En	nsure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
a	cademic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
	students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
			achievement.		
	X	X	X		X

GOAL 3 STATEMENT:

Kinloch Park Elementary will improve students writing skills.

Needs Assessment

Scores from the 2006 FCAT Writing test indicate that 85 percent of students in grade four met high standards in writing. Eighty-two percent of the students scored 3.5 or above on the expository writing test, while seventy percent of the students scored 3.5 or above on the narrative writing test. Additionally, the mean score for the Writing Plus Assessment was 288, eight points lower than the state mean of 296. The area in which students demonstrated the largest weakness was conventions.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE

Given instruction using the Sunshine State Standards, students in grade 4 will improve writing proficiency, as evidenced by a one percentage point increase in the percent of students who earn a score of 4.0 or above on the 2007 administration of the FCAT Writing Test.

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Analyze district writing assessment results in order to guide differentiated instruction in grade four.	Assistant Principal Reading Coach Classroom Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Implement the use of quarterly writing prompts at the school site to monitor student progress and guide instruction.	Assistant Principal Reading Coach Classroom Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Provide tutorial program for identified students in grade four in writing to increase writing proficiency.	Principal Reading Coach Classroom Teachers	8/14/2006	5/30/2007	District-wide literacy plan	\$0.00
Implement the use of writing strategies, such as magnified moments, expanding sentences, and show not tell, in order to improve the quality of student writing.	Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	District-wide literacy plan	\$0.00
Participate in various regional and district- wide competitions, and the County Youth Fair, to encourage student writing.	Principal Classroom Teachers	8/14/2006	5/30/2007	Community Partnerships	\$0.00
Encourage students to publish writing samples and share throughout the school's closed circuit television.	Principal Classroom Teachers Media Specialist	8/14/2006	5/30/2007	District-wide literacy plan	\$0.00

Action Steps

Research-Based Programs

Kinloch Park Elementary utilizes the Houghton Mifflin Reading series. This reading series has incorporated writing instruction and strategies within the reading curriculum.

Professional Development

Kinloch Park will provide teachers professional development through the lesson modeling, grade group trainings, and continuous monitoring. Different curriculum specialists will be invited to the school to help and support teachers in writing instruction. Additionally, teachers will be given opportunities to attend district workshops.

Evaluation

This objective will be evaluated by the scores of the 2007 FCAT Writing Test. Additionally, quarterly assessments will be administered and reported to monitor student progress towards the objective.

GOAL 4: SCIENCE

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	Reform business practices to ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 4 STATEMENT:

Kinloch Park Elementary will improve students' science process skills.

Needs Assessment

Scores from the 2006 FCAT Science Test indicate that only twenty-five percent of students in grade five scored at or above FCAT Achievement Level 3 on the 2006 administration. Furthermore, analysis of test results indicates that students demonstrated the largest weaknesses in the content cluster of Earth and Space Sciences, demonstrating 43 percent accuracy. In the content cluster of Life and Environmental Sciences, fifth grade students scoring with 46 percent accuracy. In the content clusters of Physical and Chemical Sciences and Scientific Thinking, fifth grade students scored with 50 percent accuracy.

Given instruction using the Sunshine State Standards, students in grade five will increase science processing skills as evidenced by a seven percentage point increase in the number of students scoring at or above FCAT Achievement Level 3 on the 2007 administration.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement the use of interim assessments to	Assistant Principal	8/14/2006	5/30/2007	Continuous	\$0.00
monitor student progress and guide	Classroom Teachers			Improvement Model	
instruction.					
Participate in various regional and district	Assistant Principal	8/14/2006	5/30/2007	Communities of	\$0.00
wide competitions, including SECME and the	Classroom Teachers			Practice	
Science Fair, in order to increase students					
processing skills.					
Expose students to different	Assistant Principal	8/14/2006	5/30/2007	Communities of	\$0.00
experiments/observations related to daily life	Classroom Teachers			Practice	
and infuse different manipulatives to develop					
science processing skills.					
Implement the use of a scope and sequence to	Assistant Principal	8/14/2006	5/30/2007	Continuous	\$0.00
guide instruction and relevance of all	Classroom Teachers			Improvement Model	
benchmarks in science.					
Implement the use of technology to enhance	Assistant Principal	8/14/2006	5/30/2007	Communities of	\$0.00
instruction and scientific investigation.	Classroom Teachers			Practice	

Action Steps

Research-Based Programs

Kinloch Park Elementary utilizes the Harcourt Brace Science Program. Additionally, FOSS Kits are utilized to provide hands-on instruction in science and mathematics.

Professional Development

Kinloch Park will be providing teachers with the opportunities to attend district sponsored workshops. Additionally, support personnel from the Division of Math and Science have been invited to come and model lessons that integrate best practices in science.

Evaluation

This objective will be evaluated by the scores of the 2007 FCAT Science Test. Additionally, interim assessments will be given to monitor student progress towards the objective.

GOAL 5: PARENTAL INVOLVEMENT

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X		X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high	Develop our students so that	Actively engage family and community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all students.	they are able to successfully compete in the global economy.	our partners in raising and maintaining high student	ensure efficiency, effectiveness and high ethical standards.	high-performing, diverse, and motivated faculty and staff.
		achievement.		
X	X	X	X	

GOAL 5 STATEMENT:

Kinloch Park Elementary School will increase parental involvement within the school.

Needs Assessment

The 2005-2006 Title I monthly activity report indicated an increase of eighteen percent in the level of parents participating in school-related activities. Furthermore, the number of parent compacts returned increased by thirty percent, from 505 to 678. On the other hand, the number of home visits conducted during the 2005-2006 school year decrease by fifteen percent, going from 368 to 726. The number of parents attending the annual Title I Parent Orientation Meeting decrease by eight percent, from 978 to 902. This is due to the decrease in enrollment of students.

Given a school-wide focus on parental involvement, parenting skills will be promoted and supported, as evidenced by an increase of 5 percentage points in the number of parents attending related school-sponsored activities during the 2006-2007 school year, and documented in attendance logs of parenting activities.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Utilize the Community Involvement	Assistant Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
Specialist to serve as a liaison between the	Community Involvement Specialist			Plan	
school and community and disseminate to					
parents information regarding available					
programs.					
Assist parents by providing reading, writing,	Assistant Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
science, and mathematics workshops that	Reading Coach			Plan	
focuses on improving student achievement,					
attendance, and literacy in their home					
language.					
Utilize the marquee to post school wide	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
activities and meetings to maintain	Assistant Principal			Plan	
communication with the community.	РТА				
Provide parents the opportunity to check out	Principal	8/14/2006	5/30/2007	District-wide	\$0.00
from the school literature and instructional	Community Involvement Specialist			literacy plan	
materials to be utilized at home with their	Media Specialist				
children.					
Distribute a school wide monthly newsletter	Assistant Principal	10/23/2006	5/30/2007	District Strategic	\$0.00
to keep parents informed on school sponsored	I I I			Plan	
activities.					
Offer a Family Literacy Program in	Assistant Principal	8/14/2006	5/30/2006	Community	\$0.00
conjunction with Miami-Dade College during	Assistant i incipar	0/14/2000	5/50/2000	Partnerships	\$0.00
the evenings that provides parents with ESOL				Po	
and citizenship classes, as well as tutoring					
classes for their children.					

Action Steps

Research-Based Programs

National Standards for Parents and Family Involvement of the PTSA

Professional Development

Not Applicable

Evaluation

This objective will be evaluated by the parent attendance logs for the 2006-2007 school year, as compared to the parent attendance logs for the 2005-2006 school year.

GOAL 6: DISCIPLINE & SAFETY

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
			X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
	X	X		

GOAL 6 STATEMENT:

Kinloch Park Elementary will create and maintain a safe and orderly environment.

Needs Assessment

Analysis of data indicates that one of the greatest needs is to improve student behavior. This is evident through the executive summary report of Student Case Management. This 2005-2006 report shows that 31 students were given outdoor suspensions due to defiant behavior. Additionally, during the 2005-2006 school year, 15 detentions a week were given due misbehavior in the cafeteria.

Given an increased emphasis on creating and maintaining a safe and orderly environment, student behavior will improve as evidenced by decrease in the number of outdoor suspensions, going from 31 to 25 suspensions. Additionally, student behavior will improve as evidenced by a decrease in the number of detentions given in the cafeteria from 15 a week to 10 detentions a week.

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	STRATEGIES (Identify by titles) START END		END	ALIGNMENT	BUDGET
Implement a behavior modification program in the cafeteria to promote good behavior.	Principal Teachers Cafeteria Monitors	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Train school monitors in promoting and supervising student behavior throughout the school.	Principal Security Chairperson	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Review the Student Code of Conduct with students and establish behavior contracts with parents and students.	Assistant Principal Counselor Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Utilize badges to identify school visitors and volunteers.	Principal	8/14/2006	5/30/2007	Small Learning Communities	\$443.72
Implement a School Safety Plan.	Principal Assistant Principal	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Provide character education as part of the Social Studies curriculum in all grades.	Principal Counselor Classroom Teachers	8/14/2006	5/30/2007	Small Learning Communities	\$0.00

Action Steps

Research-Based Programs

Not Applicable

Professional Development

Not Applicable

Evaluation

This objective will evaluated by comparing the executive summary report of Student Case Management for 2006-2007 school year with the summary report for the 2005-2006 school year. Additionally, this objective will be evaluated by comparing the detention log for the 2006-2007 school year with the detention log for the 2005-2006 school year.

GOAL 7: TECHNOLOGY

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X	X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
X	X	X	X	

GOAL 7 STATEMENT:

Kinloch Park Elementary will increase the use of technology by all stakeholders

Needs Assessment

During the 2005-2006 school year, a computer lab was opened up in order to address technological needs at the school. Teachers still encountered difficulties infusing technology into weekly lesson plans and activities because of lack of training. Furthermore, there are a limited number of programs that are available for student use.

Given emphasis on the integration of technology to enhance instruction, teachers and students will increase the use of computers as evidenced by a ten percentage point increase in the amount of students and teachers utilizing the computer lab.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement and disseminate digital information to stakeholders through the use of intra/inter net.	Principal Microsystems Technician Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Keep all stakeholders abreast of current information regarding the use of technology.	Principal Microsystems Technician Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Provide mentors for teachers who require extra support in the implementation of technology within the classroom.	Principal Microsystems Technician Classroom Teachers	8/14/2006	5/30/2007	Mentoring Opportunities	\$0.00
Utilize web-based programs to enhance students' reading, mathematical, and technology skills.	Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Integrate authentic tasks that provide students with increased opportunities for independent learning through the use of technology.	Assistant Principal Classroom Teachers	8/14/2006	5/30/2007	Communities of Practice	\$0.00
Utilize monies to purchase more technology software and components that will enhance teaching and learning within the school.	Principal EESAC Microsystems Technician	9/29/2006	5/30/2007	Continuous Improvement Model	\$5000.00

Action Steps

Research-Based Programs

Kinloch Park Elementary utilizes several different software and web-based programs to enhance instruction. These programs include Learning Today and Riverdeep.

Professional Development

Kinloch Park Elementary will provide various trainings for teachers that are implementing the different web-based programs and software. Furthermore, teachers will be trained in utilizing the electronic grade book and other digital media to monitor student achievement.

Evaluation

This objective will be evaluated through computer logs located at the lab, as well as teacher lesson plans.

GOAL 8: HEALTH & PHYSICAL FITNESS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X	X		

Miami-Dade County Public Schools

District Strategic Plan

GOAL 8 STATEMENT:

Kinloch Park Elementary will improve students' health and physical fitness.

Needs Assessment

Analysis of data indicates that 27 percent of students in grades four and five did not meet the requirements set forth in the Fitness Gram Assessment.

Given instruction based on the Fitness Gram standards, students will improve their fitness as evidenced by a five percentage point increase in the amount of students passing the 2006-2007 Fitness Gram Test.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Administer a site authorized pre-test to determine baseline measures.	Assistant Principal Physical Education Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Provide practice in the different Fitness Gram areas by setting up stations throughout the field and guiding students through requirements.	Assistant Principal Physical Education Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Provide students with incentives to meet or exceed the requirements set forth in the Fitness Gram.	Principal Physical Education Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$102.70

Action Steps

Research-Based Programs

Not Applicable

Professional Development

Kinloch Park Elementary School will send Physical Education teachers to the Fitness Gram workshop and other workshops that deal with Physical Fitness and Physical Fitness assessments and evaluations.

Evaluation

This objective will be evaluated using results from the 2006-2007 Miami-Dade County Fitness Gram Assessment.

GOAL 9: ELECTIVES & SPECIAL AREAS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X		X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
	X	X		

GOAL 9 STATEMENT:

Kinloch Park Elementary will increase participation in art-related activities.

Needs Assessment

Research indicates that students who participate in special area activities, such as art and music, tend to score above students who do not participate in these special areas. The number of students that participate in the art club vary, but are less than fifteen. Additionally, the number of students that participate in the bells, drums, chorus clubs have decreased from 40 to 25. By not participating in these visual and performing arts classes, students are not gaining the knowledge and skill needed in order to advance in art and music related areas.

Given emphasis on the benefits of participating in the arts programs, the number of students participating in art and music related activities will increase by five percentage points during the 2006-2007 school year as compared to the 2005-2006 school year.

Action Steps

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Provide an area where students can display	Principal	8/14/2006	5/30/2007	Small Learning	\$0.00
work.	Art Teacher			Communities	
Implement school wide gallery participation	Principal	8/14/2006	5/30/207	Expanding arts	\$0.00
where students are exposed to different media	Assistant Principal			opportunities	
of art.	Art Teacher				
Participate in various regional contests in	Principal	8/14/2006	5/30/2007	Community	\$0.00
which students can enter and display their art.	Art Teacher			Partnerships	
Invite guests to come in and speak to students	Principal	8/14/2006	5/30/207	Community	\$0.00
about different art media and types of art.	Art Teacher			Partnerships	
	Counselor				
Provide students with the opportunities to	Principal	8/14/2006	5/30/2007	Community	\$0.00
visit art galleries in the community.	Art Teacher			Partnerships	

Research-Based Programs

Not Applicable

Professional Development

Not Applicable

Evaluation

This objective will be evaluated by comparing the number of classes visiting the in-school art gallery for the 2006-2007 school year as compared to the 2005-2006 school year. Additionally, this objective will be evaluated by comparing the number of students participating in the bells, drums, and guitar program during the 2006-2007 school year as compared to the 2005-2006 school year.

GOAL 10: RETURN ON INVESTMENT

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
		X	X		

Miami-Dade County Public Schools

District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X			X	

GOAL 10 STATEMENT:

Kinloch Park Elementary School will increase its ranking statewide in the ROI index of value and cost effectiveness program.

Needs Assessment

The 2004-2005 Return on Investment Index indicates that within the state of Florida, Kinloch Park Elementary School is in the middle third percentile of all elementary schools, ranking within the 43rd percentile on the State of Florida ROI index.

Kinloch Park Elementary School will improve its ranking on the state Return on Investment Index as evidenced by an increase in ranking, improving from the 43rd percentile to the 44th percentile.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Communicate to faculty members the use of	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
financial resources in relation to school				Plan	
program and resources.					
Survey teachers to determine the	Principal	8/14/2006	5/30/2007	Continuous	\$0.00
effectiveness of programs and resources that	Assistant Principal			Improvement Model	
have been implemented in the school.					
Consider shared use of facilities, partnering	Principal	8/14/2006	5/30/2007	Community	\$0.00
with community agencies.	Assistant Principal			Partnerships	
Analyze the effectiveness of existing	Principal	8/14/2006	5/30/2007	Continuous	\$0.00
resources in order to ensure their efficacy.	Assistant Principal			Improvement Model	
	Classroom Teachers				

Action Steps

Research-Based Programs

Not Applicable

Professional Development

Not Applicable

Evaluation

This objective will be evaluated with the Return on Investment/School Efficiency Measures Index for the 2006-2007 school year.

EESAC Compliance

YES	NO	
X		The majority of the Board of Directors/EESAC members are not employed by the school. The Board of Directors SAC is composed of the principal, and an appropriately balanced number of teachers, education support employees, students (for middle, junior high and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

Budget:

The EESAC of Kinloch Park Elementary School has recommended to the principal to provide information regarding the school's budget. The EESAC funds will be utilized throughout the year as needed and where they will have the greatest impact on student performance.

Training:

The EESAC has reviewed and discussed staff trainings held during the 2005-2006 school year. The EESAC has recommended that teachers attend various trainings dealing with all subject areas. Staff development this school year will focus on reading, science and technology, as well as expanding the knowledge of FCAT strategies in all subjects and special areas.

Instructional Materials:

The EESAC has recommended and provided input in the selection of additional materials and resources needed to enhance daily instruction and support the goals stated in the School Improvement Plan.

Technology:

The EESAC has recommended to teachers different ways to infuse technology in daily instruction and classroom routines. Many teachers are beginning to utilize computers for planning, and keeping grades organized. Additionally, many teachers are utilizing web-based programs and software to support and extend student learning.

Staffing:

The EESAC has reviewed and made recommendations on the school's staffing needs. The EESAC has discussed various strategies with administration in the acquiring of new teachers, paraprofessionals, and school security monitors.

Student Support Services:

The EESAC has reviewed existing support services and recommended new services that will assist in the implementation and attainment of goals specified in the School Improvement Plan.

Other Matters of Resource Allocation:

The EESAC has determined that further knowledge and communication is needed in regards to other resource allocations. Teachers need to take advantage of the different grants that have been made available through various community organizations and businesses.

Benchmarking:

The EESAC has reviewed and evaluated past and present strategies and resources in order to implement the ones that have made the greatest impact on student learning. Through constant evaluation and review, strategies and resources that are not working at the school site can be replaced with ones that will help Kinloch Park Elementary achieve the goals stated in the School Improvement Plan.

School Safety & Discipline:

The EESAC has reviewed and made recommendations on a variety of programs that can be implemented to improve student behavior, which will help assist in the implementation of the School Improvement Plan. Additional funding is being secured in order to implement some of the strategies delineated in the School Improvement Plan to help bring order and safety to the school environment.

Budget Summary

BY GOAL	TOTAL BUDGET
Goal 1: Reading	\$13,313.38
Goal 2: Mathematics	\$7,001.70
Goal 3: Writing	\$0.00
Goal 4: Science	\$0.00
Goal 5: Parental Involvement	\$0.00
Goal 6: Discipline & Safety	\$443.72
Goal 7: Technology	\$5,000.00
Goal 8: Health & Physical Fitness	\$102.70
Goal 9: Electives & Special Areas	\$0.00
Goal 10: Return On Investment	\$0.00
Total:	\$25,861.50

This School Improvement Plan has been developed cooperatively by administrators, teachers, parents, students, and business/community representatives.

The original signature page, including signatures of all persons listed below, is on file at the Region Office.

Required Signatures:

Principal

EESAC Chair

UTD Steward

EESAC Parent Representative

EESAC Business/Community Representative

EESAC Student Representative, as applicable

Additionally, the signature of the Region Superintendent/District Administrator certifies that this plan has been reviewed by appropriate personnel to ensure compliance with state and district rules.

Region Superintendent