# SCHOOL IMPROVEMENT PLAN 2006-2007



School Name: 3301 - Miami Park Elementary School

FeederPattern: Miami Central Senior

Region: Regional Center III

District: 13 - Miami-Dade

Principal: Deborah Darbonne

Superintendent: Rudolph F. Crew, Ed.D.



# SCHOOL IMPROVEMENT PLAN EXECUTIVE SUMMARY

## Miami Park Elementary School

Miami Park Elementary School, located at 2225 N.W. 103rd Street Miami, FL 33147, was constructed in 1953 and currently serves students in pre-kindergarten through fifth grade. The one-story building spans a 1 block area in the northwest section of Miami-Dade County. Miami Park Elementary School currently has an enrollment of 562 students. The student population is composed of 63 percent Black, 30 percent Hispanic and 1 percent White. Miami Park Elementary School is a full-service community school offering a variety of academic and social services for the students and community such as; Academic Excellence Program (AEP), Science Engineering Communication Mathematics Enhancement (SECME), Bertha Abess Children's Center, Speech Services, Full-Service Health Care Facility, Head Start Primary Learning Center, Pre-Kindergarten, Parent Outreach Center, and an After-Care Program.

Given instruction based on the Sunshine State Standards, students in grades three through five will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, Hispanic students will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, Limited English Proficient (LEP) students will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, Students with Disabilities (SWD) will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, students in grades three through five will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, African American students will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, economically disadvantaged students will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007

administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, students with disabilities (SWD) will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, students in grade four will improve their writing skills as evidenced by 90 percent of the students achieving high standards on the 2007 administration of the FCAT Writing assessment.

Given instruction based on the Sunshine State Standards, students in grade five will improve their science skills as evidenced by an increase of 25 percentage points in the percent of students achieving Level 3 and above on the 2007 administration of the FCAT Science Test as compared to the 2006 administration of the FCAT Science Test.

Given the school wide emphasis on parental and community involvement, the school will demonstrate a 5 percent increase in parental and community interaction as evidenced by comparing the weekly parent gatherings sign-in logs for the 2005-2006 and 2006-2007 school years.

Given an emphasis on a safe and orderly environment, student attendance rate will increase as evidenced by a .25 percent increase in the attendance rate for the 2006-2007 school year as compared to the 2005-2006 school year.

Providing adequate usage of the Reading Plus technology program, students in grades three through five will improve their reading level, as evidenced by a 25 percent increase in the number of students scoring at level in the student's reading level in relation to their grade level as indicated on the May 2007 Reading Plus Site Report when compared to the August 2006 Reading Plus Site Report.

Given instruction based on the M-DCPS mandated FITNESSGRAM standards, students in grades four and five will improve their running skills as evidenced by 50 percent of the students meeting high standards in running the one mile test on the 2006-2007 administration of the FITNESSGRAM test.

Given emphasis on the benefits of participating in advanced academic programs, 100 percent of students currently enrolled in the Academic Excellence Program will increase their reading achievement level on the 2007 FCAT Reading assessment as compared to the 2006 FCAT Reading assessment.

Miami Park Elementary School will improve its ranking on the State of Florida ROI index publication from the 10th percentile to the 11th percentile on the next publication of the index.

Results of the Organizational Performance Improvement Snapshot survey indicate that areas in need of improvement are Process Management (3.7) and Strategic Planning (3.6). The greatest area for improvement is Strategic Planning with the specific item most in need of improvement being "As it plans for the future, my organization asks for my ideas." (3.4). "I know the parts of my organization's plans that will affect me and my work." and "I know how to tell if we are making program on my work group's part of the plan" scored somewhat better at 3.6. It will be necessary for the leadership team to provide for on-going opportunities for staff to give input into planning for the future and ensure that the staff is aware of the importance of their work to overall plans and academic success.

The second area for improvement is Process Management. Two other categories had the same score, but Process Management had a significantly lower number of staff members indicating they "Strongly Agree". The specific statement that was of the greatest need of improvement is "I can get all of the resources I need to do my job." (3.4). The other items included in Process Management scored 3.7 or higher. It will be necessary for the leadership team to provide information sessions to staff regarding how monies and materials are supplied and divided to provide for the educational needs of all students.

## MIAMI-DADE COUNTY PUBLIC SCHOOLS

#### **VISION**

We are committed to provide educational excellence for all.

#### **MISSION**

We provide the highest quality education so that all of our students are empowered to lead productive and fulfilling lives as lifelong learners and responsible citizens.

#### **CORE VALUES**

#### Excellence

We pursue the highest standards in academic achievement and organizational performance.

#### Integrity

We build positive relationships through honesty, respect and compassion, which enhance the self-esteem, safety, and well-being of our students, families and staff.

#### **Equity**

We foster an environment that serves all students and aspires to eliminate the achievement gap.

#### Citizenship

We honor the diversity of our community by working as a team to ensure the educational success of all of our students and recognize that our obligations go beyond our professional responsibilities to promote democratic principles.

## Miami Park Elementary School

#### **VISION**

Miami Park Elementary School envisions an environment based on student centered learning, in which all stakeholders facilitate the development of higher order thinking skills and provide opportunities for inquiry-based learning for all modalities.

#### **MISSION**

Miami Park Elementary School staff, parents and community believe that by creating a hands-on, minds-on learning environment using real-world experiences, all students will be prepared to make life-long contributions to the multicultural community in which they live.

#### **CORE VALUES**

Miami Park Elementary School is committed to build up our community through the service of our children. We deem it necessary to pursue and achieve the fundamental core values of, excellence, integrity, equity and citizenship, which form the foundation by which our administration, faculty and staff engage our students in a learning rich environment. At Miami Park Elementary School, we strive to build positive relationships through honesty, respect and compassion, which enhance the self-esteem, safety and well-being of our students, families and staff as we pursue the highest standards in academic achievement and organizational performance. We are dedicated to honoring the vast diversity of our community by working as a team to ensure the educational success of all our students as we aim to foster a learning environment that serves all students and aspires to eliminate the achievement gap. We recognize and willfully accept that our obligations go beyond our professional responsibilities to promote democratic principles as we strive to serve the whole beyond the confines of our classrooms.

# **School Demographics**

The staff members and students of Miami Park Elementary School hold high expectations of student achievement. The school is located at 2225 N.W. 103rd Street, Miami, Florida 33147. The one-story building spans a one block area in the northwest section of Miami-Dade County. Situated on a highly utilized avenue, the school is surrounded by single family homes and duplexes, occupied by lower socio-economic, middle-class blue and white-collar workers. The community has evolved in recent years as more non-traditional family structures have surfaced. Changes in family dynamics include the addition of grandparents, extended family members, foster parents, and step-parents assuming the role of primary caregivers. A number of small business and retail establishments provide services for the surrounding community.

The school was established in 1948, and currently serves students in pre-kindergarten through fifth grade. The school has been retrofitted to provide internet access to 100 percent of the classrooms. The school's construction includes a main office, a registrar's office, 40 self-contained classrooms, four portables, two workrooms currently serving as an administrative office and a guidance counselor's office, one parent outreach center, a cafeteria/auditorium, a technologu lab, an art lab, a music lab, sciecne lab and a Library Media Center. The Library Media Center houses a closed-circuit television system and 12 internet accessible computers.

Miami Park Elementary School is a full-service community school offering a variety of academic and social services for the community such as: Bertha Abess Children's Center (BACC): Emotionally Handicapped (EH) and Severely Emotional Disturbed (SED)Programs, Speech Services, Full-Service Health Care Facility, Head Start Primary Learning Center, Voluntary Pre-K Program, Title I Program, Varying Exceptionalities, Parent Outreach Center, and an extended school After-Care Program, operated by the Family Christian Association of America.

The school's human resources are currently comprised of 100 full-time and part-time staff members. This number consists of two administrators, five office support personnel and 56 instructional staff members, including Exceptional Student Education. Other positions include six special area teachers, two instructional support personnel, one library media specialist, one guidance counselor, six custodians, nine cafeteria employees, one psychologist, one program specialist, three bilingual education instructors, one speech-language pathologist, one full-service coordinator, one community involvement specialist and three security monitors. There are fourteen beginning teachers currently working at Miami Park Elementary School. Two teachers at Miami Park Elementary School have two to five years of prior teaching experience, but are new to the school. Twenty instructional staff members have earned advanced degrees. Recent percentages of instructional staff attendance show a rate of 94 percent. Current teacher attrition rates are due to promotions and transfers to reduce travel time. The racial and ethnic characteristics of the instructional staff are represented by 14 percent White, 50 percent Black, 26 percent Hispanic and nine percent "Other".

The school has a current enrollment of 562 students. The student population is represented by 63 percent Black, 30 percent Hispanic and one percent White. The teacher/student ratio is one teacher per 18 students. The rate of student attendance has recently been reported at 95 percent. More than 97 percent of this population is considered economically disadvantaged, as determined by participation in the free and reduced lunch program. There are currently 122 limited English proficient (LEP) students. There are 74 full-time SPED students that are part of the Bertha Abess Children's Center EH and SED programs. The majority of the SPED students are bused to school from various neighborhoods in the surrounding community in Miami-Dade County. The students come from schools that do not offer the appropriate program for their exceptionality education placement. Once BACC EH students finish the fifth grade, they attend Westview Middle School. Students living outside the boundaries of Regional Center III return to their designated neighborhood middle school. Students that have not been mainstreamed attend the Renick Center. Students in the BACC SED program attend Madison Middle School for their secondary education. Madison Middle School currently has the only BACC program in Regional Center III. Miami Park Elementary School is the only BACC SED in Regional Center III.

Most of the 562 students live within two miles of the school. Direct competition currently facing Miami Park Elementary School includes; Henry Reeves Elementary School, Bible Baptist Private School, and nearby Lillie C. Evans Elementary School.

Recent investments have made available current technologies aimed at bridging the gap in the digital world. Title I funding has been allocated to service small groups in reading, writing, mathematics, and science. As a result of its intensive emphasis on literacy, Miami Park Elementary School has been recognized for its successful participation in regional and district-wide writing competitions. Grants have been awarded to the school to support educational initiatives. The Family Adult Literacy Grant derived from the comprehensive approach developed by the National Center for Family Literacy (NCFL) has been adopted into federal legislation and provides the foundation for intergenerational learning that leads to long-term success. In family literacy programs, children develop language and literacy skills with the support of their parents or primary caregivers, who also have the opportunity to improve their own skills. Additionally, the bilingual department received a grant to provide for technology to promote English language acquisition and reading skills for the limited English proficient student population.

Miami Park Elementary School is fortunate to have a parent resource center with a full time Community Involvement Specialist (CIS) which serves as a liaison between staff, administrators and parents. The Community Involvement Specialist is used to increase parental involvement in school activities and events. Through the use of the parent resource center, workshops and classes are delivered to meet parents' needs. Another strength our school has is our Full Service Health Care Facility which provides our students and community many health care needs.

Additionally, Miami Park Elementary School maintains partnerships with William H. Turner Technical Arts Senior High School. Students from these schools work directly with classroom teachers to provide direct, small group instruction for students that are performing below proficiency levels as determined by the Florida Department of Education. In turn, Miami Park Elementary School teachers, who have completed the requirements of the district's clinical supervision education class, may elect to supervise pre-service teachers using a classroom field experience model. Barry University, Florida Memorial College/University, Florida International University, and the Union Institute provide partnerships for this component.

Miami Park Elementary School is still faced with several opportunities for improvement as well as challenges. The security of our students is one of our challenges. The school is located in a very busy street, school staff must take extreme measures to ensure that our students are safe coming to school as well as going home. The school encounters a high rate of vandalism towards school and staff property due to its open access architecture. There have been several incidents including damage towards cars, stolen cars and broken bulletin boards. We are considering requesting surveillance cameras to ensure safety and protection to all staff members and property. Finally, we continue to try to address parental involvement as an opportunity for improvement. Maintaining constant parental involvement has proven to be a huge task that Miami Park Elementary School is struggling with.

## **School Foundation**

## Leadership:

The Organizational Performance Improvement Snapshot indicates that Miami Park Elementary School's leadership is instrumental in the success of the school (3.9). All of the leadership items also indicate that the faculty and staff are highly satisfied with the school's leadership. The leadership team sets and deploys organization values by using the principles of collaboration and consensus. Short-term directions are set and deployed in accordance with the School Improvement Plan (SIP); long-term directions are in alignment with the Miami-Dade County Public Schools' five year District Strategic plan.

### District Strategic Planning Alignment:

The Organizational Performance Improvement Snapshot indicates that Miami Park Elementary School's employees are involved in all the stages of the deployment and implementation of the school's mission, vision, and core values (3.6). The strategic planning process is consensus based incorporating the expectations of the stakeholders and reflecting the school's goals and objectives. This process utilizes the Plan-Do-Study-Act cycle which ensures continuous improvement.

### Stakeholder Engagement:

The Organizational Performance Improvement Snapshot demonstrates evidence that the faculty and staff recognize the importance of establishing and maintaining an alliance with customers and stakeholders (4.1). In addition, the employees analyze the services provided and use the results to develop action plans to better meet the students' needs; thus, ensuring customer satisfaction and loyalty.

## Faculty & Staff:

The Organizational Performance Improvement Snapshot indicate that the school's consensus based approach promotes initiative, cooperation, and innovation, giving employees the opportunities to share their skills and knowledge with the entire community (3.7). The consensus-based system capitalizes on the diverse ideas, cultures, and thinking of its employees and the community with which it interacts. The administration utilizes the expertise and creativity of its employees throughout all levels of the organization. The consensus-based approach promotes team structure bringing together faculty and staff from different parts of the organization to act on issues that affect the organization and its goals.

### Data/Information/Knowledge Management:

The Organizational Performance Improvement Snapshot indicates that school personnel analyze data pertaining to their professional status, professional development, and Individual Professional Development Plans (IPDP) to make decisions to meet the organization's mission, vision, and goals (4.0). In order for the staff to monitor the progress of its customers and school functions, pertinent student information is disseminated and analyzed through a team-based approach to effectively plan, align and manage student performance.

## **Education Design:**

Extended Learning Communities: To supplement instruction for struggling students, tutoring has been instituted during the school day and after school. Students enrolled in these programs work in small groups with more personal instruction to help accelerate their learning. Opportunities are also offered through the district funded after school Academic Excellence Program to provide enrichment to targeted students.

School-wide Improvement Model: Miami Park Elementary School implements the Plan-Do-Study-Act (PDSA) Instructional Cycle as the school-wide improvement model to support improved student achievement. The PDSA Instructional Cycle is a four-step analysis approach for continuous improvement. The four-step process includes the follow, (1) Plan-for change aimed at improvement, collect data, and establish a timeline, (2) Do-implement the plan, (3) Study-analyze data to assess results, and (4) Act-incorporate the improvement model, modify the plan as needed, and replicate strategies yielding positive results.

## Performance Results:

The 2006 Organizational Performance Improvement Snapshot submitted by faculty and staff indicates favorable results in all categories with 72 percent of responses in agreement (4.0 and above). The survey results from the Parent Climate Survey also indicates the stakeholders' satisfaction in relation to the organization's service performance.

#### **GOAL 1: READING**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X		X

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			X

#### **GOAL 1 STATEMENT:**

All students will be able to read on or above grade level.

### Needs Assessment

The results of the 2006 FCAT Reading Test indicate that 48 percent of all students in grades three through five, showed learning gains, a decrease of four percent from the previous year. According to No Child Left Behind, 53 percent of African American students scored below grade level in reading, 59 percent of Hispanic students scored below grade level in reading, 55 percent of Economically Disadvantaged students scored below grade level in reading, 58 percent of Limited English Proficient (LEP) students scored below grade level in reading and 78 percent of Students With Disabilities (SWD) scored below grade level in reading. Intensive instruction in the areas of comprehension, fluency, and word phrases is needed. The content area in need of improvement for grade three is reference/ research and word/phrases. Similarly, the content areas, in need of improvement for grades four and five are words/phrases, main idea/purpose, comparison, and reference/research. The assessment also uncovered needs that include, but are not limited to the following: an instructional initiative that promotes reading fluency and school-wide vocabulary development, monitoring the utilization of the two-hour block to maximize learning, thereby increasing reading achievement, and the need for professional development in the Comprehensive Research-based Reading Plan specific to those strategies which maximize reading comprehension.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
			X				X	X				

Given instruction based on the Sunshine State Standards, students in grades three through five will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, Hispanic students will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, Limited English Proficient (LEP) students will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

Given instruction based on the Sunshine State Standards, Students with Disabilities (SWD) will improve their reading skills as evidenced by 51 percent scoring at a level 3 or higher on the 2007 administration of the FCAT Reading assessment.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	CLINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement a daily, uninterrupted two-hour	Principal	8/14/2006	5/30/2007	District-wide	\$0.00
reading block for all students who have not	Assistant Principal			literacy plan	
been retained (Tier 1). Implement a daily,					
uninterrupted two and a half hour reading					
block for third grade students who have been					
retained for the first time (Tier 2). Implement					
a daily, uninterrupted three hour reading					
instructional block for students who have					
been retained twice (Tier 3).					
Provide appropriate on-site and district	Principal	8/14/2006	5/30/2007	District-wide	\$0.00
approved staff professional development	Assistant Principal			literacy plan	
activities which promote the Comprehensive	Reading Coaches				
Research-Based Reading Plan and the Plan-					
Do-Study-Act encouraging teachers to utilize					
the two-hour reading block to maximize					
learning and increase student reading					
achievement to 54 percent.					
Utilize computers within all classrooms, the	Classroom Teachers	8/14/2006	5/30/2007	District Strategic	\$0.00
media center and the technology lab to ensure	Media Specialist			Plan	
that all subgroups, in grades three through					

five, practice FCAT Reading skills through the use of computerized programs, such as research-based Accelerated Reader Reading Plus, Learning Today and SuccessMaker. Additionally, Riverdeep and FCAT Explorer will be utilized to increase mastery of reading skills.	Discipal	914/2006	5/20/2007	Guell Leavine	£0.00
Provide small group intensive remedial instruction in school and after school to all subgroups using the Sunshine State Standards.	Principal Assistant Principal Reading Coaches	814/2006	5/30/2007	Small Learning  Communities	\$0.00
Implement weekly collaborative grade level planning so that teachers focus on the reading action plan and the instructional calendar to ensure that the curriculum is aligned with the Sunshine State Standards and the Comprehensive Research-Based Reading Plan to facilitate student achievement.	Principal Assistant Principal Curriculum Team Members	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Utilize Reading Plus and FCAT Explorer computer programs for intensive remediation in reading.	Classroom Teachers	8/14/2006	5/30/2007	District-wide	\$16000.00
Provide remediation for the lowest 25 percent of students outside of the Reading/Language Arts block as well as before and after school.	Principal Reading Coaches	8/14/2006	5/30/2007	District-wide literacy plan	\$0.00
Implement the Plan- Do-Study-Act (PDSA) whereby instructional personnel disaggregate test data, use an instructional timeline, deliver an instructional focus, use frequent assessment, utilize tutorials to re-teach weak areas, provide enrichment opportunities for mastery students, and use maintenance & monitoring strategies to reinforce learning and improve student achievement.	Principal Assistant Principal Reading Coaches	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00

# **Research-Based Programs**

The research-based programs that will be utilized are the Houghton-Mifflin Comprehensive Core Reading Program (CCRP), Early Success, Soar to Success, Voyager Passport Reading Intervention Program, Reading Plus, Learning Today and SuccessMaker.

## **Professional Development**

Professional Development activities by Miami-Dade County Public Schools will be provided as follows: Project Right Beginnings for selected Kindergarten teachers, Project BEAR for selected 1st grade teachers, Project OWL(Opening Worlds of Literacy) for selected 2nd grade teachers, Project DRAW (Developing Readers and Writers) for selected 3rd grade teachers, Implementation of the new reading series, Houghton-Mifflin, CRISS (Creating Independent Student owned Strategies) Strategies, Soar to Success, Instructional Strategies to improve student proficiency in reading vocabulary and fluency, Literacy Development for New Teachers, Literacy Development in Reading Strategies in the Content Area and Reading Plus.

## **Evaluation**

Evaluation will be based on 51 percent of students, in grades three through five, scoring at or above FCAT Achievement Level 3 on the 2007 FCAT Reading assessment, as compared to the 2006 administration.

Districts interim assessments will be used along with In-house reading weekly and quarterly assessments will provide formative reports students' skill mastery from the beginning to the end of the year. The data will be used to modify classroom instruction and tutorials.

Additionally, analyzing the results from DIBELS (Dynamic Indicators of Basic Early Literacy Skills) assessments will determine growth in reading skills, for grades Kindergarten through third grade and levels 1 and 2 in grades four and five.

### **GOAL 2: MATHEMATICS**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

-1	Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X	X	X		X

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			X

### **GOAL 2 STATEMENT:**

Increase students' proficiency in Mathematics.

### Needs Assessment

The results of the 2006 FCAT Mathematics assessment indicates that 49 percent of the students in grades three through five are currently below—grade level in math. Specifically, results of the 2006 FCAT Test indicate that 53 percent of African American students scored below grade level in mathematics, 50 percent of economically disadvantaged students scored below grade level in mathematics, 67 percent of students with disabilities (SWD) scored below grade level in mathematics, 39 percent of Hispanic students scored below grade level in mathematics and 39 percent of limited English proficiency (LEP) students scored below grade level in mathematics. The greatest area of need for students in third grade is Geometry and Data Analysis with only 57 percent correct of total points earned. In fourth grade, the greatest area of need is Geometry, Algebraic Thinking and Data Analysis with only 43 percent correct of total points earned. In fifth grade, the greatest area of need is Number Sense with only 31 percent of total points earned.

#### NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
		Χ						Χ				

Given instruction based on the Sunshine State Standards, students in grades three through five will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, African American students will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, economically disadvantaged students will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

Given instruction based on the Sunshine State Standards, students with disabilities (SWD) will improve their mathematics skills as evidenced by 56 percent scoring a level 3 or higher on the 2007 administration of the FCAT Mathematics assessment.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Provide and implement additional research	Principal	8/14/2006	5/30/2007	Continuous	\$0.00
based resources to support instruction in the	Assistant Principal			Improvement Model	
areas of Number Sense and Algebraic	Math Teachers				
Thinking for 3rd grade, Algebraic Thinking					
and Data Analysis for 4th grade and Number					
Sense for 5th grade.					
Align an in school enrichment tutoring	Math Teachers	8/14/2006	5/30/2007	Continuous	\$0.00
program tailored to the strengths and				Improvement Model	
weaknesses indicated on the 2006					
Mathematics FCAT Test.					
Create and implement a new instructional	Principal	8/14/2006	5/30/2007	Continuous	\$0.00
focus as well as departmentalize grades 3-5,	Assistant Principal			Improvement Model	
based on 2006 FCAT Test data to provide					
level I and II students in all subgroups					
remediation reflecting their individual needs.					
Implement the Plan- Do-Study-Act (PDSA)	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
utilizing the Eight-Step Process.	Assistant Principal			Plan	
	Math Teachers				
Develop and implement Mathematics	Math Teachers	814/2006	5/30/2007	Continuous	\$0.00
Problem of the Day activities based on the				Improvement Model	
grade specific FCAT Item Specifications.					

Monitor weekly and interim assessments for students in all subgroups to identify individual strengths and weaknesses.	Assistant Principal	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
Provide all instructional staff with professional development activities that include information about successful research-based mathematics instructional strategies.	Principal Assistant Principal Math Teachers	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00

## **Research-Based Programs**

The research-based programs that will be used are the Scott Foresman state adopted mathematics series and SuccessMaker.

## **Professional Development**

Professional Development activities provided by Miami-Dade County Public Schools will include but are not limited to Elementary Mathematics Resource Leaders: Raising the Bar to Build Capacity, Riverdeep-Curriculum Resource for Intensive Mathematics, Elementary FCAT Mathematics Lessons.

Additionally, the mathematics facilitator will provide professional develop which includes training in the Mathematics Item Specifications, inquiry-based instruction, focusing on the greatest areas of need for students, number sense and algebraic thinking. Activities for these two strands will include; using cooperative problem-solving strategies, use of manipulatives and hands on activities for selected teachers, real-world situations, gathering and analyzing information. Additional staff development initiatives will be scheduled based upon teacher surveys, data-driven analysis, and district initiatives.

### **Evaluation**

Evaluation will be based on 56 percent of students in grades three through five scoring a level 3 or above on the 2007 FCAT Mathematics assessment.

In-house mathematics weekly and interim assessments will provide formative reports on students' skill mastery from the beginning to the end of the year. The data will be used to modify classroom instruction and the tutorial program.

## **GOAL 3: WRITING**

### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X			X

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

## **GOAL 3 STATEMENT:**

All students will be able to communicate effectively through writing.

### Needs Assessment

The results of the 2006 FCAT Writing assessment indicate that 32 percent of fourth grade students scored below state's mastery level. Specifically, the combined mean scale score was 3.5. This is a decrease from 3.6 during the 2006 FCAT Writing assessment. The narrative mean scale score was 3.2 and the expository mean scale score was 3.8.

#### NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO
					AMERICAN							N RATE
		X										

Given instruction based on the Sunshine State Standards, students in grade four will improve their writing skills as evidenced by 90 percent of the students achieving high standards on the 2007 administration of the FCAT Writing assessment.

# **Action Steps**

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement monitoring of the progression of	Writing Facilitator	8/14/2006	5/30/2007	District-wide	\$0.00
students in grade four will be assessed bi- weekly using writing prompts and grammar				literacy plan	
skills review.					
Implement daily, on-going skills in grammar	Writing Facilitator	8/14/2006	5/30/2007	District-wide	\$0.00
as specified in the Comprehensive Research-	Classroom Teachers			literacy plan	
based Reading Plan.					
Identify students in need of intervention and	Writing Facilitator	8/14/2006	5/30/2007	District-wide	\$0.00
enrichment, based on pretest, in order to				literacy plan	
provide activities that can be implemented to					
impact all subgroups.					
Provide tutorial and enrichment activities,	Writing Facilitator	8/14/2006	5/30/2007	District-wide	\$0.00
using small group and one-on-one instruction				literacy plan	
that focused on specific student needs.					
Provide monthly writing prompts and	Writing Facilitator	8/14/2006	5/30/2007	District-wide	\$0.00
evaluation talks to kindergarten, first, second,				literacy plan	
third and fifth grades to aid in identifying					
areas of deficiencies in the writing process.					

## **Research-Based Programs**

Research based programs utilized will be the writing component of the Houghton-Mifflin Comprehensive Core Reading Program.

## **Professional Development**

Professional Development activities provided by Miami-Dade County Public Schools will include but are not limited to Writing Across the Curriculum: Step Up to Writing: Strategies to Improve Student Proficiency in Writing, Improving Student Writing, CRISS Strategies. Additionally, the writing facilitator will provide an in-service on rubric scoring as well as the writing process. New and beginning teachers will receive mentoring and classroom demonstrations, to improve the delivery of instruction.

## **Evaluation**

Evaluation will be based on 90 percent of students in grade four achieving high standards on the 2007 administration of the FCAT Writing assessment.

In-house monthly writing prompts will provide formative data on students' skill mastery from the 2006-2007 school year.

## **GOAL 4: SCIENCE**

### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X		X	

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

## **GOAL 4 STATEMENT:**

Increase the scientific knowledge of all students.

### Needs Assessment

Results of the 2006 FCAT Science assessment, indicate that only 6 percent of our fifth grade students scored achievement level 3 and above. Specifically, the greatest content areas in need of improvement are Earth and Space and Scientific Thinking clusters scoring below the District and State by less than 50%.

An assessment of the data reveals the need for professional development which addresses inquiry-based instruction as well as hands-on activities.

Given instruction based on the Sunshine State Standards, students in grade five will improve their science skills as evidenced by an increase of 25 percentage points in the percent of students achieving Level 3 and above on the 2007 administration of the FCAT Science Test as compared to the 2006 administration of the FCAT Science Test.

# **Action Steps**

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Hire a paraprofessional to assist in gathering and preparing all the science materials needed	Principal	8/14/2006	5/30/2007	School-to-Career	\$0.00
for the weekly science labs for grades 3-5.					
Implement a departmentalized schedule to provide students in grades three through five	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
a curriculum that encompasses all the learning experiences.	Assistant Principal				
Coordinate and implement a culminating Science Fair school wide, for the purpose of	Assistant Principal	8/14/2006	5/30/2007	School-to-Career	\$0.00
assessing mastery and application of science content area clusters (physical and chemical,	Curriculum Facilitator				
earth and space, life and environmental and scientific thinking) taught throughout the					
school year.					
Increase students' in grades three through five participation in scientific hands-on activities by scheduling weekly lab experiments/observations in the Science Lab.	Principal Assistant Principal Science Teachers	8/14/2006	5/30/2007	School-to-Career	\$0.00
Analyze science pretest to provide immediate feedback to teachers, and modify the instructional timeline, if needed, based on student performance.	Assistant Principal	814/2006	5/30/2007	Continuous Improvement Model	\$0.00
Monitor that all student subgroups, in grades three through five, are instructed in the use of	Assistant Principal	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
science process skills, annually assessed science benchmarks, FCAT Item					
Specifications and analyzing information to increase thinking and communication skills.					

## **Research-Based Programs**

The research based program that will be utilized is the Harcourt Science state adopted science series.

## **Professional Development**

Professional Development activities provided by Miami-Dade County Public School will include but are not limited to Preparing for Science Standards, Elementary Science Inquiry Workshop. Additionally, the Science Facilitator will provide in-services on the annually assessed benchmarks, targeting the areas of Earth & Space and Scientific Thinking clusters. Provide on-site professional staff development activities regarding inquiry-based instruction for kindergarten through fifth grade teachers.

## **Evaluation**

Evaluation will be based on students in grade five increasing by 31 percent their Science skills on the 2007 administration of the FCAT Science Assessment as compared to the 2006 administration of the FCAT Science assessment.

In-house bi-weekly lab and school monthly assessments will provide formative data on students' skill mastery from the beginning to the end of the year.

## **GOAL 5: PARENTAL INVOLVEMENT**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X		X	X	X

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X	X	

### **GOAL 5 STATEMENT:**

The school will provide increased opportunities for parents to be involved in their children's education.

### Needs Assessment

The assessment of parent logs, sign-in sheets and PTA memberships indicate a lack of parental involvement in school activities. Parent logs signal a need for professional development, for the faculty and staff, in the areas of teacher/parent communication and increasing parental involvement in school. Results of the 2005-2006 Community Involvement Specialist Parent Sign-in sheets, indicate that 24 percent of parents attend Monthly Parent Gatherings.

Given the school wide emphasis on parental and community involvement, the school will demonstrate a 5 percent increase in parental and community interaction as evidenced by comparing the weekly parent gatherings sign-in logs for the 2005-2006 and 2006-2007 school years.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Plan and deliver workshops and classes on a	Principal	8/14/2006	5/30/2007	Community	\$0.00
weekly basis to meet parents' needs.	Assistant Principal			Partnerships	
	Community Involvement Specialist				
Collaborate among administration, faculty,	Principal	8/14/2006	5/30/2007	Community	\$0.00
and parent representatives that survey	Assistant Principal			Partnerships	
parents' needs, prioritizing areas of greatest	Community Involvement Specialist				
concern to implement a plan to meet the					
needs of parents.					
Maintain an on-going line of communication	Principal	8/142006	5/30/2007	Community	\$0.00
between home and the school through the use	Assistant Principal			Partnerships	
of: home learning lines, teachers' voice mail,	Teachers				
Interim Progress Reports, letters, flyers,	Community Involvement Specialist				
school marquee, report cards, parent/teacher					
conferences and home visits to strengthen the					
home-school connection.					
Encourage parents' active participation in	Principal	8/14/2006	5/30/2007	Community	\$0.00
decision-making groups such as the PTA,	Assistant Principal			Partnerships	
room parents, school volunteers, and the	Community Involvement Specialist				
Education Excellence School Advisory					
Council, to assist in their child's education.					
Plan and facilitate special 'Family Night'	Assistant Principal	8/14/2006	5/30/2007	Community	\$0.00
activities such as: Open House, Family Night	Teachers			Partnerships	
Book Fair, Mathematics/Science and Reading	Community Involvement Specialist				
under the stars Family Night.					

## **Research-Based Programs**

Not Applicable

## **Professional Development**

Professional development on impacting positive home school connection will be provided to teachers in an effort to promote parental involvement.

## **Evaluation**

The evaluation will be based on a 5 percent increase in parental involvement in weekly parent gatherings as documented on sign-in logs for 2006-2007 school year as compared to the 2005-2006 school year.

Sign-in logs will be reviewed in a quarterly basis to monitor progress.

## **GOAL 6: DISCIPLINE & SAFETY**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X			X	X

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X	X	X

## **GOAL 6 STATEMENT:**

The school will provide a safe and disciplined environment for all students.

### Needs Assessment

Results indicate that our overall student attendance rate for the 2005-2006 school year was 93.94 percent, this is a decrease from 94.56 percent, during the 2004-2005 school year. According to the Miami-Dade County Case Management System, there were 56 teacher written referrals for fighting during the 2005-2006 school year. A review of the data also indicates that there were nine outdoor suspensions.

Given an emphasis on a safe and orderly environment, student attendance rate will increase as evidenced by a .25 percent increase in the attendance rate for the 2006-2007 school year as compared to the 2005-2006 school year.

## **Action Steps**

STRATEGIES	PERSONS RESPONSIBLE (Identify by titles)	TIME	ELINE END	ALIGNMENT	BUDGET
Provide intensive counseling to remediate inappropriate behavior and set behavior expectations to ensure student's attendance is not affected by problems taking place in school.	Guidance Counselor	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Visit homes of student with more than five absences, if parent is unreachable.	Principal Assistant Principal Community Involvement Specialist	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Monitor Attendance Bulletin weekly to identify students with attendance problems and provide assistance.	Guidance Counselor Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Utilize Connect-Ed and monthly school newsletters to inform parents of upcomning events and student absences.	Principal Assistant Principal Guidance Counselor	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Implement a school wide Attendance Plan to facilitate early intervention and parent communication.	Principal Assistant Principal	8/14/2006	5/30/2007	District Strategic Plan	\$0.00

## **Research-Based Programs**

Not Applicable

## **Professional Development**

Professional development for faculty and staff will include Implementing Conflict Resolution Strategies and behavior modification strategies to positively impact student behavior and student attendance.

# **Evaluation**

The evaluation will be based on the comparison of the student attendance rate during the 2006-2007 school year when compared to the 2005-2006 school year.

Weekly and monthly analysis of the Daily Attendance Bullentin.

## **GOAL 7: TECHNOLOGY**

### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X			

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			

## **GOAL 7 STATEMENT:**

The school will integrate technology in all curricular areas.

### Needs Assessment

Given the results of the August 2006 Reading Plus Site Report, 84 percent of students in grades three through five scored below norm in the reading rate in relation to their grade level rate norm. Additionally, 71 percent of students in grades three through five scored below 1 to 2 levels in the student's reading level in relation to their grade level.

Providing adequate usage of the Reading Plus technology program, students in grades three through five will improve their reading level, as evidenced by a 25 percent increase in the number of students scoring at level in the student's reading level in relation to their grade level as indicated on the May 2007 Reading Plus Site Report when compared to the August 2006 Reading Plus Site Report.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Offer a daily before school tutorial program for students the lowest 25 percent in grades three through five using Reading Plus.	Principal Assistant Principal	9/11/2006	5/30/2007	District Strategic Plan	\$0.00
Provide students with tools for applying technology in reading skills activities.	Assistant Principal	8/14/2006	5/30/2007	District Strategic	\$0.00
Schedule students weekly in the technology lab in order to access the Reading Plus Program.	Principal Assistant Principal	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Monitor student's progress by analyzing reports.	Principal Assistant Principal	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
	Curriculum Facilitator				
	Reading Teachers				
Ensure students are provided adequate time to complete assignments using Reading Plus.	Assistant Principal	8/14/2006	5/30/2007	Continuous Improvement Model	\$0.00
	Curriculum Facilitator				

## **Research-Based Programs**

Research based program utilized is Reading Plus.

## **Professional Development**

Professional Development will be provided to teachers on the use, maintenance, and creation of reports of Reading Plus to monitor student achievement. Teachers will also receive professional development on the use of word processing software, SuccessMaker and the monitoring of FCAT Explorer, Riverdeep and Accelerated Reader.

# **Evaluation**

Evaluation will be based on a 25 percent increase in the number of students in grades three through five scoring at level in the student's reading level in relation to their grade level, on the May 2007 Reading Plus Site Report when compared to the August 2006 Reading Plus Site Report.

Weekly, monthly and quarterly Reading Plus reports will track students' progress.

## **GOAL 8: HEALTH & PHYSICAL FITNESS**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X	X			

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			

## **GOAL 8 STATEMENT:**

The school will promote the overall health and fitness of students.

### Needs Assessment

The 2005-2006 FITNESSGRAM test results indicate that 90 percent of students in grades four and five, did not meet high standards in the one mile running test. To properly assess both student fitness performance and programmatic success, it is recommended that all schools administer a pre- and post-test to determine student baseline measures. Student health-related fitness is assessed through the implementation of the FITNESSGRAM assessment program.

Given instruction based on the M-DCPS mandated FITNESSGRAM standards, students in grades four and five will improve their running skills as evidenced by 50 percent of the students meeting high standards in running the one mile test on the 2006-2007 administration of the FITNESSGRAM test.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Monitor the physical education program to ensure that teacher select activities specifically related to assessment component items, which would enhance specificity of training.	Principal Assistant Principal	8/14/2006	5/30/2007	School-to-Career	\$0.00
Promote eating breakfast to develop a healthy body and facilitate being ready to learn for the entire school day.	Physical Education Teachers Full Service Coordinator	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Promote healthy eating habits by developing better choices for food selection.	Physical Education Teachers Full Service Coordinator Cafeteria Manager	8/14/2006	5/30/2007	School-to-Career	\$0.00
Utilize the Body Mass Index (BMI) to identify students who are at risk for health related problems.	Physical Education Teachers Full Service Coordinator	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Utilize pedometers to provide students with information regarding the number of calories burned and steps taken in walking at least a mile.	Physical Education Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$500.00

## **Research-Based Programs**

Not Applicable

## **Professional Development**

Professional development will be provided to teachers on the food pyramid, healthy food choices, appropriate physical fitness goals, and building a healthy lifestyle so that these issues can be reinforced in the regular classroom setting with their students.

# **Evaluation**

Evaluation will be based on fifty percent of students in grades four and five meeting high standards in the one mile running test on the 2006-2007 administration of the FITNESSGRAM test.

In-house quarterly FITNESSGRAM test reports will track students' progress.

## **GOAL 9: ELECTIVES & SPECIAL AREAS**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X				X

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			

## **GOAL 9 STATEMENT:**

Students will be given the opportunity to pursue areas of interest and special talents.

### Needs Assessment

Results of the 2005-2006 FCAT Reading Assessment indicate that 40 percent of students currently enrolled in the Academic Excellence Program in grades four and five dropped one or more achievement levels when compared to the 2004-2005 FCAT Reading Assessment. This data implies the need to provide mastery students enrichment opportunities to develop and maintain high standards through expanded curricular and extra curricular offerings.

Given emphasis on the benefits of participating in advanced academic programs, 100 percent of students currently enrolled in the Academic Excellence Program will increase their reading achievement level on the 2007 FCAT Reading assessment as compared to the 2006 FCAT Reading assessment.

## **Action Steps**

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Students will learn to use creative writing skills through the use of Microsoft Word and	Writing Facilitator  AEP Teacher	9/13/2006	5/18/2007	District Strategic Plan	\$0.00
Microsoft Publisher.					
Monitor student attendance to the Academic Excellence Program on a monthly basis.	Assistant Principal AEP Teacher	9/13/2006	5/18/2007	Career Development Programs	\$4000.00
Increase the number of students using critical thinking skills.	Classroom Teachers  AEP Teacher	9/13/2006	5/18/2007	Expanding arts opportunities	\$0.00
Provide knowledge and skills required to research, develop, write and publish a	Assistant Principal AEP Teacher	9/13/2006	5/18/2007	District Strategic Plan	\$0.00
newspaper using tasks and responsibilities of a journalist.					
Incorporate time for students to use the	Assistant Principal	9/13/2006	5/18/2007	District Strategic	\$0.00
Reading Plus Program.	AEP Teacher			Plan	

## **Research-Based Programs**

Not Applicable

## **Professional Development**

Professional development will be provided through the Division of Advanced Academic Programs, utilizing the District-sponsored curriculum.

# **Evaluation**

Evaluation will be based on 50 percent of the mastery students enrolled in the Academic Excellence Program increasing one or more achievement levels on the administration of the 2007 FCAT Reading assessment as compared to the 2006 FCAT Reading assessment.

## GOAL 10: RETURN ON INVESTMENT

### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X				

# Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X				

## **GOAL 10 STATEMENT:**

Miami Park Elementary School will rank at or above the 90th percentile statewide in the ROI index of value and cost effectiveness of its programs.

#### Needs Assessment

The most recent data supplied from the Florida Department of Education indicate that in 2003, Miami Park Elementary School ranked at the 10th percentile on the State of Florida ROI index.

Miami Park Elementary School will improve its ranking on the State of Florida ROI index publication from the 10th percentile to the 11th percentile on the next publication of the index.

## **Action Steps**

STRATEGIES	PERSONS RESPONSIBLE	TIME	LINE	ALIGNMENT	DUDGET	
STRATEGIES	(Identify by titles) START		END	ALIGNWENT	BUDGET	
Inform staff about the use of financial	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00	
resources in relation to school programs.	Assistant Principal			Plan		
Collaborate with the district on resource	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00	
allocation.	Assistant Principal			Plan		
Consider reconfiguration of existing	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00	
resources or taking advantage of a broader	Assistant Principal			Plan		
resource base, e.g. private foundations,						
volunteer networks.						
Consider shared use of facilities, partnering	Principal	8/14/2006	5/30/2007	District Strategic	\$0.00	
with community agencies.	Assistant Principal			Plan		

## **Research-Based Programs**

Not Applicable

## **Professional Development**

Professional development will be provided by the administrative team, and regional and district representatives on how classroom teachers can more effectively use materials and supplies to promote education excellence and increased student achievement.

## **Evaluation**

On the next State of Florida ROI index publication, Miami Park Elementary School will show progress toward reaching the 11th percentile.

Quarterly monitoring of budget expenditures.

# EESAC Compliance

YES	NO	
X		The majority of the Board of Directors/EESAC members are not employed by the school. The Board of Directors SAC is composed of the principal, and an appropriately balanced number of teachers, education support employees, students (for middle, junior high and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

## **Budget:**

Educational Excellence School Advisory Council recommended continuing the emphasis on acquiring materials needed to implement the Core Reading Program and practice of FCAT strategies, and to support the integration of technology across the curriculum. Also recommended was the use of dollars to assist in the hiring of tutors for FCAT levels 1 and 2 students.

## Training:

Educational Excellence School Advisory Council recommended professional development activities in reading, mathematics, writing, and science for selected teachers in kindergarten through grade five.

## **Instructional Materials:**

Educational Excellence School Advisory Council recommended purchase of manipulatives to support the increased use of hands-on experiential instruction.

### Technology:

Educational Excellence School Advisory Council recommended to continue to purchase computers and appropriate supportive software for classroom minilabs, and to make teacher training available, spearheaded by the school's technology committee.

## Staffing:

Educational Excellence School Advisory Council recommended the hiring of paraprofessionals to provide reading tutoring for FCAT level 1 and 2 students.

## Student Support Services:

Educational Excellence School Advisory Council has recommended the continued use of the counseling services and full-service clinic located in the school.

## Other Matters of Resource Allocation:

Educational Excellence School Advisory Council recommended and appropriated funds for the purchase of books for students to motivate students during the FCAT.

Solicit Dade Partners in surrounding community to supplement current resources.

## Benchmarking:

Educational Excellence School Advisory Council recommended to analyze the 2004-2005 and 2005-2006 Adequate Yearly Progress Reports, to monitor the academic trends by grade level, subject area and subgroups, to identify school wide strengths and weaknesses.

## School Safety & Discipline:

Educational Excellence School Advisory Council recommended to follow and monitor the school wide attendance and discipline plans.

# **Budget Summary**

BY GOAL	TOTAL BUDGET
Goal 1: Reading	\$16,000.00
Goal 2: Mathematics	\$0.00
Goal 3: Writing	\$0.00
Goal 4: Science	\$0.00
Goal 5: Parental Involvement	\$0.00
Goal 6: Discipline & Safety	\$0.00
Goal 7: Technology	\$0.00
Goal 8: Health & Physical Fitness	\$500.00
Goal 9: Electives & Special Areas	\$4,000.00
Goal 10: Return On Investment	\$0.00
Total:	\$20,500.00

This School Improvement Plan has been developed cooperatively by administrators, teachers, parents, students, and business/community representatives.

The original signature page, including signatures of all persons listed below, is on file at the Region Office.

Required Signatures:	
Principal	
EESAC Chair	
UTD Steward	
EESAC Parent Representative	
EESAC Business/Community Representative	
EESAC Student Representative, as applicable	

Additionally, the signature of the Region Superintendent/District Administrator certifies that this plan has been reviewed by appropriate personnel to ensure compliance with state and district rules.

Region Superintendent