SCHOOL IMPROVEMENT PLAN 2006-2007



School Name: 7391 - Miami Lakes Educational Center

FeederPattern: Adult/Vocational Ed.

Region: Regional Center I

District: 13 - Miami-Dade

Principal: James Parker

Superintendent: Rudolph F. Crew, Ed.D.



SCHOOL IMPROVEMENT PLAN EXECUTIVE SUMMARY

Miami Lakes Educational Center

Miami Lakes Educational Center (MLEC) is located in a middle class, multi-ethnic community in the northwest section of Miami-Dade County, Florida. The school serves secondary and post-secondary students in an environment that nurtures lifelong learning, critical thinking, and responsible citizenship. It is a multicultural school with a student population of approximately 1570 secondary and 1130 post-secondary students. The high school's ethnic composition is 83.3 percent Hispanic, 4.2 percent Black, 4.2 percent White, 1.7 percent Asian and 6.7 percent Multi-Ethnic. Miami Lakes Educational Center offers students of diverse background the opportunity to explore a career of their choice while enrolled in a well-balanced and rigorous curriculum. The Secondary curriculum consists of a combination of regular, honors, advanced placement, exceptional education and vocational/technical courses that fit all of our students' needs. This very successful career training program combined with high academic standards is made available through six different academies. Each academy is subdivided into several career pathways. These career pathways, from which their electives are derived, foster the development of a professional community by providing students with experience in the workplace. This, in turn, gives them relevance and vision in their high school courses while allowing them to define future career goals. At the end of their four years, students will have completed 24 credits and be eligible for a High School Diploma as well as a Vocational/Technical Certificate in their career concentration. The students have the option at the end of their high school career to either continue into higher education or be a part of the workplace. The Post-secondary curriculum consists of 25 vocational technical programs, a GED completion program and various off campus apprenticeship programs. After analyzing and evaluating pertinent data such as School Demographic and Academic Profiles, the Florida Comprehensive Assessment Test (FCAT) in Reading and Mathematics, the Student Reading Inventory (SRI), Occupational Completion Points (OCP) Summary Report, Literacy Completion Point (LCP) Summary Report, Student Placement Survey, Test of Adult Basic Education (TABE), the 2005-2006 Performance Excellence Plan results, the School Climate Survey, and the Miami-Dade County Public Schools Statistical Highlights 2005-2006, the School Educational Excellence School Advisory Council (EESAC) has identified the following goals as school-wide priorities for the 2006-2007 school year. Reading performance at Miami Lakes Educational will improve to meet state and federal requirements. Miami Lakes Educational Center will address the following objectives:

Given instruction using the Sunshine State Standards, grade 10 students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 Hispanic students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 African American students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 Economically Disadvantaged students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 students will improve their mathematics skills as evidenced by 80 percent of the students scoring at or above a Level 3 on the 2007 FCAT-Mathematics assessment.

Given instruction using the Sunshine State Standards, grade 10 students will increase their writing skills as evidenced by 86 percent of the students achieving at or above 3.5 on the 2007 FCAT-Writing Plus assessment.

Given instruction using the Sunshine State Standards grade 11 students will increase their science skills as evidenced by a 25 percentage point increase in the number of students performing at or above Level 3 on the 2007 FCAT-Science assessment.

Given school-wide emphasis on parental involvement and communication with parents, there will be a 5% increase in the Parent/Teacher/Student Association (P.T.S.A.) membership during the 2006-2007 school year as compared to the 2005-2006 school year's record.

Given the Code of Student Conduct and school-wide emphasis on discipline and safety, Miami Lakes Educational Center will maintain their out-of-school suspension rate at 5.4 percent or reduce it by one percentage point.

Given School-wide emphasis on the use of computer and other technologies within the learning environment for 2006-2007 school year, there will be an increase in the functional availability of use computers and/or technology in the classroom, as evidenced by the results of a quarterly site-authored survey. In addition, all students will augment their usage of technology as evidenced by the use of the Computer On Wheels (COW) teacher's sign out log, the access of FACTS.org with the school CAP advisor, the preparation of the students' career portfolios and the presentation of a capstone project.

Given emphasis on students' health and fitness, 73 percent of MLEC students will reach high fitness standards or will increase their annual award recipients by three percent as evidenced by the results of the 2006-2007 Fitnessgram physical fitness test as compared to the 2005-2006 test.

Given emphasis on the benefits of participating in advanced academic programs, the number of students enrolled in the Academic Excellence program will increase by one percent during the 2006-2007 school year as compared to the 2005-2006 school year.

Miami Lakes Educational Center will improve its ranking on the next publication of the ROI index from 48 to 49.

Given emphasis on the graduation rate, Miami Lakes Educational Center will increase the graduation rate by at least one percentage point in the 2006 as compared to the 2005 graduation rate.

Given school-wide emphasis on the State's Workforce Development Performance-Based Funding system, the number of OCP's earned by Miami Lakes Educational Center's Career and Technical Education students will increase by 3 percent in the 2006-2007 OCP Summary Report as compared to the 2005-2006 OCP Summary Report.

The results of the Organizational Performance Self Assessment Survey indicate that Miami Lakes Educational Center is in need of improvement in the following areas: Business Results (Score: 3.8) and Strategic Planning (score: 3.7). The school's leadership team will improve in these two areas by using the following strategies: 1) increase the number of staff PTSA membership 2) identify staff's strengths by department and use them as facilitators for in-house inservices and mentors, 3) facilitate staff progress by providing coverage so that they can participate in staff development activities, 4) encourage staff members to apply and work towards National Board Certification, 5) continue to disclose financial information during EESAC meetings and inform staff of the school financial status and 6) distribute a copy of the School Improvement Plan to the entire faculty and have each department go over their targeted areas and discuss each member's responsibility in helping reach their department's goal.

Miami Lakes Educational Center ensures that teachers and staff are professionally/highly qualified. The percentage of teachers at each degree level are as follow: Bachelor's Degree, 45.6%; Master's degree, 39.2%; Specialist degree, 13.9%; Doctorate, 1.3.

Miami Lakes Educational Center's objectives and strategies will complement its mission to create a future workforce by offering state-of-the art academic, career and technical education to all generations within our community. All Goals, Objectives, and Strategies associated with the School Improvement Plan (SIP) were presented to the EESAC for information purposes, discussions and approval. Regular updates were presented to the EESAC during the preparation of the SIP.

MIAMI-DADE COUNTY PUBLIC SCHOOLS

VISION

We are committed to provide educational excellence for all.

MISSION

We provide the highest quality education so that all of our students are empowered to lead productive and fulfilling lives as lifelong learners and responsible citizens.

CORE VALUES

Excellence

We pursue the highest standards in academic achievement and organizational performance.

Integrity

We build positive relationships through honesty, respect and compassion, which enhance the self-esteem, safety, and well-being of our students, families and staff.

Equity

We foster an environment that serves all students and aspires to eliminate the achievement gap.

Citizenship

We honor the diversity of our community by working as a team to ensure the educational success of all of our students and recognize that our obligations go beyond our professional responsibilities to promote democratic principles.

Miami Lakes Educational Center

VISION

To facilitate, promote and provide successful career training opportunities and high academic standards for secondary and post-secondary students designed to meet the challenges for an ever-changing global economy.

MISSION

The mission of Miami Lakes Educational Center is to create a highly qualified future workforce by offering state-ofthe art academic, career and technical education to all generations within our community.

CORE VALUES

Miami Lakes Educational Center believes in high academic standards as well as preparing students to cope with the challenges of an ever-changing global economy. Therefore, the curriculum, consisting of a combination of regular, honors, advanced placement (AP), special education (SPED) and vocational/technical courses, is aligned to support the attainment of the Vision and Mission of the school.

School Demographics

Miami Lakes Eduational Center (MLEC) serves a multi-ethnic community in the Northwest section of Miami Dade County, Florida. MLEC serves both secondary and post-secondary students. The high school, a unique four-year school composed of six academies, has a population of approximately 1570 students. The post-secondary school, with both general education classes as well as technical classes, has a population of approximately 1,130 students.

Eighth grade students from the various Region I middle schools must apply to one of the high school's academies. Each year approximately 400 students are accepted. Therefore, its population is not that of a typical neighborhood school. The high school's ethnic composition is 83.3 percent Hispanic, 4.2 percent Black, 4.2 percent White, 1.7 percent Asian and 6.7 percent Multi-Ethnic. The staff consists of 26 percent White, 31 percent Black, 37 percent Hispanic, and 6 percent Multi-Ethnic.

The post-secondary Adult General Education program draws students from all over Miami-Dade County. Its population is composed of 45 percent Black, 43 percent Hispanic, 9.6 percent White, 1.4 percent Asian and 1 percent Multiracial. The staff consists of 27.8 percent White, 36.5 percent Black, 30.4 percent Hispanic, and 5.2 percent other.

School Foundation

Leadership:

The leadership team at Miami Lakes Educational Center sets direction for the school, shares the mission and vision of the school, creates a positive working environment, and involves its employees in the day-to-day operation of the school. Weekly meetings of the leadership team allow members to be kept up-to-date with the operation of the school and provide the opportunity to address all concerns and monitor progress. Faculty and staff are kept up-to-date at faculty meetings, curriculum council meetings, department meetings, and academy meetings.

The results of the Organization Performance Assessment survey indicate an average score of 4.0 for leadership.

District Strategic Planning Alignment:

The Miami Lakes Educational staff has embraced the mission and vision of the school. The goals and objectives of the school are continuously communicated to the staff via department meetings, Academy meetings and monthly curriculum council meetings. The curriculum council meets monthly in order to monitor and assess progress.

The results of the Organization Performance Assessment survey indicate an average score of 3.7 for strategic planning.

Stakeholder Engagement:

The organizational Performance Self Assessment Survey and the school climate survey show that the Miami Lakes Educational Center staff feels very comfortable with the day to day operation of the school.

The results of the Organization Performance Assessment survey indicate an average score of 4.1 for customer and market focus.

Faculty & Staff:

Miami Lakes Educational is organized into six small learning communities (academies). Each academy is subdivided into career pathways to provide a wide range of career opportunities to the community. Faculty and staff are assigned to specific academies. Vocational teachers and academic teachers work together as a team to improve the curriculum. Each academy leader plans in-service activities that target their academy needs. Curriculum council meetings, department meetings, academy meetings and faculty meetings ensure that faculty and staff are updated on school operation, district policies and new initiatives.

Teacher Mentoring Programs: The mentoring program at MLEC covers several aspects. All beginning teachers are assigned a mentor who will provide support throughout the year. The mentor meets with them periodically and observes their classroom to provide constructive feedback. The five National Board Certified teachers also serve as mentors to beginning teachers at MLEC. Additionally, qualified teachers in the core classes are used as facilitators to provide professional development and workshops at MLEC and other centers as needed.

The results of the Organization Performance Assessment survey indicate an average score of 3.9 for human resources and an average score of 3.8 for business results.

Data/Information/Knowledge Management:

Collected data via FCAT, district assessments and department-developed assessment are reviewed and analyzed in order to plan the instructional and the tutoring programs. The FCAT reading results help identify MLEC's low performing students. In order to improve their skills, these students are enrolled in the intensive reading classes and the after-school tutoring program in lieu of an elective.

The results of the Organization Performance Assessment survey indicate an average score of 4.2 for measurement, analysis, and knowledge and an average score of 3.8 for process management.

Education Design:

Extended Learning Opportunities: FCAT data is used to identify students in reading in the lowest 25 percentile. Students that fall under this category are placed in intensive reading classes. Other assessment devices such as the Gates-MCGinities and the San Diego help identify students in need of an intensive plus reading class. FCAT data is also used in the planning of after-school and Saturday tutoring for all students.

School-wide Improvement Model: The curriculum at Miami Lakes Educational Center is designed in order to provide students with the necessary skills to succeed in college, the world of work and citizenship. In order to align the curriculum, Scope and Sequence have been developed in the core classes. The school is set up into small learning communities (Academies) with a choice of career pathways. These careers pathways have selected vocational classes as electives throughout the student's high school years. In addition, students are provided with Student Services Orientations that make them aware of what is expected of them and the resources they have access to. Department-developed assessments are used either quarterly or monthly in order to monitor students' progress.

A variety of professional development opportunities are offered to improve student achievement through the delivery of instruction.

Emphasis is made on the five essential elements of reading, as well as the use of technology in the classroom.

Teachers are also provided with the opportunity to utilize a set of Computers On Wheels (COW) to assist in monitoring progress and targeting instruction.

Advanced Courses Initiatives; Post Unitary Commitments: In order to enhance the curriculum and provide students with more learning opportunities, a variety of Honors and Advanced Placement (AP) classes are offered at MLEC. Thirteen percent of our student body is enrolled in Honors and AP courses. Several seniors participate in an internship program, which provide them with some real world experience before they graduate. Students from the different academies get a certificate of completion in their career pathway or accumulate a number of Occupational Completion Points at graduation, allowing them the opportunity to incorporate themselves immediately in the world of work.

The results of the Organization Performance Assessment survey indicate an average score of 4.2 for measurement, analysis, and knowledge management.

Performance Results:

Miami Lakes Educational Center overall performance is good. Communication with the community and the staff has to improve for the overall performance to increase.

GOAL 1: READING

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 1 STATEMENT:

Reading performance at Miami Lakes Educational Center will improve in order to meet State and Federal requirements.

Needs Assessment

An analysis of the results of the 2006 FCAT-Reading indicates that 45 percent of grade 10 students have met the state required mastery level. Sixty-one percent have made a year's worth of progress (learning gains) in reading and 64 percent of the students scoring in the lowest 25 percent have made annual learning gains. Increased attention needs to focus on several of the subgroups identified in the NCLB report. While all subgroups showed continuous growth in reading, only the White subgroups scored above the required 44 percent. Forty-three percent of the African American students, 40 percent of the Hispanic students, 39 percent of the Economically Disadvantaged Students, 23 percent of the LEP students and 11 percent of the Students With Disabilities are reading at or above grade level.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
X		X	Χ			X						

Given instruction using the Sunshine State Standards, grade 10 students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 Hispanic students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 African American students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Given instruction using the Sunshine State Standards, grade 10 Economically Disadvantaged students will increase their reading skills as evidenced by 51 percent of the students scoring at or above Level 3 on the 2007 FCAT-Reading assessment.

Action Steps

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
1.The Literacy Leadership Team will oversee	Principal, Vice-Principal &	08/14/06	05/30/07	District-wide	\$0.00
the implementation of the K-12	Assistant Principals			literacy plan	
Comprehensive Research-based Reading Plan					
(CRRP)at the school site. The team will					
further assess student needs to narrow areas					
of most concern (i.e., comprehension,					
vocabulary,etc.).					
Additionally, the administration will					
encourage teachers to participate in college					
courses, workshops, or pursue on-line					
opportunities to develop strategies for					
teaching reading in the content areas.					
2. Provide information for parents of students	Assistant Principals	08/14/06	05/30/07	District Strategic	\$0.00
in Intensive Reading classes regarding FCAT.				Plan	
3. Administer progress-monitoring measures	Reading Department Chair	08/14/06	05/30/07	District Strategic	\$0.00
for all students in Intensive Reading and				Plan	
ESOL classes as required by CRRP. Adhere					
to the District Language Arts/Reading pacing					
guide to provide a scope and sequence of					
tested SSS benchmarks on Interim					
Assessments (IA) Assess students scoring in					
the lowest quartile on the 2006 FCAT					
Reading test using state-approved					
standardized tests for possible placement in					

r					
Intensive Reading Plus classes.					
4. Utilize a high-quality reading program and instructional materials that incorporate the	Assistant Principals & Reading Department Chair	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
five essential elements of reading instruction.					
The materials and intervention strategies must					
be research-based and should address the					
specific reading deficiencies of students					
based on assessment results. Strive to					
maintain a low teacher-to-student ratio in					
reading classes to maximize learning gains.					
5. Offer a variety of professional	Assistant Principals	08/14/06	05/30/07	Continuous	\$0.00
development opportunities addressing the				Improvement Model	
five essential elements of effective reading					
instruction as well as methods of					
incorporating technology using software					
applications such as FCAT Explorer and					
Reading Counts!. Initiate training on the use					
of the Instruction Planning Systems and					
Teacher Portal in order to analyze data that					
will help drive differentiated instruction.					
6. Continue to provide students, including,	Assistant Principals	08/14/06	05/30/07	District Strategic	\$12002.50
but not limited to Hispanic, African-				Plan	
American, Economically Disadvantaged,					
LEP, and SWD, with opportunities for					
improving critical thinking skills through					
after-school and Saturday tutorials. Tutorial is					
provided up to 3 times a week in reading for					
targeted level 1 & 2 students and will be					
evaluated by a pre/post test.					

Research-Based Programs

K-12 Comprehensive Research-Based Reading Plan (CRRP) District Pacing Guide

Professional Development

Read 180

Read XL

Orientation Literacy Team

Comprehensive English Language Assessment (CELLA)

Analyzing Data to Differentiate Reading Instruction

Reading in Career & Technical Areas

Reading and writing in Senior High School

Maze Progress Monitoring

Evaluation

This objective will be evaluated based on the results from the formative assessments, District progress monitoring assessments and School-wide Instructional Review (SIR); and on the results from the 2007 Florida Competency Assessment Test (FCAT).

GOAL 2: MATHEMATICS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X	X	X

GOAL 2 STATEMENT:

Mathematics performance at Miami Lakes Educational Center will improve in order to meet State and Federal requirements.

Needs Assessment

An analysis of the results of the 2006 FCAT-Mathematics indicate that 78 percent of grade 10 students have met the state required mastery level. Seventy-nine percent have made learning gains. Continued attention should be given to all subgroups identified in the No Child Left Behind (NCLB) report. All subgroups, except Students With Disabilities scored above the required 50 percent on the 2006 FCAT-Mathematics.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
X												

Given instruction using the Sunshine State Standards, grade 10 students will improve their mathematics skills as evidenced by 80 percent of the students scoring at or above a Level 3 on the 2007 FCAT-Mathematics assessment.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
1.Continue the academy structure by incorporating real world mathematics applications across the curriculum.	Principal & Academy Leaders	08/14/06	05/30/07	District Strategic Plan	\$0.00
2. Offer a variety of professional development opportunities addressing the methods for infusing mathematics across the curriculum to enhance student learning and progress, the effective delivery of instructional strategies to improve mathematics using the (continuation of CRISS training as well as follow-up in-services). Make available to all math teachers the Computers on Wheels (COW) to utilize mathematics software to monitor progress and target instruction.	Assistant Principals & Department Chair	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
3. Identify students who scored in the lowest 25 percent on the 2006 FCAT Mathematics test and at risk students with disability and provide additional instructional support through after-school tutoring. Math tutoring is offered after-school up to 3 times a week and Saturday and will be evaluated by a pre/post test.	Assistant Principals, Teacher Facilitator & SPED Department Chair	08/14/05	05/30/06	District Strategic Plan	\$9787.50
Host an Open House FCAT information for ninth and tenth grade parents	Assistant Principals & Test Chair and PTSA	08/14/05	05/30/06	District Strategic Plan	\$0.00
5. Provide students, including but not limited to Students with Disabilities with opportunities for improving mathematics concepts through after-school tutorials and Saturday FCAT tutorials.	Assistant Principals, Teacher Facilitator & SPED Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00
6. Provide in-service to all mathematics teachers in how to best utilize technology in	Assistant Principals & Department Chair	08/14/06	05/30/07	Continuous Improvement Model	\$0.00

order to enhance instruction.

Research-Based Programs

NCTM's Principles and Standards for School Mathematics Mathematics and Science Bridges to Career principles

Key Florida Prep FCAT Math-Grade $10\,$

District Pacing Guide

Discovering Math TEST PREP FOR THE FCAT

Professional Development

Competency Based Curriculum (CBC)/Sunshine State Standards (SSS) Advanced Placement Subject Area

Workshop

Data Driven Decision Making

Data Analysis

FCAT Explorer

FCAT Math Math Modeling

Brain Based Learning

Evaluation

This objective will be evaluated based on the results from the formative assessments, District progress monitoring assessments and teachers developed assessments; and on the results from the 2007 Florida Competency Assessment Test (FCAT).

GOAL 3: WRITING

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 3 STATEMENT:

Writing Performance at Miami Lakes Educational Center will improve in order to meet State and Federal requirements.

Needs Assessment

An analysis of the results of the 2006 FCAT-Writing indicate that 85 percent of grade 10 students scored at or above 3.5. Increased attention needs to focus on one of the subgroups identified in the "No Child Left Behind" report. Students With Disabilities will increase their performance as evidenced by 83 percent performing at or above a 3.5 or show a one percentage point increase over their 2005-2006 performance.

NCLB SUBGROUP TARGET

TOTAL	WHITE	BLACK	HISPANIC	ASIAN	NATIVE AMERICAN	F/R LUNCH	LEP	SWD	LEVEL I	LOWEST 25%	OTHER	GRADUATIO N RATE
X												

Given instruction using the Sunshine State Standards, grade 10 students will increase their writing skills as evidenced by 86 percent of the students achieving at or above 3.5 on the 2007 FCAT-Writing Plus assessment.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Provide all students with the opportunities	Assistant Principals, Department	08/14/06	05/30/07	Small Learning	\$0.00
to explore the purpose of professional and	Chairs and Academy Leaders			Communities	
academic writing within the academy of their					
choice and across the curriculum.					
2. Provide professional development for all	Principal and Assistant Principals	08/14/06	05/30/07	Continuous	\$0.00
teachers to enhance their skill in developing				Improvement Model	
instructional strategies.					
3.Continue the "Train the Trainers" model by	Principal and Assistant Principals	08/14/06	05/30/07	Continuous	\$0.00
providing in-services to department heads and				Improvement Model	7
academy leaders in the interpretation and					
instructional use of school data provided by					
the Florida Writing Assessment test.					
4. Host FCAT information for ninth and tenth	Assistant Principals & Test Chair	08/14/06	05/30/07	District Strategic	\$0.00
grade parents of students with disabilities	and PTSA			Plan	
5. Administer instruction on expository and	Assistant Principals and	08/14/06	05/30/07	District Strategic	\$745.00
persuasive essays to all ninth and tenth grade	Department Chairs	06/14/00	03/30/07	Plan	\$743.00
students and analyze Florida Writes! Pre and	Department Chans			1 ian	
Posttest scores to target instruction, assess					
student progress, and improve student					
performance on the Florida Writes.					
	A '	00/14/05	05/20/07	G D 1	#1000 00
6. Maintain job application portfolios that	Assistant Principals and	08/14/06	05/30/07	Career Development	\$1000.00
include student resumes, statements of intent,	Department Chairs			Programs	
skill surveys, and student records as part of					
the curriculum.			I	ı	

Research-Based Programs

Mac Dougal Littel, Language of Literature HRW, Elements of Language Daybook of Critical Reading and Writing District Pacing Guide

Professional Development

Zelda Glazer Writing Institute Training about Literature Data Driven Decision Making Data Analysis Reading and Writing Strategies for Senior High School

Evaluation

This objective will be evaluated based on the results from the formative assessments, District progress monitoring assessments, monthly practice prompts results, teachers developed assessments, and HRW, Elements of Language tests; and on the results from the 2007 FCAT-Writing Plus.

GOAL 4: SCIENCE

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at al levels, including increased hig school graduation and readines for postsecondary education	h Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 4 STATEMENT:

Science Performance at Miami Lakes Educational Center will improve in order to meet State and Federal requirements.

Needs Assessment

Analysis of the results of the 2006 FCAT-Science scores indicate that 27 percent of grade 11 students scored at or above level 3. The results show strength in the critical thinking component (7) and each of the content clusters receiving a 5. Increased focus should be on content driven benchmarks in all content strands.

Given instruction using the Sunshine State Standards grade 11 students will increase their science skills as evidenced by a 25 percentage point increase in the number of students performing at or above Level 3 on the 2007 FCAT-Science assessment.

Action Steps

	PERSONS RESPONSIBLE	TIME	ELINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Complete a comprehensive curriculum mapping with SPED Accommodations for the core subject areas covered on the FCAT through Curriculum Mapping work sessions.	Assistant Principals and Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00
2. Administer Pre/Post test to students. Analysis of results will provide feedback into individual student remediation needs and to target future instruction.	Assistant Principals and Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00
3. Complete a test item bank on "Annually Assessed" FCAT Benchmarks –and administer monthly assessments. Analysis of results will provide feedback into individual student remediation needs and to target future instruction.	Assistant Principals and Department Chair	08/14/06	05/30/07	District-wide literacy plan	\$0.00
4. Provide Professional Development to teachers: Methods of incorporating technology and critical thinking activities into their lessonsb. CRISS reading strategies to assist teachers in the effective delivery of instructional strategies to improve reading comprehension.c. Informal "teacher talk" sessions for teachers to communicate/share best practices/strategies and keep everyone up to date with what is occurring within the different disciplines.	Principal, Assistant Principals and Department Chair	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
5. Augment the "structured science content reading" in the scope and sequence with science related novels and science articles from data based resources provided by the media specialist to enhance general literacy and show science correlation within different genre. Implement Power writing in the lab reports in all classes.	Department Chair	08/14/06	05/30/07	School-to-Career	\$0.00
6. Provide diagnostic/prescriptive after-	Assistant Principals and	08/14/06	05/30/07	District Strategic	\$8930.00

school science tutorial to all students. Science	Department Chair	Plan	
tutoring is offered after-school up to 3 times a			
week. In addition, motivational devices such			
as a math/science competition is offered to			
stimulate creative and scientific thinking.			

Research-Based Programs

National Academy of Science Education Standards Mathematics and Science Bridges to Career Florida Prep for FCAT Science Jamestown Science Content, Reading Series Mastering FCAT Reading Science Content District Pacing Guide

Professional Development

- -Logger Pro technology data collection and analysis on computer
- -Graphing calculator and CBL technology data collection
- -Reading in the content area
- -FCAT Simulation Software
- -Curriculum mapping
- -Power Writing in Science
- -Explore Learning Gizmos

Evaluation

This objective will be evaluated based on the results from the formative assessments, District progress monitoring assessments, Pre/Post test, written discussions on labs and articles, and teachers developed assessments; and on the results from the 2007 FCAT-Science.

GOAL 5: PARENTAL INVOLVEMENT

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

		Actively engage family and		
Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 5 STATEMENT:

Miami Lakes Educational Center will increase parental involvement in order to help students reach state and national academic and workforce standards.

Needs Assessment

The PTSA membership at Miami Lakes Educational Center has increased to 93 members. There is a definite need to continue to increase in the quantity and quality of parental involvement at Miami Lakes Educational Center in order to assist in improving student achievement. Research demonstrates the importance of connection between family involvement and student achievement.

Given school-wide emphasis on parental involvement and communication with parents, there will be a 5% increase in the Parent/Teacher/Student Association (P.T.S.A.) membership during the 2006-2007 school year as compared to the 2005-2006 school year's record.

Action Steps

	PERSONS RESPONSIBLE	TIME	CLINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Conduct P.T.S.A. membership drives via mailings, orientations, and Open House.	Assistant Principals	08/14/06	05/30/07	District Strategic Plan	\$0.00
2. Provide communication via informative academic presentations at P.T.S.A. meetings and parent newsletter regarding school and district activities as related to Parent Academy.	Assistant Principals and PTSA	08/14/06	05/30/07	District Strategic Plan	\$0.00
3. Host various informational orientations and fundraising events	Assistant Principals and PTSA	08/14/06	05/30/07	District Strategic	\$0.00
Provide informative Session on the new Progress Monitoring Plan (PMP).	Assistant Principals	08/14/06	05/30/07	District Strategic	\$0.00
5. Host academy based information meetings.	Assistant Principals and Academy Leaders	08/14/06	05/30/07	School-to-Career	\$0.00
6. Create a parent resource center providing parents with school, district, and state information and internet access.	Principal and Assistant Principals	08/14/06	05/30/07	District Strategic Plan	\$0.00

Research-Based Programs

- -Publications from the Association for Supervision and Curriculum Development
- -The National Association for Secondary School Principals
- -Leadership journals

Professional Development

FCAT Strategies for Home Learning Advanced Placement Program Option EESAC Budget Analysis Learning strategies for Students With Disabilities

Evaluation

The objective will be evaluated based on 5 percent increase in the number of PTSA members in 2006-2007 school year as compared to the number of PTSA members in the 2005-2006 school year.

GOAL 6: DISCIPLINE & SAFETY

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at al levels, including increased hig school graduation and readines for postsecondary education	h Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

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Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 6 STATEMENT:

Discipline and Safety Performance at Miami Lakes Educational Center will improve in order to meet State and Federal requirements.

Needs Assessment

Maintain a high level of discipline by reducing or maintaining the suspension rate at 5.4 percent. In addition, for the students and staff safety, Miami Lakes Educational Center needs to implement established steps to comply with the Jessica Lunsford Act

Given the Code of Student Conduct and school-wide emphasis on discipline and safety, Miami Lakes Educational Center will maintain their out-of-school suspension rate at 5.4 percent or reduce it by one percentage point.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Implement a uniform policy, which distinguish the High School students from the post-secondary students and visitors.	Assistant Principals and Academy Leaders	08/14/06	05/30/07	District Strategic Plan	\$1000.00
Provide visitors with a pass via the students services office.	Assistant Principals and Head Security	08/14/06	05/30/07	District Strategic	\$300.00
3. Place security monitors at the Main Entrance gate to log in visitors and take identification.	Assistant Principals and Head Security	08/14/06	05/30/07	District Strategic Plan	\$0.00
Encourage parents contact and increase parent conferences to address discipline issues.	Assistant Principals	08/14/06	05/30/07	District Strategic Plan	\$0.00
5. Reduce the number of tardiness.	Assistant Principals and Security Staff	08/14/06	05/30/07	District Strategic	\$0.00
6. Reduce the number of suspension by using alternatives such as detentions on Fridays	Assistant Principals and Security Staff	08/14/06	05/30/07	District Strategic	\$0.00

Research-Based Programs

Assertive Discipline

Professional Development

District Attendance in-service District Discipline in-service Truancy Workshop Critical Response Team - Training

Evaluation

This objective will be evaluated by maintaining the out-of-school suspension of 5.4 percent based upon the 2005-2006 results.

GOAL 7: TECHNOLOGY

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at al levels, including increased hig school graduation and readines for postsecondary education	h Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

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academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X	X	X

GOAL 7 STATEMENT:

The accessibility, implementation and use of technology at Miami Lakes Educational Center will improve in order to provide the technology needed to support career, technical, and academic programs offered.

Needs Assessment

EESAC, Curriculum Council, PTSA, Business Advisory, and Faculty survey results have all emphasized the need to improve the quality of technology accessibility at Miami Lakes Educational Center.

Given School-wide emphasis on the use of computer and other technologies within the learning environment for 2006-2007 school year, there will be an increase in the functional availability of use computers and/or technology in the classroom, as evidenced by the results of a quarterly site-authored survey. In addition, all students will augment their usage of technology as evidenced by the use of the Computer On Wheels (COW) teacher's sign out log, the access of FACTS.org with the school CAP advisor, the preparation of the students' career portfolios and the presentation of a capstone project.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Continue with a Technology Committee to assess faculty and staff technology needs.	Vice-Principal and Technology Committee	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
Infuse technology-based interventions to increase reading and math FCAT scores (FCAT Explorer and Reading Count).	Assistant Principals and Department chairs and Teachers	08/14/06	05/30/07	District Strategic Plan	\$0.00
Facilitate staff development in the Electronic Gradebook.	Principal and Assistant Principals	08/14/06	05/30/06	District Strategic	\$0.00
4. Provide targeted groups in reading and math additional tutorial time on task through technology-based interventions including FCAT Explorer, Read 180, and Reading Count.	Department Chairs	08/14/06	05/30/07	District Strategic Plan	\$0.00
5. Maximize the use of the Computers On Wheels to increase the inclusion of technology in the classroom and help monitor progress in order to target instruction.	Assistant Principals and Department Chairs	08/14/06	05/30/07	District Strategic Plan	\$0.00
Access District resources equipped to support the large infrastructure in use at Miami Lakes Educational Center	Vice-Principal and Technology Committee	08/14/06	05/30/07	Continuous Improvement Model	\$0.00

Research-Based Programs

Educational Leadership publications and Business
FCAT Explorer
Reading Count
Read 180
FACTS.org
Atomic Learning
Riverdeep

Professional Development

Academic and Career-Based Software Application Effective use of district e-mail Effective use of the electronic grade-book FCAT Explorer Using Mobile Labs in the Classroom My Dadeschools -Teacher Portal and Student Portal

Evaluation

The objective will be evaluated based on the results of a quarterly site-authored survey assessed by faculty, staff and students throughout the 2006-2007 school year as compared to the 2005-2006 survey and a review of the use of the Computer On Wheels, classroom visit schedule of the CAP advisor and career specialist, the final product of students' career portfolios and capstone presentations.

GOAL 8: HEALTH & PHYSICAL FITNESS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

levels, inclusion school grad	and completion at all uding increased high duation and readiness econdary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
		X	X	X		

Miami-Dade County Public Schools District Strategic Plan

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Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
	X	X		

GOAL 8 STATEMENT:

The Health and Fitness program at Miami Lakes Educational Center will improve students' National Fitness scores.

Needs Assessment

An analysis of the 2005-2006 Fitness post-test shows that MLEC fitness level is below the 70 percent level. Therefore, there is a need for improvement in students' health and fitness levels at Miami Lakes Educational Center.

Given emphasis on students' health and fitness, 73 percent of MLEC students will reach high fitness standards or will increase their annual award recipients by three percent as evidenced by the results of the 2006-2007 Fitnessgram physical fitness test as compared to the 2005-2006 test.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET	
Administer the Fitness Pre and post test and compare the results to monitor progress.	Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00	
Demonstrate Health and fitness components to ensure effectiveness of the program	Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00	
3. Use the Tri-Fit system.	Department Chair	08/14/06	05/30/07	District Strategic	\$0.00	
Use Heart Rate monitors to assess progress.	Department Chair	08/14/06	05/30/07	District Strategic	\$0.00	
5. Use the weight room, stationary bikes, treadmills, and ecliptic machines on a regular basis.	Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00	
6. Monitor the selection of activities specifically related to assessment component items, which would enhance specificity of training.	Assistant principals and Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00	

Research-Based Programs

Miami Lakes Educational Center's school-wide approach to Health and Fitness is based on the National Physical Fitness Testing Standards.

Professional Development

Tri-Fit Training
Fitness-gram workshop
Conditioning/Weight Training workshop
Wall Climbing Training

Evaluation

This objective will be evaluated by a 3 percent increase on award recipients or based on the 2006-2007 Fitness scores level of 73 percent as compared to the 2005-2006 Fitness scores of 67 percent. Pre/Post test and monthly testing will provide formative assessment to monitor progress towards this objective

GOAL 9: ELECTIVES & SPECIAL AREAS

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

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academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 9 STATEMENT:

Miami Lakes Educational Center will increase the number of students enrolled in Honors, Gifted and Advanced Placement Classes during the 2006-2007 school year as compared to the 2005-2006 school year.

Needs Assessment

A review of Miami Lakes Educational Center's classes shows that 13 percent of the students were enrolled in Honors and Advanced Placement (AP) classes in the 2005-2006 school year. Therefore, there is a need for improvement in the number of students enrolled in these advanced academic classes in order to better prepare students for college and the competitive world.

Given emphasis on the benefits of participating in advanced academic programs, the number of students enrolled in the Academic Excellence program will increase by one percent during the 2006-2007 school year as compared to the 2005-2006 school year.

Action Steps

	PERSONS RESPONSIBLE	TIME	LINE		
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Increase the number Advanced Academic Classes offered	Vice-PrincipalAnd Assistant Principals	08/14/06	05/30/07	District Strategic Plan	\$0.00
Identify high performing students and enroll them in Honors and Advanced Placement classes	Assistant Principals and Department Chairs	08/14/06	05/30/07	District Strategic Plan	\$0.00
3. Actively recruit students for the Cambridge Academy by visiting the middle school and providing students with information about the program	Assistant Principals and Career Specialist	08/14/06	05/30/07	Small Learning Communities	\$0.00
4. Provide opportunities for teachers to participate in Advanced Placement Seminars organized by the College Board and Gifted Consultaion Model Training.	Vice-Principal and Assistant Principals	08/14/06	05/30/07	Continuous Improvement Model	\$0.00
5. Maintain High Academic Standards by identifying highly qualified teachers that targets critical thinking and logical reasoning via a rigorous curriculum.	Vice-Principal, Assistant Principals and Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00
6. Offer opportunity for after-school tutoring to provide support in the Advanced academic classes.	Vice-Principal, Assistant Principal and Department Chair	08/14/06	05/30/07	District Strategic Plan	\$0.00

Research-Based Programs

Educational Leadership publications College Board Newsletters

Professional Development

Advanced Academics Options program
College Board Advanced Placement workshops
Data Driven Decision Making
Data Analysis

Evaluation

Number of students enrolled in Honors, Gifted, and Advanced Placement Classes at Miami Lakes Educational Center during the 2006-2007 school year will increase by one percent as compared to the 2005-2006 school year.

GOAL 10: RETURN ON INVESTMENT

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

levels, incluschool grad	and completion at all ading increased high luation and readiness econdary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
		X	X	X		

Miami-Dade County Public Schools District Strategic Plan

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Ensure achievement of high	Develop our students so that	community members to become	Reform business practices to	Recruit, develop and retain
academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X		X	X	

GOAL 10 STATEMENT:

Miami Lakes educational Center school will rank above 48th percentile statewide in the ROI Index value and cost effectiveness of its programs.

Needs Assessment

The most recent data supplied by the FLDOE indicate that Miami Lakes Educational Center still need to improve its ROI index.

Measurable Objective

Miami Lakes Educational Center will improve its ranking on the next publication of the ROI index from 48 to 49.

Action Steps

STRATEGIES	PERSONS RESPONSIBLE	TIMELINE		ALIGNMENT	BUDGET
	(Identify by titles)	START	END		
Provide training in order to make the	Principals and Vice-Principals	08/14/06	06/08/07	Continuous	\$0.00
administrative team more informed about the				Improvement Model	
use of financial resources in relation to					
school programs					
Collaborate with district on resource	Principals and Vice-Principals	08/14/06	06/08/07	District Strategic	\$0.00
allocation				Plan	
3. Analyze existing resources and take	Vice-Principals and Assistant	08/14/06	06/08/07	District Strategic	\$0.00
advantage of broader non-cost resources in	Principals			Plan	
order to improve performance. Increase the					
number of volunteers and identify grants to					
support tutoring program.					
4. Review data, identify programs that were	Assistant Principals	08/14/06	06/08/07	District Strategic	\$0.00
efficient and focus on offering these				Plan	
programs.					
5. Identify the factors involved in the	Assistant Principals	08/14/06	06/08/07	District Strategic	\$0.00
calculation of the ROI index and improve				Plan	
each factor					

Research-Based Programs

Reading & Writing Source Book- 2001 Edition NCTM's Principles and Standards for School Mathematics

Discovering Math: Test Prep for the FCAT

Professional Development

CRISS

CBC/SSS

Advanced Placement Subject Area Workshop

FCAT Explorer

Data Driven Decision Making

Data Analysis

District MSAF/Budget Training

Evaluation

The objective will be evaluated based on the 2006-2007 school year or the next publication of the ROI index as compared to the 2004-2005 school year ROI index.

GOAL 11: GRADUATION (HIGH SCHOOLS ONLY)

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

levels, including	ompletion at all g increased high on and readiness dary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
	X.	X	X	X	X	X

Miami-Dade County Public Schools District Strategic Plan

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academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X		X

GOAL 11 STATEMENT:

The graduation rate at Miami Lakes Educational Center will improve during the 2006-2007 school year.

Needs Assessment

An analysis of Miami Lakes Educational Center graduation rate indicates that the percentage of students that graduated in 2005 (75 %) is lower then the percentage of students graduating in 2004 (76%).

Measurable Objective

Given emphasis on the graduation rate, Miami Lakes Educational Center will increase the graduation rate by at least one percentage point in the 2006 as compared to the 2005 graduation rate.

Action Steps

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Provide support to all students that are struggling via tutoring.	Vice-Principals and Assistant Principals	08/14/06	05/30/07	District Strategic Plan	\$0.00
2. Identify at-risk students and refer them to the trust counselor	Guidance Counselors and Academy Leaders	08/14/06	05/30/07	District Strategic	\$0.00
3. Review students' quarterly grades to monitor progress.	Guidance Counselors	08/14/06	05/30/07	District Strategic	\$0.00
4. Provide students and parents with orientations in order to let them know what is expected of them.	Assistant Principals and Academy Leaders	08/14/06	05/30/07	District Strategic Plan	\$0.00
5.Review student attendance. Provide incentives for attendance. Monitor tardiness. When needed, place students on attendance contract.	Assistant Principals and counselors	08/14/06	05/30/07	District Strategic Plan	\$0.00
6. Monitor teaching and learning on continuous basis. Increase the number of classroom visitations.	Principal, Vice-Principals and Assistant Principals	08/14/06	05/30/07	District Strategic Plan	\$0.00

Research-Based Programs

Reading & Writing Source Book- 2001 Edition

NCTM's Principles and Standards for School Mathematics

Discovering Math: Test Prep for the FCAT

Professional Development

CRISS

CBC/SSS

Advanced Placement Subject Area Workshop

FCAT Explorer

Data-Driven Decision-Making

Data Analysis

Evaluation

The objective will be evaluated based on the 2006-2007 school year graduation rate as compared to the 2005-2006 school year graduation rate.

GOAL 12: OTHER

Alignment of Objective to the Florida Department of Education and the District Strategic Plan

Florida Education Priorities (1000.3(5)(a)-(f), F.S.)

Learning and completion at all levels, including increased high school graduation and readiness for postsecondary education	Student Performance	Alignment of Standards and Resources	Educational Leadership	Workforce Education	Parental, Student, Family, Educational Institution, and Community Involvement
X	X	X	X	X	

Miami-Dade County Public Schools District Strategic Plan

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academic standards by all	they are able to successfully	our partners in raising and	ensure efficiency, effectiveness	high-performing, diverse, and
students.	compete in the global economy.	maintaining high student	and high ethical standards.	motivated faculty and staff.
		achievement.		
X	X	X	X	

GOAL 12 STATEMENT:

The number of Occupational Completion Points (OCP) gained by Miami Lakes Educational Center postsecondary Career and Technical Education students will increase.

Needs Assessment

The 2005-2006 OCP Summary Reports for Miami Lakes Educational Center's Career and Technical Education students were reviewed. They indicate that an increase in the number of OCP's earned is needed.

Measurable Objective

Given school-wide emphasis on the State's Workforce Development Performance-Based Funding system, the number of OCP's earned by Miami Lakes Educational Center's Career and Technical Education students will increase by 3 percent in the 2006-2007 OCP Summary Report as compared to the 2005-2006 OCP Summary Report.

Action Steps

	PERSONS RESPONSIBLE	TIMELINE			
STRATEGIES	(Identify by titles)	START	END	ALIGNMENT	BUDGET
Review Summary Reports to identify specific programs in need of additional support.	Principal, Vice-Principal, Assistant Principal	08/14/06	07/30/07	Career Development Programs	\$0.00
2. Review Final Class Reports for accuracy.	Principal, Vice-Principal, Assistant Principal	08/14/06	07/30/07	Career Development Programs	\$0.00
3. Review Workforce Development Information System (WDIS) report.	Principal, Vice-Principal, Assistant	08/14/06	07/30/07	Career Development Programs	\$0.00
4.Review Data-In-Your-Hands report.	Principal, Vice-Principal, Assistant Principal	08/14/06	07/30/07	Career Development Programs	\$0.00
5. Provide in-services in specific programs in need of additional support.	Principal, Vice-Principal, Assistant Principals and teachers	08/14/06	07/30/07	Career Development Programs	\$0.00

Research-Based Programs

Miami Lakes Educational Center's school-wide approach to assisting Career and Technical Education students in obtaining OCP's is based upon the State's Workforce Development Curriculum Frameworks for Career and Technical Education.

Professional Development

Professional development will be provided in the use of CRISS strategies, "Data In Your Hands", WDIS reports, and industry-based training to update instructors' technical knowledge and skills.

Evaluation

This objective will be evaluated by the District's 2006-2007 OCP's Summary Report for Miami Lakes Educational Center. Quarterly and detailed summary reports will be used for formative assessment of progress toward this objective.

EESAC Compliance

YES	NO	
X		The majority of the Board of Directors/EESAC members are not employed by the school. The Board of Directors SAC is composed of the principal, and an appropriately balanced number of teachers, education support employees, students (for middle, junior high and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school.

Budget:

With full consent of all EESAC Members, EESAC has agreed to allocate funds to support after-school and Saturday school tutorials. EESAC members are afforded the opportunity to attend training sessions pertaining to the preparation and implementation of the school's budget.

Training:

EESAC supports the implementation of listed staff development activities related to both secondary and postsecondary instructional personnel as well as in-service activities, which focus on the integration of curriculum within each respective academy.

Instructional Materials:

EESAC supports the concept of library matching funds to obtain media materials. All recommendations for instructional materials were endorsed by EESAC.

Technology:

The EESAC's Technology Committee will review current conditions and ascertain what equipment is required for MLEC to be a progressive and innovative institution and make appropriate recommendations to reach that goal. EESAC supports the use of technology matching funds for the purchase of hardware and software, which will enhance student performance.

Staffing:

As contained with the identified School Improvement Plan objectives and strategies, EESAC agrees to support necessary staffing needs.

Student Support Services:

To date, EESAC has unanimously approved expenditures of funds. Money was allocated and spent on Activities' buses to support our after-school program as well as student extra-curricular activities. The EESAC also has unanimously approved the expenditure of funds for various student rewards such as trophies, plaques, and the actual Awards Ceremony.

Other Matters of Resource Allocation:

EESAC, with a firm understanding of the Florida Sterling criteria, will continue to recognize the importance of allocating resources to ensure compliance of objectives and strategies.

Benchmarking:

EESAC fully supports benchmarking activities which will document measurable and acceptable gains in scores associated with the FCAT and TABE.

School Safety & Discipline:

EESAC will continue, actively and openly, to support the administration, the faculty, and the staff with their responsibility to ensure the safety of all students and school personnel. EESAC further assures that it will, actively and openly, support the disciplinary rules contained in the Code of Student Conduct. EESAC will, also, support the continued implementation of effective counseling sessions through the Student Services department so as to promote and enhance safety and an orderly learning environment.

Budget Summary

BY GOAL	TOTAL BUDGET
Goal 1: Reading	\$12,002.50
Goal 2: Mathematics	\$9,787.50
Goal 3: Writing	\$1,745.00
Goal 4: Science	\$8,930.00
Goal 5: Parental Involvement	\$0.00
Goal 6: Discipline & Safety	\$1,300.00
Goal 7: Technology	\$0.00
Goal 8: Health & Physical Fitness	\$0.00
Goal 9: Electives & Special Areas	\$0.00
Goal 10: Return On Investment	\$0.00
Goal 11: Graduation (High Schools Only)	\$0.00
Goal 12: Other	\$0.00
Total:	\$33,765.00

This School Improvement Plan has been developed cooperatively by administrators, teachers, parents, students, and business/community representatives.

The original signature page, including signatures of all persons listed below, is on file at the Region Office.

Required Signatures:
Principal
EESAC Chair
UTD Steward
EESAC Parent Representative
EESAC Business/Community Representative
EESAC Student Representative, as applicable

Additionally, the signature of the Region Superintendent/District Administrator certifies that this plan has been reviewed by appropriate personnel to ensure compliance with state and district rules.

Region Superintendent	