# SCHOOL IMPROVEMENT PLAN 2006-2007



School Name: FeederPattern:

Region:

District:

Principal:

Superintendent:

5951 - Whispering Pines Elementary School
Miami Southridge Senior
Regional Center VI
13 - Miami-Dade
W J Roberson II
Rudolph F. Crew, Ed.D.



# SCHOOL IMPROVEMENT PLAN EXECUTIVE SUMMARY

## Whispering Pines Elementary School

Whispering Pines Elementary serves approximately 810 pre-kindergarten through fifth grade students from the surrounding neighborhood, as well as from the extended areas. The school has an ethnic breakdown of 42 percent White, 16 percent African-American, 35 percent Hispanic, and 6 percent Other. Our school is further broken down as 22.2 percent ESE students, four percent Limited English Proficiency, and 39.6 percent economically disadvantaged students. The mobility rate of the school is 12 percent. Approximately 37 percent of the student population are out-of-boundary transfers. Whispering Pines Elementary students have a better than 96.12 percent rate of attendance. The number of students qualifying for free or reduced priced lunch average 39.6 percent. A structured curriculum will be delivered through instruction that is data driven. A strong emphasis will be placed on continuous assessment which monitors student achievement through a variety of assessments including weekly, monthly and quarterly assessments which will yield student performance data. This data will be carefully analyzed and used to focus instruction, and to set annual achievement goals.

Given instruction in reading using the Sunshine State Standards (SSS), students will improve reading comprehension as evidenced by 84 percent of students reaching the state required mastery level, as documented by the scores on the 2007 administration of the FCAT Reading Test.

Given instruction using the Sunshine State Standards 84 percent of our students in grades 3-5 will score level 3 or higher on the 2007 FCAT Mathematics test.

Given instruction in Writing using the Sunshine State Standards (SSS), students will increase their writing skills as evidenced by 95 percent of the students reaching the state required mastery level of 3.5 or above, as documented by scores on the 2007 FCAT Writing Test.

Given instruction in Science using the Sunshine State Standards(SSS), students in grade 5 will improve their science skills as evidenced by 43% of students scoring at levle 3 or higher on the 2007 administration of the FCAT Science Test.

Achievement of objective will be attained when parental involvement increases by five percent above the 2005-2006 level of participation, as reflected in the data obtained from EESAC committee sign-in-sheets.

Given the need to foster discipline and safety, the school will distribute a Code of Student Conduct Handbook to each student. All classrooms will have a posted discipline plan to encourage proper student behavior. All students will review the Student Conduct Handbook to read with their parents.

Given professional development on the district web based electronic grade book, 100 percent of classroom teachers will be trained on the use of the electronic grade book as documented by attendance logs.

Given Physical fitness and health instruction, students in grades 2-5 will participate in a school-wide physical fitness event. Results will show an increase of students receiving a gold award from 56 percent to 58 percent as evidenced by the results of the 2006-2007 FITNESSGRAM Program.

Given Art instruction, using the Sunshine State Standards, 75 percent of second through fifth grade students will participate in the school Art Gallery and Exhibition week in 2006-2007 as evidenced by sign in sheets.

Given the Return on Investment percentile rank, our school score will increase by two percentile points from 74 to 76 percentile on the next publication of the index.

After examination of the Whispering Pines Elementary School's "Organizational Improvement Snapshot Assessment", data indicates a high level of stakeholder satisfaction as indicated by 100% of the category score rankings averaging 4.2 or above (based on a scale of 1-5 where 1 equals never, 3 equals sometimes and 5 equals always). Further investigation identified the following categories as being in need of improvement: 7e. "My organization removes things that get in the way of progress" (score equaled 3.9); and 7c. "I know how well my organization is doing financially" (score equaled 3.8). In order to address these areas of concern Whispering Pines Elementary will identify and provide staff development that will enable staff members to develop an improved understanding of the school's budget. Additionally, a survey will be created that will enable the school to identify specific things that staff members feel are getting in the way of progress at the school. After the survey results are compiled and possibilities are explored an action plan will be developed to address the areas of concern that are identified.

## MIAMI-DADE COUNTY PUBLIC SCHOOLS

#### VISION

We are committed to provide educational excellence for all.

#### **MISSION**

We provide the highest quality education so that all of our students are empowered to lead productive and fulfilling lives as lifelong learners and responsible citizens.

#### **CORE VALUES**

#### Excellence

We pursue the highest standards in academic achievement and organizational performance.

#### Integrity

We build positive relationships through honesty, respect and compassion, which enhance the self-esteem, safety, and well-being of our students, families and staff.

#### Equity

We foster an environment that serves all students and aspires to eliminate the achievement gap.

#### Citizenship

We honor the diversity of our community by working as a team to ensure the educational success of all of our students and recognize that our obligations go beyond our professional responsibilities to promote democratic principles.

#### Whispering Pines Elementary School

#### VISION

Whispering Pines Elementary staff and community will develop productive citizens who will function effectively in an ever-changing interdependent world, where participants become stakeholders.

#### MISSION

Whispering Pines Elementary is a school which fosters life-long learners in an atmosphere of shared respect, achievement and teamwork.

#### CORE VALUES

Excellence

Whispering Pines pursues the highest standards in academic achievement and organizational performance.

Integrity

Whispering Pines builds positive relationships through honesty, respect and compassion, which enhance the selfesteem, safety, and well-being of our students, families and staff.

Equity

Whispering Pines fosters an environment that serves all students and aspires to eliminate the achievement gap. Citizenship

Whispering Pines honors the diversity of our community by working as a team to ensure the educational success of all of our students and recognize that our obligations go beyond our professional responsibilities to promote democratic principles.

Whispering Pines Elementary serves approximately 810 pre-kindergarten through fifth grade students from the surrounding neighborhood, as well as from the extended areas. The school has an ethnic breakdown of 42 percent White, 16 percent African-American, 35 percent Hispanic, and 6 percent Other. Our school is further broken down as 22.2 percent ESE students, four percent Limited English Proficiency, and 39.6 percent economically disadvantaged students. The mobility rate of the school is 12 percent. Approximately 37 percent of the student population are out-of-boundary transfers. Whispering Pines Elementary students have a better than 96.12 percent rate of attendance. The number of students qualifying for free or reduced priced lunch averages 39.6 percent.

Our school is served by a principal and an assistant principal who are the instructional leaders of the school. There are 40 certified classroom teachers, five kindergarten teachers, five first grade teachers, seven second grade teachers, six third grade teachers, five fourth grade teachers, five fifth grade teachers, four gifted teachers, seven ESE teachers, an elementary guidance counselor, a speech therapist, a media specialist, ten special area teachers, six full-time paraprofessionals, and 6 part-time paraprofessionals employed at the school. Sixty-three percent of teachers have a Bachelor's degree, 28 percent have a Master's degree and nine percent have a specialist degree or higher. The ethnic make-up of staff is 48 percent White Non-Hispanic, 22 percent Black Non-Hispanic, 28 percent Hispanic and 2 percent other. The Florida Department of Education grades Whispering Pines Elementary as an "A" school. An increase in the number of students achieving learning gains has had a positive impact on the overall scores. In addition, there were further successes, according to data collected from the Florida Department of Education Accountability Report. Eighty three percent of the students tested in grades three through five met high standards in reading comprehension skills. The 2006 FCAT Writing Test scores reflect 94 percent of students in grade four met high standards in Writing. Scores on the 2006 FCAT Mathematics Test indicate that 83 percent of the students tested in grades three through five met high standards.

#### Leadership:

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 1g. (My organization asks me what I think). In order to promote a positive working attitude the leadership team will set the direction for the school, share the school mission and vision, create a positive working environment, and involve its employees and parents in the day to day operations of the school. In addition, the leadership team will demonstrate instructional leadership in the areas of personnel, communication and professional development to ensure a safe and prolific learning environment. The team will warrant all administrators and teachers to attend all District, Regional and Feeder Pattern meetings, conduct periodic Administrative Team meetings, and ensure that key personnel attend respective district meetings. This will continue to ensure appropriate communication between school, parents, students, Regional Center and District personnel. By distributing a monthly calendar, we will communicate with parents as to the school's activities. The school will continue to update and monitor the Whispering Pines Elementary website.

#### District Strategic Planning Alignment:

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 2a. (As it plans for the future, my organization asks for my ideas). Our school will ensure compliance with the goals and objectives of the school by ensuring that all staff and teachers are aware of the School Improvement Plan and its goals. We will ensure that all District Special Education policies and goals are implemented. We will also ensure that all District bilingual goals and objectives will be implemented through the Spanish S and SL programs. We will continue ongoing professional development to promote Best Practices in K-3 Reading instruction.

#### Stakeholder Engagement:

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 3e. (I am allowed to make decisions to solve problems for my customers). This year a Climate Survey will be distributed to all parents. The surveys will be compiled and analyzed and suggestions will be considered to be implemented in our School Improvement Plan.

### Faculty & Staff:

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 5d. (I am recognized for my work). The existence and impact of a team approach to the overall function of the school is exhibited through the roles of a leadership team, a grade level team, and a vertical planning team. The leadership team disseminates information, facilitates instruction, promotes professional development and team-based decision making. The grade level team ensures goals and objectives of the Sunshine State Standards are implemented across the grade level and provide an opportunity for brainstorming and mentorship. The vertical planning team allows primary and intermediate grade levels to collaborate and create long term goals to benefit students entering the next grade level. By implementing this team approach to the overall foundation of our school, faculty and staff work collaboratively to foster student achievement and success.

#### Data/Information/Knowledge Management:

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 4f. (I get the information I need to know about how my organization is doing). Whispering Pines Elementary School utilizes a data driven approach to implement effective instructional programs. Data is analyzed and disaggregated as soon as it is available. Instructional teams review the results and then participate in any restructuring that may be needed to meet the identified areas of concern.

#### **Education Design:**

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 7e. (My organization removes things that get in the way of progress). The function of the school is driven by the Houghton Mifflin Miami-Dade Research based curricula supported through the Sunshine State Standards, Reading First Strategies, and Best Practices to foster student achievement across the curriculum. Student behavior is monitored by stakeholders. Students' positive behavior will be recognized by participation in student recognition day. Unacceptable behavior will be guided through use of a behavior check list and implementation of school-wide Turnaround behavior program.

### Performance Results:

After examination of the Whispering Pines Elementary School's "Organizational Performance Improvement Survey", the following category has been identified as in need of improvement: 6c. (We have good processes for doing our work). Due to the implementation of the Student Recognition Day and Turnaround program, suspension rates will be reduced by five percent from 21 total suspension days to 20 total suspension days.

## GOAL 1: READING

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that	Actively engage family and community members to become our partners in raising and	Reform business practices to ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.		and high ethical standards.	motivated faculty and staff.
X	X			

### GOAL 1 STATEMENT:

Students will achieve high standards in reading.

### Needs Assessment

The results of the 2005-2006 School Performance Accountability Report indicate that 63 percent of the students tested made learning gains and 83 percent achieved high standards in reading. At the current level of performance, the school is faced with the challenge of increasing the percent of students achieving high standards by one percentage point from 83 percent to 84 percent and increase the percent of students making learning gains by one percentage point from 63 percent to 64 percent. The results of the 2006 FCAT Reading test reveal that 14.7 percent of students in grades three through five scored a Level 1. The results of the 2006 FCAT Reading test reveal that 37 percent of students in grades three through five did not make learning gains in reading. Comparing the data across the grade levels shows evidence that third grade will need to increase student skills in "compare and contrast". Fourth grade students need to increase skills in "main idea and purpose identification" and fifth grade students need to increase in student achievement.

NCLB SUBGROUP TARGET

					NATINE							
TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE

Given instruction in reading using the Sunshine State Standards (SSS), students will improve reading comprehension as evidenced by 84 percent of students reaching the state required mastery level, as documented by the scores on the 2007 administration of the FCAT Reading Test.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement the CRRP with intensive focus on guided reading and vocabulary development	Administration, Classroom Teacher, Reading Coach	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Continue to recognize outstanding readers of the week in Pre-Kindergarten through fifth grade from each class on a weekly basis	Administration, Reading Coach	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Utilize Accelerated Reader, STAR, Riverdeep and FCAT Explorer computer- assisted resources in a lab setting to reinforce and enhance reading skills in Kindergarten through fifth grade	Administration, Media Specialist, Computer Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Purchase an hourly teacher in order to extend Media Center hours to parents and students to enhance the schools literacy program	Administration, Media Specialist	08/14/2006	05/30/2007	District Strategic Plan	\$2000.00
Continue the implementation of the Extended Foreign Language Program and implement it in the fourth grade.	Administration, EFL Team	08/14/2006	05/30/2007	Dual Language Education	\$0.00
Purchase a Reading Coach to provide teachers with opportunities for staff development that will enable them to integrate appropriate instructional strategies using technology throughout the curriculum as well as Sunshine State Standards and the Grade Level Expectations (GLE's). Emphasis will be on main idea and word phrases.	Administration, Reading Coach, Computer Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$51832.00
Provide six teachers with hourly pay for six weeks for before and after school tutoring three days a week to identified low perfoming students.	Administration, Reading Coach	1/8/2007	3/16/2007	District-wide literacy plan	\$5700.00

## **Action Steps**

### **Research-Based Programs**

Houghton Mifflin Research Based Reading Series: Miami-Dade Edition

### **Professional Development**

Professional development for all teachers will include training on the Comprehensive Research Based Reading Plan (CRRP), using assessment tools and analysis of assessment data and differentiated instruction to ensure student achievement. Additionally, in-services will include training on the resources required for the implementation of the School Improvement Plan: Innovative Teaching Strategies, Best Practices, FCAT Explorer, Dynamic Indicators of Basic Early Literacy Skills (DIBELS), SRUSS, and Houghton Mifflin Research Based Miami-Dade edition reading series. Other in-services will be scheduled based on teacher surveys, needs assessment, data driven analysis and/or District/Region Center initiatives. Delivery of the in-services will include coaching, modeling lessons, and mentoring of teachers by the reading coach and District Curriculum Support Specialist.

### **Evaluation**

Interim assessments to monitor student progress and redirect learning activities will occur on a pre, progress, and post basis. District approved redirect learning activities will occur on an on-going basis. District approved FCAT Reading Pre-Test, Progress Test and Post–Test will be used to monitor progress, target weakness and reinforce areas of strength. Achievement of the objective will be considered when students demonstrate improved reading comprehension, as evidenced by 85 percent of students meeting high standards in reading as documented by the scores on the 2007 administration of the FCAT Reading Test. Additional assessment instruments: Dynamic Indicators of Basic Early Literacy Skills, SRUSS and Interim Assessments.

## **GOAL 2: MATHEMATICS**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	Х			X	

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high	Develop our students so that	Actively engage family and community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X		X		

### GOAL 2 STATEMENT:

Students will strive to achieve high standards in mathematics as measured by the FCAT.

#### **Needs Assessment**

The data from the FCAT school grade trends indicated that 83 percent of students in grades 3-5 met high standards in mathematics. Seventy seven percent of our students achieved learning gains in mathematics in 2005-2006. Students need more learning opportunities in geometry and data analysis. Students averaged 57 percent correct on these strands.

#### NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE

Given instruction using the Sunshine State Standards 84 percent of our students in grades 3-5 will score level 3 or higher on the 2007 FCAT Mathematics test.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Purchase manipulatives to reinforce math skills, concepts, and spatial thinking	Administration, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$2000.00
Implement weekly school-wide mathematical problems that provide critical thinking skills to students in grades K through five	Administration, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Utilize teacher made mathematics long-range plans in kindergarten through fifth grade	Administration, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Provide teachers with hourly pay to analyze testing data from the 2006 FCAT administration to identify students' strengths and weaknesses	Administration, Leadership Team Computer Teacher	08/14/2006	5/30/2007	Continuous Improvement Model	\$6000.00
Purchase a Computer Teacher to utilize Riverdeep and FCAT Explorer in a lab setting in an effort to provide ongoing practice for students	Administration, Computer Teacher, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$51832.00
Provide six teachers with hourly pay for six weeks of Saturday School tutoring to work with level 1 and 2 students in grades 3-5 with an emphasis on geometry and data analysis.	Administration, Teacher of Gifted Science, Reading Coach	08/14/2006	05/30/2007	Continuous Improvement Model	\$4200.00

## **Research-Based Programs**

Scott Foresman Mathematics

## **Professional Development**

Professional development training will include in-services on the five essential components of mathematics (number sense, measurement, data analysis, algebraic thinking, geometry), and differentiated instruction for all students. In-services will include training on the resources required for the implementation of the School Improvement Plan such as: Innovative Teaching Strategies, Riverdeep, Using Manipulatives, and Algebraic Thinking. Other in-services will be scheduled based on data driven analysis and/or District/Regional Center initiatives.

## **Evaluation**

Weekly, monthly and quarterly assessments to monitor student progress and redirect learning activities will occur on an on-going basis. Achievement of the objective will be met if students demonstrate increased proficiency in mathematics, as evidenced by 84 percent or more of the students achieving high standards, as documented by scores on the 2007 administration of the FCAT Mathematics Test.

## GOAL 3: WRITING

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X			

#### Miami-Dade County Public Schools

District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			

### GOAL 3 STATEMENT:

Students will improve their writing skills.

#### Needs Assessment

The results obtained from the 2006 School Performance Accountability Results indicate that 94 percent of fourth grade students tested met the state standard of 3.5 and above; 87 percent of fourth graders scored a 4.0 or above on Expository, and 77 scored 4.0 or above for Narrative. Overall, 83 percent of fourth graders scored 4.0 or higher. Accountability results also indicate that 95 percent of fourth graders scored a 3.5 or above on Expository, and 84 percent scored 3.5 or above for Narrative. Detailed data analysis indicates that students' skills are stronger in expository writing; continuous instruction is required in all forms of writing in order to improve students' achievement levels. Professional development needs such as focus, organization, support, and conventions will assist in providing more structured writing practice for students.

#### NCLB SUBGROUP TARGET

					NATINE							
TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE

Given instruction in Writing using the Sunshine State Standards (SSS), students will increase their writing skills as evidenced by 95 percent of the students reaching the state required mastery level of 3.5 or above, as documented by scores on the 2007 FCAT Writing Test.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Highlight vivid verbs and Vocabulary words on WPKN	Administration, Reading Coach	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Train teachers in scoring of essays using the rubric from FCAT Writing test	Administration, Reading Coach	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Sponsor parent workshops to support parents in their effort to assist their children in developing their writing skills	Administration, Classroom teacher, Reading Coach, Parent Liaison	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Utilize District Pre/Post writing prompts for grades 1-5	Administration, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Incorporate classroom journal writing	Administration, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Use magnified moments, vivid verbs, power sentences and best practices to promote student success in writing	Administration, Classroom Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00

## **Action Steps**

## **Research-Based Programs**

Houghton Mifflin Research Based Reading Series: Miami-Dade Edition

## **Professional Development**

Professional Development training for teachers will include techniques to improve the delivery of instruction, CRISS training, Florida Writes training, FCAT writing rubric training.

## Evaluation

Students will write to a district Pre/Post writing test prompt. Results will be used to monitor student progress. Students will demonstrate an increase in writing skills, as evidenced by 95 percent of students reaching the state required mastery level of 3.5 or above, as documented on the 2007 FCAT Writing test.

## GOAL 4: SCIENCE

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X			

#### Miami-Dade County Public Schools

#### District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	Reform business practices to ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X			

### GOAL 4 STATEMENT:

Students will be proficient in science skills.

#### **Needs Assessment**

The results of the 2006 administration of the FCAT Science Test indicate that 58% of students in grade five scored below level 3 on the 2006 FCAT Science test. To demonstrate adequate improvement in science, the percentage of students scoring level 3 and above will increase to 43 percent.

Given instruction in Science using the Sunshine State Standards(SSS), students in grade 5 will improve their science skills as evidenced by 43% of students scoring at levle 3 or higher on the 2007 administration of the FCAT Science Test.

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Coordinate science instruction in a lab setting using the science scope and sequence	Administration, Teacher of Gifted Science	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Organize and disseminate information and activities to classroom teachers regarding the science plan and the scope and sequence	Administration, Teacher of Gifted Science, Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Provide Internet resources in science instruction, which focuses on the scientific method	Administration, Classroom Teachers, Computer Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Organize and coordinate guest speakers to explore opportunities for career choices and develop critical thinking skills	Administration, Teacher of Gifted Science, Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Implement Inventor's Fair and/or Science Fair in grades three through five	Administration, Classroom Teachers, Teacher of Gifted Science	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Promote hands on learning, knowledge of scientific method, and creative problem solving skills	Administration, Teacher of Gifted Science, Classroom Teachers	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Coordinate and organize educational fieldtrip(s) that promote scientific exploration	Administration, Teacher of Gifted Science, Classroom Teachers	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Use non-print materials such as videos, software, and manipulatives to support Sunshine State Standards and Grade Level Expectations	Administration, Classroom Teachers, Computer Teacher	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Purchase a Science Coach to provide continuous science training and distribute information gathered at Science Leadership Cohort meetings to teachers	Administration, Teacher of Gifted Science	8/14/2006	5/30/2007	District Strategic Plan	\$51832.00
Continue to use FOSS Kits and replenish materials on an on-going basis in order to expose students to hands-on science.	Administration, Teacher of Gifted Science, Media Specialist	08/14/2006	5/30/2007	District Strategic Plan	\$0.00
Collaborate with staff and utilize assessment data from the Science FCAT to drive instruction and target intervention in order to	Administration, Teacher of Gifted Science, Classroom Teachers	8/14/2006	5/30/2007	District Strategic Plan	\$0.00

## **Action Steps**

### **Research-Based Programs**

Scott Foresman Science Series

### **Professional Development**

Professional Development training will include an emphasis on the scientific method, use of hands-on activities, including FOSS Science Kits, and managing and guiding cooperative groups and strategies to maximize learning opportunities. Professional Development opportunities will include: higher order thinking skills, hands-on science FOSS, and S.M.I.L.E. training.

### Evaluation

District approved assessments will be used to analyze progress and instruction to target weaknesses and reinforce areas of strength. Achievement of the objective will be met when students demonstrate improvement in science concepts and knowledge on the 2007 administration on the FCAT Science Test.

### **GOAL 5: PARENTAL INVOLVEMENT**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
					X

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	0.0	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
		X		

### GOAL 5 STATEMENT:

Whispering Pines Elementary will show an increase in parent participation by collaboratively partnering with parents in achieving school improvement and educational accountability.

#### Needs Assessment

Given the fact that there will be a minimum of ten EESAC committee meetings scheduled, posted and conducted from August 2006 - May 2007 and minutes will be distributed to committee members and posted on the School Board website, parent involvement will show an increase in the number of parents attending EESAC meeting when compared to the 2005-2006 attendance logs.

Achievement of objective will be attained when parental involvement increases by five percent above the 2005-2006 level of participation, as reflected in the data obtained from EESAC committee sign-in-sheets.

## **Action Steps**

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Conduct PTA and EESAC meetings	Administration, PTA, EESAC	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Use, ConnectEd, automated message service	Chairperson Administration, Office Personnel	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Maintain School Marquee	Administration, Parent Liaison	08/14/2006	05/30/2007	Community Partnerships	\$0.00
Produce and Publish Quarterly Newsletters	Administration, Parent Liaison, Computer Teacher	08/14/2006	05/30/2007	Community Partnerships	\$0.00
Purchase a Parent Liaison to coordinate and host a Parent Resource Fair	Administration, Teachers, Parent Liaison, Reading Coach	08/14/2006	05/30/2007	Community Partnerships	\$22100.00
Offer Parent Workshops on issues of interest to parents after conducting a needs assessment	Administration, Media Specialists, Counselor, Parent Liaison	08/14/2006	05/30/2007	Community Partnerships	\$0.00
Coordinate, provide training for and monitor volunteer program	Administration, Parent Liaison	8/14/2006	05/30/2007	Community Partnerships	\$0.00

## **Research-Based Programs**

N/A

## **Professional Development**

FCAT Workshops for Parents, The Parent Academy and Parental Participation in Career Exploration Activities will be provided to promote parental participation in student education.

## Evaluation

Parents will be encouraged to actively participate in school related activities, parent meetings, PTA, Open House, pre-kindergarten parent meetings, grade level orientations, on-site parent training, district sponsored parent workshops, and EESAC meetings. This will reflect an increase of five percent in the number of parents attending a school related activity when compared to the 2005-2006 attendance logs.

### GOAL 6: DISCIPLINE & SAFETY

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X				

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievem academic standa student	ards by all	Develop our students so that they are able to successfully compete in the global economy.	Actively engage family and community members to become our partners in raising and maintaining high student	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
			achievement.		
			X		

### GOAL 6 STATEMENT:

Whispering Pines Elementary will foster an environment that is drug-free and protects students' health, safety, and civil rights by developing and facilitating a school-wide discipline plan.

#### Needs Assessment

All teachers will post their classroom rules with reward and consequences in their classroom. A Code of Student Conduct Handbook will include school-wide safety rules. Each student will receive a handbook to read with their parents in order to encourage parental support in school-wide conduct.

Given the need to foster discipline and safety, the school will distribute a Code of Student Conduct Handbook to each student. All classrooms will have a posted discipline plan to encourage proper student behavior. All students will review the Student Conduct Handbook to read with their parents.

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement the D.A.R.E program for 5th grade students	Administration, Counselor, D.A.R.E. Officer	08/14/2006	05-30-07	District Strategic Plan	\$0.00
Implement the P.R.O.U.D Program	Administration, Kindergarten, 3rd and 4th	08/14/2006	05-30-07	District Strategic Plan	\$0.00
Implement the Student Prevention Plan	Administration, Counselor	08/14/2006	05-30-07	District Strategic Plan	\$0.00
Implement and monitor the Turn Around Program	Administration	08/14/2006	05-30-07	District Strategic Plan	\$0.00
Post discipline plans to encourage proper student behavior in all classrooms	Administration, Teachers	08/14/2006	05-30-07	Continuous Improvement Model	\$0.00
Purchase an additional securtiy monitor to assist in the securing of our large open campus with multiple access points	Administration, Security Monitor	08/14/2006	05/30/2007	District Strategic Plan	\$20000.00
Implement the Bullying Prevention program	Administration, Counslor	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Implement School Wide Suspension reduction plan	Administration, Counselor	08/14/2006	05-30-07	District Strategic Plan	\$0.00
Implement the Willie Whistle Program	Administration, Counselor, Pre- kindergarten through second grade teachers	10/09/2006	10/14/2006	District Strategic Plan	\$0.00

## **Action Steps**

## **Research-Based Programs**

N/A

## **Professional Development**

Teachers will be trained in the use of the character education curriculum as a tool to develop a safe learning environment.

## Evaluation

Students will take their Code of Student Conduct Handbook home to read with their parents. Ninty percent of students will return a parent signed affidavit confirming their review of the Code of Student Conduct Handbook.

## **GOAL 7: TECHNOLOGY**

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
				X	X

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X		X		

### GOAL 7 STATEMENT:

One hundred percent of our teachers will be trained in the use of the electronic grade book by the end of the 2006-2007 school year.

#### **Needs Assessment**

The district has mandated the implementation of an electronic grade book. There is a need to continuously monitor student progress. The use of an electronic grade book will enable teachers, parents, and students to monitor the academic progress of students.

Given professional development on the district web based electronic grade book, 100 percent of classroom teachers will be trained on the use of the electronic grade book as documented by attendance logs.

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Upgrade current Computer Technician position to Computer Specialist in an effort to retain the highly qualified and highly skilled individual currently employed	Administration, Computer Specialist	8/14/2006	5/30/2007	District Strategic Plan	\$8000.00
Insure the availability and functionality of existing educational technologies to kindergarten through fifth grade students	Administration, Computer Specialist, Computer Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Research and implement new technologies focusing on improving reading skills, mathematics skills, and FCAT weaknesses, in an effort to meet the Sunshine State Standards and exceed Grade Level Expectations (GLE's)	Administration, Computer Specialist, Computer Teacher	8/14/2006	5/30/2007	District Strategic Plan	\$0.00
Continuously monitor student progress	Administration, Classroom teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Conduct teacher training	Administration, District Specialist	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Implement Quarterly Progress reports	Administration, Classroom teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Conduct parent/teacher conferences	Administration, Classroom teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Purchase improvements on existing obsolete and non-functioning network infrastructure, such as the replacement of network cabling throughout the school in order to insure internet and intranet access as well as access to the Electronic Grade Book	Administration, Computer Specialist, Computer Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$25000.00
Purchase 75 new computers to replace the obsolete equipment in the individual classrooms	Administration, Computer Specialist, Computer Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$60000.00
Purchase 75 computers to serve as teacher stations in order to support the district wide Electronic Grade Book	Administration, Computer Specialist, Computer Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$60000.00
Create and train teacher mentors for Grade	Administration, District Staff,	10/23/2006	05/30/2007	District Strategic	\$0.00

book applications	Computer Teacher			Plan	
Train teachers on the use of the Excelsior	Administration, District Staff,	10/23/2006	05/30/2007	Continuous	\$6000.00
Grade Book program	Teachers			Improvement Model	

## **Research-Based Programs**

N/A

### **Professional Development**

School personnel will conduct training for the implementation of the Excelsior electronic grade book for all classroom teachers by the end of the 2006-2007 school year.

## **Evaluation**

Teacher attendance logs will show attendance of 100 percent of teachers trained on the use of the electronic grade book by the end of the 2006-2007 school year.

## GOAL 8: HEALTH & PHYSICAL FITNESS

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X				

#### Miami-Dade County Public Schools

District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X				

### GOAL 8 STATEMENT:

Teachers will encourage lifelong learning to improve the well-being of all students through physical fitness activities and healthy lifestyle lessons.

#### Needs Assessment

Physical Education teachers will prepare all students in grades 2-5 for participation and completion of the activities required of the FITNESSGRAM Program. Results from the 2005-2006 test summary show that 84 percent of students tested received an award; 56 percent of the students tested received a gold award and 28 percent received a silver award.

Given Physical fitness and health instruction, students in grades 2-5 will participate in a school-wide physical fitness event. Results will show an increase of students receiving a gold award from 56 percent to 58 percent as evidenced by the results of the 2006-2007 FITNESSGRAM Program.

	PERSONS RESPONSIBLE		LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Physical education teachers will plan and implement the physical fitness activities and events for all students to participate in a school wide field day	Administration, Physical Education teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Implement Jump Rope for Heart program	Administration, Physical Education teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Construct an obstacle course	Administration, Physical Education teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Organize and conduct annual field day	Administration, Physical Education teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Organize and conduct annual Safety Week	Administration, Guidance Counselor	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Organize and conduct annual Willie Whistle Safety Program.	Administration, Guidance Counselor	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Organize and conduct annual Red Ribbon Week	Administration, Guidance Counselor	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Organize and conduct annual Fitness Gram Test Program	Administration, Physical Education Teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00

## **Action Steps**

## **Research-Based Programs**

N/A

## **Professional Development**

N/A

## Evaluation

School-wide grade specific competition will be scheduled over a

3-day period. Grade levels will compete allowing students to showcase their physical fitness abilities. Events will showcase activities demanded of the FitnessGram Program. Results will show an increase of students receiving a gold award from 56 percent to 58 percent as evidenced by the results of the 2006-2007 FITNESSGRAM Program.

## GOAL 9: ELECTIVES & SPECIAL AREAS

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X			X	X

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all students.	Develop our students so that they are able to successfully compete in the global economy.	0.0	Reform business practices to ensure efficiency, effectiveness and high ethical standards.	Recruit, develop and retain high-performing, diverse, and motivated faculty and staff.
		achievement.		
	X	X		

### GOAL 9 STATEMENT:

Second through fifth grade students in visual arts classes will participate in a school Art Gallery and Exhibition week.

#### Needs Assessment

The District initiative is to expand art opportunities for students within the school. Students need a forum to showcase their artistic abilities and projects. The 2006-2007 Art Gallery will be the second annual for Whispering Pines Elementary.

Given Art instruction, using the Sunshine State Standards, 75 percent of second through fifth grade students will participate in the school Art Gallery and Exhibition week in 2006-2007 as evidenced by sign in sheets.

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Set up Art Gallery	Administration, Art teacher	08/14/2006	05/30/2007	District Strategic	\$0.00
Conduct student docent training	Administration, Art teacher	08/14/2006	05/30/2007	Plan District Strategic Plan	\$0.00
Set up Exhibition	Administration, Art teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Conduct gala opening	Administration, Art teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Create video of exhibition	Administration, Art teacher	08/14/2006	05/30/2007	District Strategic Plan	\$0.00

## **Action Steps**

### **Research-Based Programs**

N/A

### **Professional Development**

The art teacher will seek mentors within the local galleries in addition to attending professional development courses and workshops.

### **Evaluation**

Given visual arts instruction based on the Sunshine State Standards for second through fifth grade students, 75 percent of students will participate in the Whispering Pines Elementary Art Gallery and Exhibition week in 2006-2007 as evidenced by sign in sheets.

### GOAL 10: RETURN ON INVESTMENT

#### Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities

(1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	Х				

#### Miami-Dade County Public Schools

District Strategic Plan

Ensure achievement of high academic standards by all	Develop our students so that they are able to successfully	Actively engage family and community members to become our partners in raising and	ensure efficiency, effectiveness	Recruit, develop and retain high-performing, diverse, and
students.	compete in the global economy.	maintaining high student achievement.	and high ethical standards.	motivated faculty and staff.
X	X			

### GOAL 10 STATEMENT:

Whispering Pines Elementary School will rank at or above the 76 percentile statewide in the Return on Investment (ROI) index of value and cost effectiveness of its programs.

#### **Needs Assessment**

The most recent data supplied from the FLDOE indicate that in 2005, Whispering Pines Elementary ranked at the 74th percentile on the State of Florida Return on Investment.

Given the Return on Investment percentile rank, our school score will increase by two percentile points from 74 to 76 percentile on the next publication of the index.

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Collaborate with the District on resource allocation	Administration	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Consider reconfiguration of existing resources or taking advantage of a broader resource base, e.g. private foundations, volunteer networks	Administration	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Consider shared use of facilities, partnering with community agencies	Administration	08/14/2006	05/30/2007	District Strategic Plan	\$0.00
Become more informed about the use of financial resources in relation to school based programs	Administration	08/14/2006	05/30/2007	District Strategic Plan	\$0.00

## **Action Steps**

## **Research-Based Programs**

N/A

## **Professional Development**

Administration attends training to implement an effective Return on Investment Plan.

## Evaluation

On the next State of Florida ROI Index publication, Whispering Pines Elementary will show progress toward reaching the 76th percentile.

## **EESAC** Compliance

YES	NO	
X		The majority of the Board of Directors/EESAC members are not employed by the school. The Board of Directors SAC is composed of the principal, and an appropriately balanced number of teachers, education support employees, students (for middle, junior high and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

#### Budget:

The EESAC assists in the preparation and implementation of the School Improvement Plan. In order to fully implement the School Improvement Plan, the EESAC recommends the following: funds be used to provide additional resources in the areas of reading, mathematics, science, technology, parental involvement and writing.

### Training:

In order to fully implement the School Improvement Plan, the EESAC recommends the following: staff development and training should address the needs of new teachers as well as teachers in new grades and/or subject areas.

### Instructional Materials:

In order to fully implement the School Improvement Plan, the EESAC recommends the following: continue to utilize and provide state adopted texts for all students; and continue to provide supplemental texts that will help ensure academic growth for all students.

### Technology:

In order to fully implement the School Improvement Plan, the EESAC recommends the following: upgrade exsisting technology in the building and continue training on the effective use of technology school-wide.

### Staffing:

In order to fully implement the School Improvement Plan, the EESAC recommends the following: consider teaching strengths and preferences when making staffing decisions; continue common planning time for each grade level and/or subject area.

### Student Support Services:

In order to fully implement the School Improvement Plan, the EESAC recommends the following: additional resources should be provided for retained students as well as students not meeting grade level expectations in reading, mathematics, science and writing.

#### **Other Matters of Resource Allocation:**

In order to fully implement the School Improvement Plan, the EESAC recommends the following: continue to review the allocation of all resources in order to ensure that they are being utilized effectively.

#### **Benchmarking:**

In order to fully implement the School Improvement Plan, the EESAC recommends the following: continue to disaggregate data at regularly scheduled intervals in order to identify and address identified academic needs for all student groups.

#### School Safety & Discipline:

In order to fully implement the School Improvement Plan, the EESAC recommends the following: continue the utilization of student agendas as an additional method of home-school communication; continue to implement plans developed by the discipline and safety committee.

# **Budget Summary**

BY GOAL	TOTAL BUDGET
Goal 1: Reading	\$59,532.00
Goal 2: Mathematics	\$64,032.00
Goal 3: Writing	\$0.00
Goal 4: Science	\$51,832.00
Goal 5: Parental Involvement	\$22,100.00
Goal 6: Discipline & Safety	\$20,000.00
Goal 7: Technology	\$159,000.00
Goal 8: Health & Physical Fitness	\$0.00
Goal 9: Electives & Special Areas	\$0.00
Goal 10: Return On Investment	\$0.00
	¢276.406.00

Total:

\$376,496.00

This School Improvement Plan has been developed cooperatively by administrators, teachers, parents, students, and business/community representatives.

The original signature page, including signatures of all persons listed below, is on file at the Region Office.

Required Signatures:

Principal

EESAC Chair

UTD Steward

EESAC Parent Representative

EESAC Business/Community Representative

EESAC Student Representative, as applicable

Additionally, the signature of the Region Superintendent/District Administrator certifies that this plan has been reviewed by appropriate personnel to ensure compliance with state and district rules.

Region Superintendent