SCHOOL IMPROVEMENT PLAN 2006-2007



School Name:
FeederPattern:
Region:
District:
Principal:

Superintendent:

6351 - Lake Stevens Middle School

Regional Center I

American Senior

13 - Miami-Dade

Derick McKoy

Rudolph F. Crew, Ed.D.



SCHOOL IMPROVEMENT PLAN EXECUTIVE SUMMARY

Lake Stevens Middle School

Lake Stevens Middle School is a Title I School whose primary goal is to meet the educational needs of our diverse population, providing students with empowering learning opportunities for them to experience high levels of academic success while developing their own strengths. Our primary focus is to increase student achievement, develop a strong professional learning community and employ sound business practices. The school's population of approximately 1219 students is 44 percent Hispanic, 52 percent Black, 3 percent White, and 1 percent Asian. Approximately 81 percent have been identified for free or reduced lunch, and the mobility rate is approximately 95 percent.

The students participate in small learning communities with core team of teachers. Teachers are actively involved in developing curriculum, methods of assessment and selecting instructional materials and strategies. The school implements block scheduling, a research-based initiative to maximize the overall instructional focus which addresses the students' various learning styles. Over ninety percent of the language arts/reading teachers and seventy percent of core content teachers are CRISS trained. CRISS strategies are implemented across the curriculum. Exceptional Student Education (ESE) students and Limited English Proficient (LEP) students are included in the total school program, as appropriate, through an inclusionary and co-teaching model along with other specialized services. All instructional programs at Lake Stevens Middle School are research-driven and are aligned to the Sunshine State Standards (SSS), the Competency Based Curriculum (CBC), Comprehensive Reading Plan (CRP), Comprehensive Mathematics and Science Plan, and the State Middle School Reform Act.

The following objectives will be implemented to meet our goals:

Given instruction using the Sunshine State Standards, students in grades six through eight will improve their reading skills as evidenced by 51 percent scoring at a Level 3 or higher on the 2007 administration of the FCAT Reading Assessment.

Given instruction based on the Sunshine State Standards, Students with Disabilities (SWD) in grades six through eight will improve their reading skills as evidenced by a minimum of 51 percent scoring at a Level 3 or higher on the 2007 administration of the FCAT Reading Assessment.

Given instruction based on the Sunshine State Standards, Limited English Proficiency (LEP) students in grades six through eight will improve their reading skills as evidenced by a minimum of 51 percent scoring at a Level 3 or higher on the 2007 administration of the FCAT Reading Assessment.

Given instruction using the Sunshine State Standards, students in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, Students with Disabilities (SWD) in grades six

through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, Limited English Proficient (LEP) students in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, Economically Disadvantaged students in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, students in grade eight will improve their writing skills as evidenced by a minimum of 93 percent of students scoring at a 3.5 or higher on the 2007 administration of the FCAT Writing Assessment.

Given instruction using the Sunshine State Standards, students in grade eight will increase science skills as evidenced by 44% of the students meeting the state-required mastery level assessed on the 2007 administration of the FCAT Science Test.

Given the school wide emphasis on parental and community involvement, the school will demonstrate a 5% increase in parental and community interaction as evidenced by a comparison of the attendance rosters for the 2005-2006 and 2006-2007 school years.

Given an emphasis on a safe and orderly environment, student behavior will improve as evidenced by a 20% decrease in the number of indoor and outdoor suspensions during the 2006-2007 school year as compared to the 2005-2006 school year.

Given an emphasis on the use of technology in education, all teachers will utilize the electronic gradebook as evidenced by 100 percent production of electronic report cards for all grading periods.

Given instruction based on the M-DCPS mandated Fitness Gram standards, students in grades six through eight will improve their running skills as evidenced by 50% of the students meeting high standards in running the one mile test on the 2006-2007 administration of the Fitness Gram Test.

Given emphasis on the benefits of participating in the Fine Arts program, there will be a 5% increase in the number of students achieving a final grade of a "B" or higher in the 2006-2007 school year as compared to the 2005-2006 school year.

Lake Stevens Middle School will improve its ranking on the State of Florida ROI index publication from the 30th percentile rank in 2004 to the 31st percentile on the next publication of the index.

To reach our goal, we must include all stakeholders. Stakeholder involvement in the development, implementation, monitoring, and evaluation is vital to our success. The faculty and staff rated Strategic Planning a 3.6 and Process Management a 3.5 on a five point scale. To improve these areas, we proposed to establish a suggestion box for faculty and staff and address their concerns in faculty meetings or privately when necessary. Distribution of resources will be departmentalized to give teachers quicker and easier access. As we continue to collaborate and empower our faculty and staff, the leadership will encourage them to be a part of the learning community social program. This is an opportunity for faculty and staff to meet in a social setting to celebrate achievements and discuss any concerns they may have.

MIAMI-DADE COUNTY PUBLIC SCHOOLS

VISION

We are committed to provide educational excellence for all.

MISSION

We provide the highest quality education so that all of our students are empowered to lead productive and fulfilling lives as lifelong learners and responsible citizens.

CORE VALUES

Excellence

We pursue the highest standards in academic achievement and organizational performance.

Integrity

We build positive relationships through honesty, respect and compassion, which enhance the self-esteem, safety, and well-being of our students, families and staff.

Equity

We foster an environment that serves all students and aspires to eliminate the achievement gap.

Citizenship

We honor the diversity of our community by working as a team to ensure the educational success of all of our students and recognize that our obligations go beyond our professional responsibilities to promote democratic principles.

Lake Stevens Middle School

VISION

VISION: The goal of Lake Stevens Middle School is to encourage independence and responsibility which are characteristics of maturity. Since an orderly atmosphere is essential to inspire learning, these guidelines are for the personal welfare of the students as well as for the common good of the school. It is the desire of Lake Stevens Middle School's faculty and staff to create a community of independent, focused individuals seeking a purpose-filled education.

MISSION

MISSION: It is our belief at Lake Stevens Middle School that the unique and ultimate goal of education is to maximize the physical, mental, and educational development of our students in those skill areas that are vital to becoming lifelong learners and productive citizens in a competitive and technological society.

CORE VALUES

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School Demographics

Lake Stevens Middle School, located at 18484 Northwest 48 Place in northern Miami-Dade County, opened its doors to students in 1973. The student population of approximately 1216 students is 43 percent Hispanic, 52 percent Black, 3 percent White, and 1 percent Asian. Approximately 79 percent of the students have been identified for free or reduced lunch, and the mobility rate is approximately 37 percent.

Each school site leader has had experience and success in improving student achievement in urban school settings. The staff meets the No Child Left Behind (NCLB) highly certified criteria for instructional program. The student-to-teacher ratios is 22:1 and below the state's requirement. The faculty of 58 professionals is comprised of 14 males and 44 females. Thirty-three faculty members have Master's degrees, eight have Specialist and have 2 Doctoral degrees. There are six beginning teachers. The ethnic composition of the faculty is as follows: 21 percent White; 63 percent African American; 15 percent Hispanic and 1% Asian.

Some challenges we face are related to the need for more parental involvement and business partnerships to help support student achievement. The school seeks to reshape the educational environment through collaborative initiatives with parents and the community to foster increased student performance and to create a collegial teaching and learning environment. Each initiative is designed to strengthen teaching skills and promote improvement in the overall school curriculum.

Lake Stevens Middle School offers its students a wide variety of programs and services to meet their diverse educational needs. Our implementation of a Technology Academy which features Web design and Computer Animation in 6th grade has sparked interest in both students and parents. A variety of educational software is also utilized by the vast majority of Lake Stevens' students to prepare them for the statewide assessment tests.

The Florida Department of Education (FDOE) graded Lake Stevens Middle School as a "B" school for the 2006 school year. We had been rated "C" school 2 years prior. Our 2006 FCAT composite scores were the highest in school history.

Our curriculum and instructional methodology adheres to the Florida Sunshine State Standards, Competency-Based Curriculum and Grade Level Expectations. An instructional focus calendar was developed to address specific weaknesses and unify instruction across all subject areas.

Leadership:

The leadership at Lake Stevens Middle School seeks to establish a collaborative working environment, with clearly articulated school goals and learning standards to deliver high quality instruction to our diverse student population. Teachers are actively involved in developing curriculum, methods of assessment, and considering instructional materials and strategies.

The school's leadership earned an overall rating of a 3.9 on a five point scale on the Organizational Performance Self-Assessment Survey. This reflects that the faculty and staff know the mission and expectations of the school and are guided by these principles as they create conditions that encourage and enable each student to learn. Staff also rates the working environment as supportive and positive. Although the administrative staff has changed each year, the overall rating from the faculty and staff indicate stability from the school leadership.

District Strategic Planning Alignment:

The faculty and staff rate the school's strategic planning a 3.6 on a five point scale. The survey reflects that the school's faculty and staff work collaboratively and cooperatively to achieve the school's goals and that individual members are aware of the importance of their contribution to the end product.

Stakeholder Engagement:

The survey reflects that faculty and staff are keenly aware of who their customers are and what are their needs. The faculty and staff rate stakeholder engagement a 4.0 on a five point scale. The responses are evidence that faculty and staff are empowered to solve their customers' problems.

Faculty & Staff:

The faculty and staff rated Human Resource Focus a 3.7 on a five point scale. The faculty and staff at Lake Stevens Middle School has experienced a high turnover rate during the last three years (10-15 teachers each year), however the overall rating reflects that there is shared purpose and collaboration among the staff. Individuals perceive that they are recognized for their work and are encouraged to seek opportunities for advancement in their career.

Teacher Mentoring Programs:

Lake Stevens Middle School's mentoring program follows the broad outline of the District Professional Assessment and Comprehensive Evaluation System (PACES) manual regarding policies and procedures. New teachers are scheduled to attend a series of on-site and district orientation programs to introduce programs and procedures of Miami-Dade County Public Schools to ensure the new teachers' comfort and success in the teaching environment. Annual contract teachers are assigned to a professional growth team and to mentors who will guide and support them throughout the year.

The mentoring program is designed to help beginning teachers as well as other teachers who are in need of assistance. It provides professional development in the following areas: grade book, reports, failure notices, discipline, assessments, data analysis, SPI, lesson plans, open house procedures, best practices, infusing reading in content areas and the implementation of the school's curriculum map. The designated mentors are department chairpersons, reading coach, master teachers and administrators. Evaluation and application of activities are followed up with remediation by the reading coach and during formal and informal observations by the administrative staff.

Teachers are required to plan collaboratively by departments and grade levels using their curriculum maps. Lesson plans are reviewed by department chairpersons, professional growth team or individual mentor and monitored by administrators. Lesson plans must meet the PACES standard and student objectives must be clearly written. Mentor teachers will be given scheduling considerations in order to allow them time for their work with beginning teachers. Teachers on annual contracts are required to maintain an activity log, which is monitored by their professional growth team in order to ensure that teaching standards are successfully met.

Additional assistance to all teachers is provided through model lessons and mentoring supplied by the Reading Leader. Mentoring utilizing a coaching model is also provided through the department chairpersons and Mathematics Curriculum Support Specialist. The Reading Leader and Mathematics Curriculum Support Specialist also provide ongoing support and professional development training with a focus on developing, organizing and implementing sound instructional practices.

Data/Information/Knowledge Management:

Faculty and staff rated Measurement, Analysis and Knowledge Management a 4.1 on a five point scale. The results reflect that faculty and staff are intricately involved in the disaggregating of student data to determine learning priorities, monitor progress, and help sustain continuous improvement. Teachers regularly prepare and administer assessments that complement the state's and district's assessments. Data from these and other assessments are disaggregated and used to differentiate instruction to meet the needs of each student. Non-academic data is also monitored by faculty and staff to review the progress of its employees and school functions.

Education Design:

Results from the 2006 Administration of the FCAT showed that the anticipated gains were not attained in Reading. The school has implemented several extended learning programs that cater to all students. Lake Stevens Middle School:

1. Provides after school tutoring by benchmark clusters in reading, writing, mathematics and science to students performing in the lowest 25th percentile.

2. Provides Saturday school tutoring in reading, writing, mathematics and science to all students.

3. Provides summer camp for low performing students in grades 6 through 8 that includes reading and mathematics instruction. The curriculum includes technology based intervention (Read 180) for phonemic awareness, phonics, vocabulary, fluency and comprehension.

4. Provides pull-out and special tutoring programs (Soar to Success) in reading. The program offers specialized instruction to students performing in the lowest 25th percentile.

5. Implements a mandatory mathematics and reading elective for all students who scored below FCAT Achievement Level 3 on the 2005 administration.

6. Offers model reading lessons in content area classes by Reading Coach at regular intervals.

7. Provides continuous professional development to all teachers on infusing reading in the content area.

8. Implement a mandatory bilingual after school program in Mathematics, Science and Reading for all LEP students .

Performance Results:

Analysis of the data recorded in the Miami-Dade County Public School's Student Case Management System demonstrate the need for reduction in the number of indoor and outdoor suspension as evidenced in the 2005-2006 school year. Proactive faculty and staff, a rigorous curriculum, increased electronic monitoring/surveilance, and increased parental involvement have been instrumental in maintaining a safe learning environment. The school climate survey reflects the positive views of the parents where the majority of them rated the school a safe and secure place for their children.

Additional Requirements

Only for schools under state sanction

• High Quality, Highly Qualified Teachers:

Performance Results:

Analysis of the data recorded in the Miami-Dade County Public School's Student Case Management System demonstrate the need for reduction in the number of indoor and outdoor suspension as evidenced in the 2006-2007 school year. Proactive faculty and staff, a rigorous curriculum, increased security, and increased parental involvement have been instrumental in maintaining a safe learning environment. The school climate survey reflects the positive views of the parents where the majority of them rated the school a safe and secure place for their children.

Additional Requirements

Only for schools under state sanction

• High Quality, Highly Qualified Teachers:

Describe the actions taken to attract and retain high-quality, highly qualified teachers.

The leadership at Lake Stevens Middle School strongly believes in maintaining high-quality and highly qualified teachers to effectively implement our school's goals. To enhance teacher efficacy the school's leadership:

- 1.Implements and enforces stringent certification requirements for newly hired teachers.
- 2. Implements meaningful induction programs for new teachers.
- 3. Requires new teachers to participate in the school's on-site professional development program.
- 4. Limits the number of subject areas and grade levels a teacher teaches in order to develop their expertise in one or two fields.
- 5. Provides support and encouragement for teachers.
- 6. Provides continuous professional development for teachers.

• Highly Qualified, Certified Administrators:

Dr. Derick McKoy, Principal

Employee # 169201, B.S. Biology Florida State University; M.S. Secondary Education University of Miami; Ed.D Education Nova Southeastern University.

Dr. McKoy has worked as an assistant principal, classroom teacher, middle school coordinator, and coach.

Prior to joining the team at Lake Stevens Middle School, Dr. McKoy served as member of the district's assistant principals' liaison committee, member of Region 1 assistant principals' steering committee, member of the DASA board, and co-chair of the Barbara Goleman Feeder Pattern articulation committee.

As an assistant principal at Barbara Goleman Senior, he supervised the Mathematics and Science departments. He used his knowledge to motivate his colleagues to excellence and high standards. Dr. McKoy provided professional development for teachers with an emphasis on data-driven decision making.

He worked diligently with parents, faculty, staff, students, and the administrative team to improve the school letter grade as was indicated by moving the grade from a D to a C for three consecutive years.

Most recently, Dr. McKoy has been actively involved in enhancing the instructional program at Lake Stevens Middle School. He strives to implement strategies that will impact student achievement in Reading, Mathematics, Writing, and Science. His dedication and hard work were realized when Lake Stevens Middle School's school grade went from a C to a B.

Isolyn Hillhouse, Assistant Principal for Curriculum

Isolyn T. Hillhouse, 215243, B.A Economics; M.A. Educational Computing and Technology; National Board Certified in Early Adolescence Mathematics; Endorsement: Gifted and Educational Leadership, K-12

Ms. Hillhouse has worked as a Mathematics Teacher, Mathematics Department Chairperson, Member and Chairperson of the Educational Excellence School Advisory Council (EESAC), Member and Chairperson of the School Performance Excellence Plan (SPEP) Committee, Member of the Alliance Technology Training Program, Member of the New Educators Support Team (NEST) and Member of the National Board Certified Teachers Mentoring Program.

Prior to joining the team at Lake Stevens Middle School, she used her experiences, expertise, flexibility, skills and influences to inspire students, colleagues and parents to aspire towards excellence. She has coordinated and facilitated various professional development workshops for teachers and Florida Comprehensive Assessment Test (FCAT) and parenting workshops for parents. Ms. Hillhouse worked collaboratively with the parents, students, community leaders, faculty, staff, and administrative team at Henry H. Filer Middle School, which resulted in an increase in the overall student performance as indicated by the school grade moving from a C to a B for three consecutive years.

As an Assistant Principal of Curriculum at Lake Stevens Middle School, Ms. Hillhouse developed, facilitated and monitored a New Teachers' Mentoring Program, monitored and organized a calendar for ongoing professional staff development, monitored the School Performance Excellence Plan (SPEP), Academic Improvement Plan (AIP), tutorials for pull-outs, during, and after school, and supervised the overall instructional program with emphasis on data-driven decision making.

She has attended various state-mandated seminars and conferences to enhance achievement at Lake Stevens Middle School. Her vision, creativity, dedication, and hard work at Lake Stevens Middle School have resulted in an increase in students' performance gains in reading, writing, and mathematics, as indicated by a 15 point increase in the overall school performance score on the Florida A+ Plan.

Alvaro Mejia, Assistant Principal

Alvaro Mejia 178730 B.S. Political Science and Criminal Justice; M.S. Varying Exceptionalities; Educational Specialist in Educational Leadership.

Prior to joining the administrative team at Lake Stevens Middle School, Alvaro Mejia taught Mathematics and Science to ESE students, first at Palmetto Middle School, then at G. Holmes Braddock Senior High School. While working at Palmetto Middle School, he was responsible for ensuring all of his students' IEP's were properly completed and implemented. Mr. Mejia did this by providing a hands-on approach to his students with special needs. Mr. Mejia's implementation of real world lessons produced positive academic and behavioral results. At G. Holmes Braddock Senior High School, Mr.Mejia took on the roles of Brigance test coordinator and E-Buddies liaison, linking his students to others via the internet, thereby encouraging them to practice their writing skills while communicating to their peers. He also helped prepare them for future careers in many capacities.

Alvaro Mejia later assumed the role of ESE Chairperson at G. Holmes Braddock Senior High School where he was responsible for 450 Students, 25 teachers and four support personnel. There, he utilized the Read 180 Program to improve reading achievement in low-scoring students and was instrumental in the expansion of the program to include all students in language arts classes within the Department. Mr. Mejia also arranged all inservice training for the department as well as serving as LEA representative and serving on the Curriculum Council. Mr. Mejia organized and conducted CST/CST-R's, staffings, evaluations, FAB's, BIP's, IEP meetings, and transition meetings with sensitivity and candor to encourage the participation of parents as well as students. This provided an environment that allowed students to feel a sense that they could "take charge" of their education. Consequently, this involvement produced higher academic achievement and resulted in many of his ESE students going on to further their education after high school. Mr. Mejia later became an Assistant Principal at Citrus Grove Middle School where he took advantage of every opportunity to positively affect student academic achievement. He facilitated the use of the Accelerated Reader program and conducted observations throughout the school using the PACES evaluation system, thereby ensuring that his teachers and students were working efficiently to improve students' reading. Mr. Mejia also worked with the administrative team to map out the curriculum for the following year in order to promote increased achievement in all subjects. He utilized his clerical staff to provide a welcome environment for parents to encourage their involvement. This sent the message that their participation was not only appreciated, but an integral part of their child's education. Similarly, Mr. Mejia, while overseeing the cafeteria and its staff, ensured that students were provided with a healthy environment for social interaction, thereby fueling their minds and bodies in preparation for fulfilling the day's academic goals.

• Teacher Mentoring:

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The mentoring program is designed to help beginning teachers as well as other teachers who are in need of assistance. It provides professional development in the following areas: grade book, reports, failure notices, discipline, assessments, data analysis, SPI, lesson plans, open house procedures, best practices, infusing reading in content areas and the implementation of the school's curriculum map. The designated mentors are department chairpersons, reading coach, master teachers and administrators. Evaluation and application of activities are followed up with remediation by the reading coach and during formal and informal observations by the administrative staff.

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• School Advisory Council:

The Educational Excellence School Advisory Council (EESAC) at Lake Stevens Middle School fosters an environment of professional collaboration among all stakeholders to help create a learning environment that supports the school's vision and mission. The EESAC accomplishes this by collaborating with site leadership and council members through monthly meetings. During these sessions, the progress of SIP goals and available resources are discussed and analyzed in order to facilitate success.

The recommendations made follow the procedures outlined in the Plan-Do-Study-Act cycle of the 8-Step Continuous Improvement Model (CIM).

Extended Learning Opportunities

Results from the 2006 Administration of the FCAT showed that the anticipated gains were not attained in Reading. The school has implemented several extended learning programs that cater to all students. Lake Stevens Middle School:

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2. Provides Saturday school tutoring in reading, writing, mathematics and science to all students.

3. Provides summer camp for low performing students in grades 6 through 8 that includes reading and mathematics instruction. The curriculum includes technology based intervention (Read 180) for phonemic awareness, phonics, vocabulary, fluency and comprehension.

4. Implements the Dell Techno Afterschool program to expose students to.

5. Implement a mandatory bilingual after school program in Mathematics, Science, Reading and Writing.

Research-Based Programs

1. Read 180

Evaluation

The progress of the tutorial programs will be evaluated based on data derived from our pre and post tests. The results of the pretest will be disaggregated and shared with content area and elective teachers. The Scholastic Reading Inventory (SRI) reports will also be analyzed and used by teachers. Teachers will analyze assessment data and use results to provide instruction in areas of deficiency.

Expected Results

The tutorial programs are implemented and monitored as an intervention tool for struggling students. The primary goal is identify students' weaknesses, provide remediation and introduce new materials, giving students the opportunity to move ahead in their Reading classes. A posttest to measure growth will is administered at the end of the tutorial program.

School Wide Improvement Model

Lake Stevens Middle has adopted and implemented the research-based 8-step Continuous Improvement Model (CIM). It was successfully implemented by the Brazosport Independent School District in Texas, and it has been integrated with the philosophies of both Total Quality Management (TQM) and Effective Schools Research. The District's Office of Improvement Team assisted with the implementation of the 8-step (CIM) professional development for the administrative team, the department leadership team, and all faculty members.

Data Analysis

An analysis of the 2006 FCAT Reading data indicates a 10% increase in the number of students meeting high standards in reading and there is a 2% decline in the number of students meeting high standards in Word/Phrase. The trend in each reading cluster is reviewed for each sub-group, instructional focus group developed and goal setting day established. By using data to drive instruction, the school also implemented an FCAT data analysis/ goal setting day. On this day, teachers shared individual scores with students and assisted them in setting goals for higher attainment on the administration of the 2006 FCAT. Non-academic data was also reviewed.

Professional Development

1. Provide professional development to teachers on the use of Student Performance Indicator (SPI).

2. Provide teachers with professional development on how to analyze assessment data and use results to provide instruction in areas of deficiencies.

3. Provide ongoing mentoring to beginning teachers from professional growth team and administrators.

4. Provide professional development to teachers on goal setting.

Timeline (Calendar) Development

The school develops school-based curriculum map (with timeline) that encompasses all tested benchmarks and incorporates the M-DCPS testing Calendar.

Professional Development

1. Provide professional development to beginning teachers on lesson planning, classroom management and time management.

Instructional Focus

The school utilizes the District's Pacing Guide coupled with the school-based curriculum map that encompasses all tested benchmarks. The map emphasized key language arts, reading, writing, math, science, and social studies strategies. It aligns the Sunshine State Standards/benchmarks relevant to each grade level expectations tested on the FCAT. It incorporates a variety of school wide strategies to further infuse reading across the curriculum, and serves as a guide to help teachers keep track of what has been taught throughout the year.

Professional Development

1. Provide ongoing support and professional development training with a focus on developing, organizing and implementing sound instructional practices by the Reading Leader and Reading Coach.

2. Provide professional development training using CRISS strategies, Read 180, Accelerated Reader, FCAT Explorer, Assess2Learn, FCAT Simulation and Riverdeep, Achieve 3000.

Assessment

The school administers the site-authored pre/post reading test, weekly FCAT Reading practice, District's Interim Reading Assessment, SRI, MAZE, Comprehensive English Language Learning Assessment (CELLA) and FCAT 2007 Reading Test. The data is disaggregated and shared with content area and elective teachers. Teachers analyze assessment data and use results to provide instruction in areas of deficiency

Professional Development

1. Provide professional development to teachers on the use of Student Performance Indicator (SPI).

2. Provide teachers with professional development on how to analyze assessment data and use results to provide instruction in areas of deficiencies.

3. Provide ongoing mentoring to beginning teachers from professional growth team and administrators.

Determine Needed Adjustments

Assessment results are analyzed and used to determine students' deficiencies. Additional enrichment through re-teaching or tutorials is used to remediate students.

Professional Development

1. Provide professional development to teachers on the use of Student Performance Indicator (SPI).

2. Provide teachers with professional development on how to analyze assessment data and use results to provide instruction in areas of deficiencies.

3. Provide ongoing mentoring to beginning teachers from professional growth team and administrators.

Maintenance

A formal review of the strategies and programs is done by administrative staff. The school provides resources to faculty, staff and students to ensure effective implementation of programs. Teachers share best practices in daily team or department meetings.

Professional Development

1. Provide professional development to new administrators on data disaggregation.

2. Provide professional development to new administrators on effective classroom walk-through.

3. Provide professional development to new administrators on PACES evaluation.

Monitor

1. Literacy - Counselors, administrators and designated personnel monitor Literacy program daily.

2. Pretest, weekly FCAT practice, District's Interim Reading Assessment, SRI reports, MAZE reports, Comprehensive English Language Learning Assessment (CELLA) reports and FCAT 2007 Reading Test – Item analysis reviewed by teachers, department chairs and administrators.

 Administrative team uses check-off sheet that provides feedback to assist and support the teachers. The same form is used throughout all disciplines. Walk-through is non-threatening and is gear towards helping teachers become more effective.
Ongoing formal and informal classroom visitations by administrators.

Professional Development

1. Monitor all departments in the utilization of CRISS strategies in their classrooms.

2. Provide professional development to administrators on classroom walk-through.

3. Provide professional development to department chairpersons and mentors on effective mentoring.

4. Provide professional development to all teachers through model lessons and mentoring supplied by the Reading Coach and Reading Leader.

5. Utilize the coaching model, based on the Comprehensive Reading Plan for reading and writing instruction, as a permanent feature of the teacher-mentoring program.

GOAL 1: READING

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

levels, ind school gr	g and completion at all cluding increased high raduation and readiness ttsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	Х	X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 1 STATEMENT:

All students in grades six through eight will improve their reading skills meeting the state-required mastery level as assessed by the 2007 administration of the Florida Comprehensive Assessment Test.

Needs Assessment

The results of the 2006 administration of the FCAT Reading Test indicate a 10% overall increase in reading achievement as compared to the 2005 administration. Within the specific clusters, the students in grade six showed a 2% decline in Words/Phrases and an increase of 1% in Main Idea, 10% in Compare/Contrast and 13% in Reference/Research. Students in grade seven showed an increase in the following clusters Word/Phrases 7%, Main Idea 7%, Compare/Contrast 17% and Reference/Research 6%. Students in eighth grade showed an increase in the following clusters Word/Phrases 7%, Main Idea 7%, Compare/Contrast 17% and Reference/Research 6%. Students in eighth grade showed an increase in the following clusters Word/Phrases 7%, Main Idea 8%, Compare/Contrast 20% and Reference/Research 1%. The students in the lowest quartile did not perform at the level of mastery. This indicates a need to provide differentiated instruction across content areas and improve the daily instructional program for all students. The implementation of the Comprehensive Reading Plan requires all students to engage in 30 minutes of independent reading collectively every day, coupled with a mandatory Intensive Reading Plus (Read 180), Intensive Reading (Read XL) elective class for all students scoring at levels 1 and 2 on the FCAT. A school-wide intervention strategy is also in place with emphasis on the Basic Five Components of Reading (Phonemic Awareness, Fluency, Phonics, Vocabulary, and Comprehension). Students need to build vocabulary skills and develop fluency in order to improve reading comprehension across content area.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
X		X	Χ			Χ	Х	Х				

Measurable Objective

Given instruction using the Sunshine State Standards, students in grades six through eight will improve their reading skills as evidenced by 51 percent scoring at a Level 3 or higher on the 2007 administration of the FCAT Reading Assessment.

Given instruction based on the Sunshine State Standards, Students with Disabilities (SWD) in grades six through eight will improve their reading skills as evidenced by a minimum of 51 percent scoring at a Level 3 or higher on the 2007 administration of the FCAT Reading Assessment.

Given instruction based on the Sunshine State Standards, Limited English Proficiency (LEP) students in grades six through eight will improve their reading skills as evidenced by a minimum of 51 percent scoring at a Level 3 or higher on the 2007 administration of the FCAT Reading Assessment.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Provide diffrentiated instruction to all students through pull out and special tutoring programs such as the SOAR to success program . M/F (1hr) sessions. The program will be evaluated using the MAZE.	Reading Coach, Language Arts Teachers, Reading Teachers, Administrators	08/14/06	05/30/07	District-wide literacy plan	\$0.00
Conduct Parent Involved in Education (PIE) Workshops on writing skills and reading strategies to provide parents with the skills and understanding to help students become better writers and readers.	Administrators, Reading Coach, Reading Teachers, Language Arts Teachers	10/1/06	12/15/06	District Strategic Plan	\$400.00
Implement a mandatory Intensive Reading Plus (Read 180) and Intensive Reading, (READ XL) elective class for all students scoring Level 1 or 2 on the 2006 FCAT Reading. The programs will be evaluated through the administration of the SRI Pre/Post tests.	Reading Coach, Language Arts Teachers, Reading Teachers, Administrators	10/11/06	5/30/07	District-wide literacy plan	\$0.00
Provide small group tutoring after school and Saturdays to all students. After school tutoring will run from Mondays through Thursdays for one hour each day; Saturday school will run seventeen selected Saturdays (4 hrs). The program will be evaluated through the administration of state recommended pre-post tests.	Reading Coach, Language Arts Teachers, Reading Teachers, Administrators	09/11/06	05/30/07	Continuous Improvement Model	\$0.00
Administer interim reading assessments to	Reading Coach,	10/26/06	5/30/07	Continuous	\$0.00

Action Steps

monitor students' progress and instruction, then implement data driven instruction based on test results.	Language Arts Teachers, Reading Teachers, Administrators			Improvement Model	
Develop curriculum map aligned to the Sunshine State Standards, District's Pacing Guide and Comprehensive Reading Program which will be used as a guide for teachers throughout the year.	Reading Coach, Language Arts Teachers, Reading Teachers, Administrators	08/14/06	50/30/07	Continuous Improvement Model	\$0.00

Research-Based Programs

- 1. Read XL
- 2. Timeless Voices, Timeless Themes in Language Arts
- 3. Read 180
- 4. Soar to Success
- 5. Continuous Improvement Model

Professional Development

1. Monitor all departments in the utilization of CRISS strategies in their classrooms.

2. Provide teachers with professional development on how to analyze assessment data and use results to provide instruction in areas of deficiencies.

3. Provide ongoing mentoring to beginning teachers from professional growth team and administrators.

4. Provide professional development to all teachers through model lessons and mentoring supplied by the Reading Coach and Reading Leader.

5. Utilize the coaching model, based on the Comprehensive Reading Plan for reading and writing instruction, as a permanent feature of the teacher-mentoring program.

6. Provide ongoing support and professional development training with a focus on developing, organizing and implementing sound instructional practices by the Reading Leader and Reading Coach.

7. Provide professional development training using CRISS strategies, Read 180, Accelerated Reader, FCAT Explorer, Assess2Learn, FCAT Simulation and Riverdeep, Achieve 3000.

Evaluation

Formative Evaluation

- 1. Read 180
- 2. Student Reading Inventory (SRI)
- 3. MAZE
- 4. CELLA
- 5. District's Interim Reading Assessment
- 6. Brainchild Web Achiver

Summative Evaluation

1. FCAT 2007

GOAL 2: MATHEMATICS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

levels, ind school gr	g and completion at all cluding increased high raduation and readiness ttsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	Х	X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 2 STATEMENT:

All students in grades six through eight will improve their mathematics skills meeting the state-required mastery level as assessed by the 2007 administration of the Florida Comprehensive Assessment Test.

Needs Assessment

An analysis of the 2006 FCAT data shows that 46 % of students in grades six through eight did not meet high standards in mathematics. Students in grade six showed a decline of 12 % in the Geometry cluster as compared to the 2005 administration. This indicates the need for differentiated instruction for all students. The instruction program will seek to provide more opportunities for hands-on activities that will make the algebraic connection to real life activities. The instructional model will transition through concrete, semi-concrete or pictorial, to abstract phases. These stages will be connected through discussion and a variety of hands-on mathematical activities in order to address the needs of LEP and SWD students. The instructional program will seek to provide hands-on activities, encourage student with fun assignments, and connect math to their world. Throughout all grade levels, students need experience with collecting, analyzing, making inferences, and using meaningful data. These experiences must be infused into interdisciplinary lessons so that students can learn concepts from several subject areas and effectively use instructional time while making real life connections. In general, all students need to develop a better understanding of mathematical vocabulary to read, comprehend texts, and express their thinking orally and in writing.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
X		Х				Χ	Χ	Χ				

Measurable Objective

Given instruction using the Sunshine State Standards, students in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, Students with Disabilities (SWD) in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, Limited English Proficient (LEP) students in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

Given instruction using the Sunshine State Standards, Economically Disadvantaged students in grades six through eight will improve their mathematics skills as evidenced by a minimum of 56 % of students scoring at a Level 3 or higher on the 2007 administration of the FCAT Mathematics Assessment.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Conduct Parent Involved in Education (PIE)	Administrators, Mathematics	10/01/06	12/15/06	District Strategic	\$500.00
Workshops on Mathematics and Science skills to provide parents with the skills and understanding to help students with	Teachers, Community Involvement Specialist			Plan	
mathematics skills and the scientific process.					
Develop curriculum map aligned to the Sunshine State Standards and District's Pacing Guide which will be used as a guide for teachers throughout the year	Administrators, Mathematics Chairperson, Mathematics Teachers	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Administer District's Interim Mathematics Assessments to monitor students' progress and instruction.	Administrators, Mathematics Chairperson, Mathematics Teachers, Test Chairperson	10/26/06	05/30/07	Continuous Improvement Model	\$0.00
Implement Homework Assistance Program to provide academic assistance . Days : Monday through Thursday.	Administrators, Mathematics Chairperson, Mathematics Teachers,	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Provide weekly Mathematics Literacy practice for 1/2 hr every Wednesday Morning during home-room.	Administrators, Mathematics Chairperson, All Teachers,	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Implement a mandatory mathematics elective for all students performing below FCAT	Administrators, Counselors,	08/14/06	05/30/07	Continuous Improvement Model	\$0.00

Action Steps

Research-Based Programs

- 1. Glencoe Mathematics Applications and Concepts
- 2. Glencoe Pre-Algebra
- 3. Glencoe Algebra I
- 4. Glencoe Geometry
- 5. McDougal Littell Mathematics
- 6. McDougal Littell Algebra I
- 7. Riverdeep
- 8. Continuous Improvement Model

Professional Development

1. Provide professional development training to teachers to analyze assessment data and use results to provide instructions in areas of deficiencies.

2. Provide professional development training to all mathematics teachers on the efficient utilization of state-adopted textbooks and resources. This includes the development of various forms of assessments and lesson plans that address the individual needs of students.

3. Provide ongoing mentoring to beginning teachers by professional growth team and administrators.

4. Provide opportunities for teachers to plan cooperatively and share best practices on a weekly basis.

5. Utilize the coaching model in mentoring beginning and core content teachers by the Mathematics Curriculum Resource Teacher.

6. Provide ongoing support and professional development training with a focus on developing, organizing and implementing sound instructional practices.

7. Provide teachers with in-service training on infusing technology in their lessons. The effective and efficient use of graphing calculators and internet will reinforce skills, introduce new concepts and reduce time spent on tedious calculations, giving more time for critical thinking.

8. Provide professional development training using CRISS strategies, FCAT Explorer, Assess2Learn, FCAT Simulation and Riverdeep.

Evaluation

Formative Evaluation

- 1. District's Interim Assessment
- 2. Brainchild Web Achiever
- 3. Site-Authored Pre/Post tests.
- 4. Weekly FCAT Practice test

Summative Evaluation

1. FCAT 2007

GOAL 3: WRITING

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

levels, ind school gr	g and completion at all cluding increased high raduation and readiness ttsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	Х	X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
X	X	achievement.		X

GOAL 3 STATEMENT:

All students in grade eight will improve their writing skills meeting the state-required mastery level as assessed by the 2007 administration of the Florida Comprehensive Assessment Test.

Needs Assessment

The data indicates that 92 % students in grade eight scored a 3.5 or higher on the 2006 FCAT Writing Test. Although there was a 2 % gain in students scoring 3.5 or higher in persuasive writing, the percentage of students scoring 3.5 or higher in expository writing remain the same as compared to the 2005 administration. All subgroups achieved Mastery level in writing. However, analysis of the data also shows that students need opportunities to practice expository writing to achieve mastery. LEP and SWD need opportunities to practice the writing skills encompassed in the elements of focus, organization, support and conventions. Practice should include writing extended responses to content-based questions and giving written rationales for project results, as per the requirements of social studies, mathematics and science assignments

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
Χ												

Measurable Objective

Given instruction using the Sunshine State Standards, students in grade eight will improve their writing skills as evidenced by a minimum of 93 percent of students scoring at a 3.5 or higher on the 2007 administration of the FCAT Writing Assessment.

	PERSONS RESPONSIBLE	TIME	CLINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Develop curriculum map aligned to the Sunshine State Standards, District's Pacing Guide and Comprehensive Research-Based Reading Plan which will be used as a guide for teachers throughout the year.	Language Arts Teachers, Administrators	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Provide continuous professional development to all teachers on infusing writing across the curriculum.	Language Arts Teachers Administrators	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Administer and analyze the District's pre mid, and post writing assessments then implement data-driven instruction based on results.	Language Arts Teachers, Administrators	8/14/06	5/30/07	Continuous Improvement Model	\$0.00
Utilize best practices and effective writing strategies such as learning logs, adjectives in detail, Role Audience Focus Topic(RAFT). Implement teacher- directed lessons which Include sentence expansion and one sentence summaries, cloze passages , peer editing, learning logs and journals.	Language Arts Teachers, Administrators	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Conduct Parent Involved in Education (PIE) Workshops on writing skills and reading strategies to provide parents with the skills and understanding to help students become better writers and readers.	Administrators, Language Arts Teachers Community Involvement Specialist	10/01/06	12/15/06	District Strategic Plan	\$500.00
Provide small group, after school and Saturday tutoring to all students with a focus on grammar. Tutoring :Mondays through Thursdays (1hr)Saturday school (17) selected Saturdays (4 hrs) The programs will be evaluated through the administration of state recommended pre and post tests.	Language Arts Teachers, Reading Teachers, Administrators	08/14/06	05/30/07	Continuous Improvement Model	\$0.00

Action Steps

Research-Based Programs

- 1. Writing and Grammar Communication in Action by Prentice Hall
- 2. The Department of Education CD ROM.
- 3. Continuous Improvement Model

Professional Development

1. Provide training in the use of CRISS strategies, writing strategies, FCAT Writing and FCAT rubric for scoring.

2. Provide in-service training on how to analyze assessment data and use results to provide instruction in areas of deficiencies.

3. Provide ongoing mentoring to beginning teachers from professional growth team and administrators. Model lessons and mentoring supplied by the Reading Coach.

4. Utilize the coaching model, based on the Comprehensive Reading Plan for reading and writing instruction, as a permanent feature of the teacher-mentoring program.

5. Provide ongoing support and training with a focus on developing, organizing and implementing sound instructional practices by the Reading Coach.

6. Provide training in the use of Read 180, Accelerated Reader, FCAT Explorer, Assess2Learn, FCAT Simulation and Riverdeep.

Evaluation

Formative Evaluation 1. District's Pre/Mid/Post Writing tests

Summative Evaluation

1. FCAT Writing+ Assessment 2007

GOAL 4: SCIENCE

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
X	X	X	X	X

GOAL 4 STATEMENT:

All students in grade eight will improve their science skills as assessed by the 2007 administration of the Florida Comprehensive Assessment Test.

Needs Assessment

An analysis of the science data reveals that students in grade eight demonstrate the need to improve in all content clusters. In Physical and Chemical Science, Earth Space Science and Life and Environmental Science students performed below mastery level. The data reveals students need practice collecting, measuring and organizing data, distinguishing between qualitative and quantitative data, interpreting data from charts, graphs, and writing laboratory reports using the scientific method. Students in grade eight earned a five on the mean scale in the Scientific Thinking content area in the 2007 FCAT Administration as compared to five in the 2006 Administration.

Measurable Objective

Given instruction using the Sunshine State Standards, students in grade eight will increase science skills as evidenced by 44% of the students meeting the state-required mastery level assessed on the 2007 administration of the FCAT Science Test.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Administer weekly Asessments monitor students' progress and instruction	Science Teachers Science Department Chairperson Administrators	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Conduct Parent Involved in Education (PIE) Workshops on Mathematics and Science skills to provide parents with the skills and understanding to help students with mathematics skills and the scientific process.	Administrators, Science Teachers, Community Involvement Specialist	10/01/06	12/15/06	District Strategic Plan	\$0.00
Implement Home Work Assistance program to provide academic assistance plus weekly morning Science Literacy for 1/2 hr every Tuesday	Science Teachers Science Department Chairperson Administrators	8/14/06	5/30/07	District Strategic Plan	\$0.00
Identify and design the necessary components which make up an experimental design. Promote a school science fair that emphasizes the use of proper scientific techniques and Scientific method in the projects entered .	Science Teachers, Science Department Chairperson, Administrators	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Develop curriculum map aligned to the Sunshine State Standards which will be used as a guide for teachers throughout the year	Science Teachers, Science Department Chairperson, Administrators	8/14/06	5/30/07	Continuous Improvement Model	\$0.00
Conduct weekly investigations, which focus on various aspects of the experimental design.	Science Teachers, Science Department Chairperson, Administrators	8/14/06	5/30/07	Continuous Improvement Model	\$0.00
Provide staff with scope and sequence in science including course specific science including course specific benchmarks	Science Teachers, Science Department Chairperson, Administrators	8/14/06	5/30/07	Continuous Improvement Model	\$0.00

Research-Based Programs

Lake Stevens Middle School utilizes the following research-based programs to motivate students and achieve measurable improvement in science:

- 1. Florida Science
- 2. Earth Science by Holt
- 4. Continuous Improvement Model
- 5. Mastering The FCAT

Professional Development

The following professional development activities will be implemented throughout the 2006-2007 school year:

1. Provide professional development training to teachers to analyze assessment data and use results to provide instructions in areas of deficiencies.

2. Provide professional development training to all science teachers on the efficient utilization of stateadopted textbooks and resources. This includes the development of various forms of assessments and lesson plans that address the individual needs of students.

3. Provide ongoing mentoring to beginning teachers by professional growth team and administrators.

4. Provide opportunities for teachers to plan cooperatively and share best practices on a weekly basis.

5. Utilize the coaching model in mentoring beginning teacher and core content teachers by the science chairperson.

6. Provide ongoing support and professional development training with a focus on developing, organizing and implementing sound instructional practices.

7. Provide teachers with in-service training on infusing technology in their lessons. The effective and efficient use of graphing calculators and the internet will reinforce skills, introduce new concepts or reduce time spent on tedious calculations giving more time for critical thinking.

8. Provide professional development training using CRISS strategies, FCAT Explorer, Assess2Learn, FCAT Simulation and Riverdeep.

Evaluation

Formative Evaluation

- 1. Site-Authored Pre/Post tests.
- 2. Weekly FCAT Practice test.

Summative Evaluation

1. FCAT 2007 Science Assessment

GOAL 5: PARENTAL INVOLVEMENT

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X				X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	Reform business practices to ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X		X		

GOAL 5 STATEMENT:

Lake Stevens Middle School will increase parental participation in all school-sponsored activities thereby providing a more effective partnership between home and school.

Needs Assessment

A review of parent logs indicates that 21 % of our parents participated in at least one parent night or other parentinvolved school-sponsored activities during the 2005-2006 academic year. Many parents from the Lake Stevens Middle School community are working families who are unable to attend school activities during regular school hours. Furthermore, parents may be employed in more than one job, supporting large families, with limited spare time to attend their children's academic and social activities. The school needs to extend a welcoming hand to parents and offer training and assistance in the programs in which they are asked to encourage and support their children.

Measurable Objective

Given the school wide emphasis on parental and community involvement, the school will demonstrate a 5% increase in parental and community interaction as evidenced by a comparison of the attendance rosters for the 2005-2006 and 2006-2007 school years.

Action Steps

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Conduct Parent Resource Fair where parents may gather essential information to start the new school year.	Administrators Department Chairpersons	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Conduct Parent Involved in Education (PIE) Workshops on Mathematics and Science skills to provide parents with the skills and understanding to help students with mathematics skills and the scientific process .	Administrators Reading Coach Reading Teachers Language Arts Teachers ESOL/SPED Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Conduct Parent Involved in Education (PIE) Workshops on writing skills and reading strategies to provide parents with the skills and understanding to help students become better writers and readers.	Administrators Reading Coach Reading Teachers Language Arts Teachers ESOL/SPED Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Provide various forms of advertisement notification of parent activities, such as U.S. mail, automated telephone calls (Connect Ed Communication), posting notifications in local businesses, churches and school marquee.	Administrators Department Chairpersons	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Provide parents with notifications which includes monthly calendar of parent/student related activities in their native language. Conduct bilingual workshops in core subject areas a for parents of LEP and SWD students to provide them with skills and strategies to help their children.	Administrators Department Chairpersons Teachers ESOL/SPED Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Maintain a Parent Resource Center with appropriate materials to assist students/parents. Conduct parent Technology workshops to provide parents with the skills to enable them to access students' grades, and to communicate with administrators and	Administrators Department Chairpersons Technology Teacher ESOL/SPED Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00

teachers.

Research-Based Programs

- 1. Modules for PASSport to Success
- 2. PTSA
- 3. Continuous Improvement Model

Professional Development

1. Schedule Saturday in-services for parents on using Excel, Microsoft Word, Powerpoint and Email.

2. Invite parents to participate in Parents Involved in Education (P.I.E) nights.

3. Utilize Modules for PASSport to Success as well as guest presenters from different subject areas, to conduct educational and informational sessions for parents.

Evaluation

A comparison of the 2005-2006 sign-in rosters with the 2006-2007 data will be used to evaluate this objective. In addition, the PTSA membership and activities for 2006-2007 will be compared to similar activities offered in the 2005-2006 school year.
GOAL 6: DISCIPLINE & SAFETY

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

levels, ind school gr	g and completion at all cluding increased high raduation and readiness ttsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	Х	X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

			Actively engage family and		
	Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
	academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
I	students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
			achievement.		
	X	X	X		X

GOAL 6 STATEMENT:

Based on the number of SCAMS for the 2005-2006 school year, stakeholders agree that preventative measures related to student discipline are essential.

Needs Assessment

Analysis of the data recorded in the Miami-Dade County Public School' Student Case Management System demonstrate the need for reduction in the number of indoor (1032) and outdoor (543) suspensions as evidenced in the 2005-2006 school year. Proactive faculty and staff, a rigorous curriculum and increased parental involvement have been instrumental in maintaining a safe learning environment. The school climate survey reflected the positive views of the parents where the majority rated the school a safe and secure place for their children.

Given an emphasis on a safe and orderly environment, student behavior will improve as evidenced by a 20% decrease in the number of indoor and outdoor suspensions during the 2006-2007 school year as compared to the 2005-2006 school year.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET	
Provide and review with each student with a	Administrators	8/14/2006	5/30/2007	District Strategic	\$0.00	
copy of the M-DCPS Student Code of	Teachers			Plan		
Conduct	Counselors					
	Registrar					
Provide and review Lake Stevens Middle	Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
School Discipline Plan that outlines school	Counselors Administrators			Plan		
conduct expectations with each student.						
Address issues of teasing and bullying	Counselor	8/14/2006	5/30/2007	District Strategic	\$0.00	
through counseling sessions during each	Administrators			Plan		
homeroom.						
Conduct opening of school orientation	Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
meetings addressing student behavior Plan	Counselors			Plan		
standards and expectations.	Administrators					
Implement the discipline plan and maintain	Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
parent contact logs detailing classroom	Counselors			Plan		
behavior concerns.	Administrators					
Implement the electronic monitoring system,						
along with the use of school agendas to						
ensure the safety of students.						

Research-Based Programs

1. PTSA

Professional Development

1. Provide professional development on promoting and maintaining a safe learning environment for teachers, security monitors and other school personnel.

2. Provide professional development for the Critical Response Team.

3. Share best practices dealing with behavior problems.

4. Monitor weekly team meetings where teachers and parents share best practices dealing with unsatisfactory behavior

Evaluation

The evaluation will include the Miami-Dade County Public School's Student Case Management System Report as a progress monitoring tool.

GOAL 7: TECHNOLOGY

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

le so	Learning and completion at all wels, including increased high chool graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
X	X	X	X	X

GOAL 7 STATEMENT:

Students will augment their usage of various forms of technology to increase student achievement throughout the curriculum. Lake Stevens Middle School will have all teachers utilize the electronic Pinnacle Grade-book program.

Needs Assessment

A review of the effective use of technology in the classroom shows that many of our beginning teachers have no experience using an electronic grade-book. A survey indicates that 85% of the staff uses technology to support both business practices and instructional programs. The integration of technology into the teaching and learning process enhances student achievement. Stakeholders have requested opportunities to learn more about the ways in which technology can further learning for all.

Given an emphasis on the use of technology in education, all teachers will utilize the electronic gradebook as evidenced by 100 percent production of electronic report cards for all grading periods.

	PERSONS RESPONSIBLE	TIMELINE				
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET	
Print individual attendance and academic progress reports to be used during parent/teacher conferences.	Administrators IndividualInstructional Staff.	10/18/2006	5/30/2007	Small Learning Communities	\$0.00	
Print Interim progress reports for the entire student population.	Administrators Grade Book Managers	10/18/2006	5/30/2007	District Strategic Plan	\$0.00	
Provide as needed, support for staffing members who are having difficulties implementing the program.	Administrators Grade Book Managers and Instructional staff Technology Teacher	10/18/2006	5/30/2007	Small Learning Communities	\$0.00	
Conduct periodic monitoring to ensure proper utilization of the Pinnacle Grade -Book software by teachers.	Administrators Grade Book Managers	9/18/2006	5/30/2007	Small Learning Communities	\$0.00	
Provide interactive and visual learning opportunities to SWD through Webmasters Computer Education.	Department Chairpersons Technology Teacher All Teachers	9/18/2006	5/30/2007	Small Learning Communities	\$0.00	
To integrate technology into core subject area curriculums utilizing SMART board Technologies and Brainchild web achiever.						
Conduct appropriate beginner and advanced electronic grade-book software training for appropriate instructional personnel.	Administrators Grade book manager.	9/18/2006	5/30/2207	Small Learning Communities	\$0.00	

Action Steps

Research-Based Programs

- 1. 8-step Continuous Improvement Model (CIM)
- 2. Brainchild Webachiever

Professional Development

- 1. Electronic Grade-Book training
- 2. 8 Step Continuous Improvement Model (CIM).

3. Provide professional development for teachers using Smartboard by SMART Technologies.

4. Provide professional development for teachers in the use of computer applications, such as word processing, database, desktop publishing, spreadsheets, and multimedia applications.

Evaluation

The summative assessment of this objective will be based upon the actual grading period and examination inputs download to OIT for year end report cards as indicated by a school generated report.

The formative assessment of this objective will be based on the periodic review of system use by the Grade-Book Manager.

GOAL 8: HEALTH & PHYSICAL FITNESS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

1	Learning and completion at all evels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
Γ		X	X	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 8 STATEMENT:

All physical education students in grades six through eight will be given the opportunity to attain their optimal level of fitness while participating in a continuous carefully planned program of developmentally, age-appropriate physical activitie

Needs Assessment

To properly assess both student fitness performance and programmatic success, Lake Stevens Middle School will administer a pre- and post- test to determine student baseline measures. Students' health-related fitness is assessed through the implementation of the Fitness Gram program.

During the 2005-2006 school year, Lake Stevens Middle School had 258 students who participated in the Fitness Gram test program. Thirty-one students received gold and fifty-nine students received silver. In total, 20.5% of students were tested.

Given instruction based on the M-DCPS mandated Fitness Gram standards, students in grades six through eight will improve their running skills as evidenced by 50% of the students meeting high standards in running the one mile test on the 2006-2007 administration of the Fitness Gram Test.

Action Steps

	PERSONS RESPONSIBLE	TIMELINE				
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET	
Administer a FitnessGram pre-test determine	Physical Education Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
baseline measures.	Administrators			Plan		
Use FitnessGram software to produce an individualized report for each student.	Physical Education Teachers Administrators	8/14/2006	5/30/2007	District Strategic Plan	\$0.00	
Create class fitness plans.	Physical Education Teachers Administrators	8/14/2006	5/30/2007	District Strategic Plan	\$0.00	
Implement cardio-vascular exercise routine.	Physical Education Teachers Administrators	8/14/2006	5/30/2007	District Strategic Plan	\$0.00	
Implement stretching and muscle endurance routine	Physical Education Teachers Administrators	8/14/2006	5/30/2007	District Strategic Plan	\$0.00	
Administer a FitnessGram pre-test to determine baseline measures.	Physical Education Teachers Administrators	8/14/2006	5/30/2007	District Strategic Plan	\$0.00	
	Administrators,	05/01/07	05/30/07	District Strategic	\$1000.00	
Facilitate award ceremony for students	Elective Teachers,			Plan		
receiving the silver or gold awards in the	Community Involvement Specialist					
Fitness Gram competition.						

Research-Based Programs

1. FitnessGram Program.

Professional Development

1. Provide professional development for physical education teachers on current health trends and healthy practices.

2. Provide professional development to faculty on Fitness Gram and the elements that it assesses.

Evaluation

The results of the 2006 Fitness Gram Assessment will be the primary tool used to evaluate this objective.

GOAL 9: ELECTIVES & SPECIAL AREAS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

1	Learning and completion at all evels, including increased high chool graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X	Х	X	X	X

Miami-Dade County Public Schools

District Strategic Plan

	Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
	students.	compete in the global economy.	0.0	and high ethical standards.	motivated faculty and staff.
ļ			achievement.		
	X	X	X		X

GOAL 9 STATEMENT:

Students at Lake Stevens Middle School will benefit academically from participating in the Fine Arts program.

Needs Assessment

Studies show that the arts stress creative thinking and analytical skills, students who have a strong background in the arts are more likely to outperform academically their peers who do not. With over 50% of the students at Lake Stevens Middle School not meeting mastery in both mathematics and reading, enrollment for some elective classes has decreased. Students participating in the Fine Arts program will benefit academically.

Given emphasis on the benefits of participating in the Fine Arts program, there will be a 5% increase in the number of students achieving a final grade of a "B" or higher in the 2006-2007 school year as compared to the 2005-2006 school year.

	PERSONS RESPONSIBLE	TIMELINE				
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET	
Review subject selection forms for elective	Elective Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
selection.	Counselors			Plan		
	Administrators					
	Registrar					
	Counselors					
Promote elective participation through	Elective Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
advertisement.	Counselors			Plan		
	Administrators					
Establish opportunities to participate in Art	Elective Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
competitions and exhibitions.	Counselors			Plan		
	Administrators					
Provide students with opportunities to visit	Elective Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00	
museums, theatres and other cultural events.	Counselors			Plan		
	Administrators					
Facilitate award ceremony for students	Administrators, Elective Teachers,	05/01/06	05/30/06	District Strategic	\$0.00	
creating outstanding pieces in art.	Community Involvement Specialist			Plan		

Research-Based Programs

1. Barrett Kendall - State of the Art Program Portfolios.

Professional Development

- 1. Provide professional development for Art teacher.
- 2. Provide professional development for counselors.

3. Provide professional development on conducting elective fair and completing subject selection forms with counselors and teachers.

Evaluation

The evaluation of this objective will be based on the number of students receiving a final grade of a "B" or higher in Art in the 2006-2007 school year as compared to the 2005-2006 school year.

GOAL 10: RETURN ON INVESTMENT

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X	X		

Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	Reform business practices to ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X		X	X

GOAL 10 STATEMENT:

Lake Stevens Middle School will rank at the 30th percentile statewide in the Return On Investment (ROI) index of value and cost effectiveness of its programs.

Needs Assessment

The most recent data supplied from the FLDOE indicates that in 2004-2005, Lake Stevens Middle School ranked at the 30th percentile on the State of Florida ROI index.

Lake Stevens Middle School will improve its ranking on the State of Florida ROI index publication from the 30th percentile rank in 2004 to the 31st percentile on the next publication of the index.

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Collaborate with the district on resource allocation.	Administration Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Review reconfiguration of existing resources or taking advantage of a broader resource base, e.g. private foundations, volunteer networks.	Administration Teachers	8/14/2006	5/30/2007	Community Partnerships	\$0.00
Consider shared use of facilities, partnering with community agencies.	Administration Teachers	8/14/2006	5/30/2007	Community Partnerships	\$0.00
Become more informed about the use of financial resources in relation to school programs.	Administration Teachers	8/14/2006	5/30/2007	Small Learning Communities	\$0.00

Action Steps

Research-Based Programs

- 1. Read XL
- 2. Timeless Voices, Timeless Themes in Language Arts
- 3. Read 180
- 4. Writing and Grammar Communication in Action by Prentice Hall
- 5. Glencoe Mathematics Applications and Concepts
- 6. Glencoe Pre-Algebra
- 7. Glencoe Algebra I
- 8. Glencoe Geometry
- 9. McDougal Littell Mathematics
- 10. McDougal Littell Algebra I
- 11. Riverdeep
- 12. Brainchild Web Acheiver online assessment
- 13. Achieve 3000

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Professional Development

1. Provide professional development for administrators on money matters, budget and grant writing.

2. Provide teachers with professional development on Instructional Assessments

3. Monitor all departments in the utilization of CRISS strategies in their classrooms.

4. Provide teachers with professional development on how to analyze assessment data and use results to provide instruction in areas of deficiencies.

5. Provide ongoing mentoring to beginning teachers from professional growth team and administrators.

6. Provide professional development to all teachers through model lessons and mentoring supplied by the Reading Coach and Reading Leader.

7. Utilize the coaching model, based on the Comprehensive Reading Plan for reading and writing instruction, as a permanent feature of the teacher-mentoring program.

8. Provide ongoing support and professional development training with a focus on developing, organizing, and implementing sound instructional practices by the Reading Leader and Reading Coach.

9. Provide professional development training using CRISS strategies, Read 180, Accelerated Reader, FCAT Explorer, Assess2Learn, FCAT Simulation and Riverdeep.

10. Provide professional development to all teachers on Increasing Instructional Density

12. Provide professional development on Brainchild Web Acheiver online assessment

13. Provide professional development on Achieve 3000

Evaluation

On the next State of Florida ROI index publication, Lake Stevens Middle School will show progress toward reaching the 31st percentile.

EESAC Compliance

YES	NO	
X		The majority of the Board of Directors/EESAC members are not employed by the school. The Board of Directors SAC is composed of the principal, and an appropriately balanced number of teachers, education support employees, students (for middle, junior high and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

Budget:

The ESSAC approved \$5000 from the ESSAC budget to be expended on media center upgrades through the Matching Funds Program. The remaining funds will be allocated to student achievement activities throughout the school year.

Training:

Not applicable

Instructional Materials:

The ESSAC approved the budget to purchase print and non-print materials for media center.

Technology:

The ESSAC approved the budget to allow for the purchase of software programs requested by Media Specialist. This includes the Accelerated Reader (AR) Program.

Staffing:

Not applicable

Student Support Services:

Not Applicable

Other Matters of Resource Allocation:

Not applicable

Benchmarking:

Review and comment on assessment rules.

School Safety & Discipline:

Review and comment on school safety and discipline plan.

Participate in developing a school-wide discipline plan.

Budget Summary

BY GOAL	TOTAL BUDGET
Goal 1: Reading	\$400.00
Goal 2: Mathematics	\$500.00
Goal 3: Writing	\$500.00
Goal 4: Science	\$0.00
Goal 5: Parental Involvement	\$0.00
Goal 6: Discipline & Safety	\$0.00
Goal 7: Technology	\$0.00
Goal 8: Health & Physical Fitness	\$1,000.00
Goal 9: Electives & Special Areas	\$0.00
Goal 10: Return On Investment	\$0.00
Total:	\$2,400.00

This School Improvement Plan has been developed cooperatively by administrators, teachers, parents, students, and business/community representatives.

The original signature page, including signatures of all persons listed below, is on file at the Region Office.

Required Signatures:

Principal

EESAC Chair

UTD Steward

EESAC Parent Representative

EESAC Business/Community Representative

EESAC Student Representative, as applicable

Additionally, the signature of the Region Superintendent/District Administrator certifies that this plan has been reviewed by appropriate personnel to ensure compliance with state and district rules.

Region Superintendent